

# SafeScrum<sup>®</sup> – Agile Development of Safety-Critical Software

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# Preface

This book addresses the development of safety-critical software and proposes the SafeScrum® methodology. SafeScrum® is—as the name indicates—inspired by the agile method Scrum, which is extensively used in large parts of the software industry. Scrum is, however, not intended or made for safety-critical systems, hence we have proposed guidelines and additions to make it both practically useful and compliant with the additional requirements found in mandatory safety standards. We have specifically addressed the generic IEC 61508:2010 standard, part 3 (the software part), but this book will also apply to other, related domain-specific standards. Just like Scrum, SafeScrum® is to be considered a framework and not a fully detailed process suitable for all projects. This means that each case needs to consider adaptations of the framework to make it work optimally. The ideas and descriptions in this book are based on collaboration with industry, through discussions with assessment organizations, general discussions within the research fields of safety and software, but also on the authors' own judgements and ideas. Hence, SafeScrum® and this book do not necessarily represent the view or liability of any specific organization or individual.

Safety-critical systems are increasingly based on software, while established practice is often directed towards design and development of mainly hardware-based systems. While hardware-based systems call for a high level of details early in development since hardware is costly to alter, software can be managed more flexibly throughout development. This calls for new ideas on how software should be developed efficiently and how compliance with safety standards should be managed; we believe that agile methods will offer new opportunities to a domain facing new challenges.

This book provides basic knowledge on safety-critical systems with an emphasis on software. It provides an overview of agile software development, and how it may be related to safety, and it explains how to interpret and relate to safety standards. SafeScrum® is described in detail as a useful approach to gain the benefits of agile methods and is intended as a set of ideas and a basis for adaptation and adoption in industry projects. This covers roles, processes and process artefacts, and documentation.

We look into how standard software process tools may be taken into use. We provide insights into some relevant research in this new and emerging field and also provide some real-world examples.

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# Contents

<b>1</b>	<b>Why and How You Should Read This Book . . . . .</b>	1
1.1	The Starting Point . . . . .	1
1.2	Why Agile Software Development? . . . . .	2
1.3	Why Should the Industry Consider Agile Methods? . . . . .	3
1.4	What Do We Have to Offer? . . . . .	5
1.5	Does It Work? . . . . .	6
1.6	A Warning . . . . .	8
1.7	Cooperation with Two TÜV Certification Bodies . . . . .	8
1.8	What Next? . . . . .	9
	References . . . . .	10
<b>2</b>	<b>What Is Agile Software Development: A Short Introduction . . . . .</b>	11
2.1	Agility and Safety . . . . .	11
2.2	Agile and Scrum in a Nutshell . . . . .	11
2.3	Scrum and XP Concepts . . . . .	13
2.4	Scrum Roles . . . . .	14
2.5	Iterative and Incremental Development . . . . .	15
	References . . . . .	15
<b>3</b>	<b>What Is Safety-Critical Software? . . . . .</b>	17
3.1	IEC 61508:2010 . . . . .	17
3.2	On Safety-Critical Systems . . . . .	18
3.3	RAMS in IEC 61508:2010 . . . . .	19
3.4	Security . . . . .	23
3.5	Testing . . . . .	25
3.6	Safety and Resilience . . . . .	27
3.6.1	What Is Resilience? . . . . .	27
3.6.2	A Resilient Development Process . . . . .	28
3.6.3	A Resilient Organization . . . . .	29
	References . . . . .	29

<b>4</b>	<b>Placing Agile in a Safety Context</b>	31
4.1	The Big Picture	31
4.2	Prioritizing	38
4.3	Development of Safety-Critical Software	39
4.4	The Role of Safety Culture	40
4.4.1	Introduction	40
4.4.2	What Is a Safety Culture	41
4.4.3	How to Build and Sustain a Safety Culture	42
4.4.4	A Site Safety Index	43
4.5	Information Items	44
4.6	Preparing for SafeScrum®	53
4.6.1	What Should Be Done	53
4.6.2	Introducing SafeScrum®	53
4.6.3	System Architecture	55
4.6.4	UML in Safety-Critical Software: Two Examples	56
4.6.5	Coding Standards and Quality Metrics	59
4.6.6	Configuration Management (CM)	60
4.6.7	Synchronizing SafeScrum® and a Stage-Gate Process	62
	References	64
<b>5</b>	<b>Standards and Certification</b>	65
5.1	The Role and Importance of Standards	65
5.2	What the Standards are Not About	66
5.3	The Process of Product Certification	67
5.4	On Standards for Safety-Critical Software	67
5.5	Development Challenges Related to Safety Standards	69
5.6	The Developers' Responsibility	72
5.7	The Assessor's Responsibility	73
5.8	The Development Organization's Responsibility	73
	References	74
<b>6</b>	<b>The SafeScrum® Process</b>	75
6.1	SafeScrum® in Perspective	75
6.2	An Iterative and Incremental Process	77
6.3	SafeScrum® and Associated Roles	77
6.4	Fundamental SafeScrum® Concepts	82
6.5	Preparing a SafeScrum® Development Project	84
6.5.1	Create Initial Documentation and Plans	84
6.5.2	Creating the Initial Product Backlog	88
6.5.3	User and Safety Stories	91
6.5.4	Setting Up the Team and Facilities	93
6.6	SafeScrum® Key Process Elements	94
	References	95

<b>7</b>	<b>The SafeScrum® Process: Activities . . . . .</b>	97
7.1	Sprint Planning Meeting . . . . .	97
7.1.1	Defining the Sprint Goal . . . . .	98
7.1.2	Clarifying Team and Commitment for the Sprint . . . . .	98
7.1.3	Creating the Sprint Backlog . . . . .	98
7.2	Sprint Workflow . . . . .	99
7.2.1	Resolving Stories . . . . .	99
7.2.2	Peer Review of Code (Pull Request) . . . . .	99
7.2.3	Quality Assurance of the Code . . . . .	99
7.3	Sprint Review Meeting . . . . .	100
7.4	Sprint Retrospective . . . . .	101
7.5	The Daily Stand-Up . . . . .	102
7.6	Backlog Refinement Meeting . . . . .	103
7.7	Additional Quality Assurance . . . . .	103
7.7.1	Coding Standard and Quality Metrics . . . . .	104
7.7.2	Code Documentation Coverage . . . . .	106
7.7.3	Unit Test Coverage . . . . .	107
	References . . . . .	107
<b>8</b>	<b>SafeScrum® Additional Elements . . . . .</b>	109
8.1	Traceability . . . . .	109
8.2	Change Impact Analysis . . . . .	111
8.2.1	Introduction . . . . .	111
8.2.2	Requirement Changes . . . . .	112
8.2.3	Design and Code Changes . . . . .	112
8.2.4	Minor Safety Issues . . . . .	113
8.2.5	Major Safety Issues . . . . .	114
8.3	Testing . . . . .	115
8.3.1	Classes of Tests . . . . .	115
8.3.2	Unit Testing . . . . .	115
8.3.3	Software Integration Testing . . . . .	117
8.3.4	Software Module Testing . . . . .	118
8.3.5	Safety Testing . . . . .	118
8.3.6	Back-to-Back Testing . . . . .	121
8.4	Safety Engineering . . . . .	123
8.4.1	Safety Analysis . . . . .	123
8.4.2	Agile Hazard Log . . . . .	123
8.4.3	Agile Safety Cases . . . . .	126
8.4.4	Constructing Safety Cases . . . . .	128
8.5	Managing Releases . . . . .	131
8.5.1	Introductions . . . . .	131
8.5.2	Internal Releases . . . . .	132

8.5.3	External Releases: Deployment . . . . .	132
8.5.4	Release Challenges . . . . .	133
References . . . . .		134
<b>9</b>	<b>Documentation and Proof-of-Compliance . . . . .</b>	<b>135</b>
9.1	Introduction . . . . .	135
9.2	Trust . . . . .	136
9.3	Requirements Related to Documentation . . . . .	137
9.3.1	Reuse and the use of Templates . . . . .	137
9.3.2	Method When Evaluating IEC 61508-1:2010 Documentation Requirements . . . . .	138
9.3.3	IEC 61508-1:2010 Walkthrough of Chap. 5 “Documentation” . . . . .	138
9.3.4	IEC 61508-3:2010 Walkthrough of the Normative Annex A . . . . .	140
9.4	Classification of the Documentation . . . . .	141
9.5	Discussion . . . . .	142
References . . . . .		144
<b>10</b>	<b>Tools . . . . .</b>	<b>145</b>
10.1	Introduction . . . . .	145
10.2	Tool Classification According to IEC 61508:2010 . . . . .	146
10.3	Tool Chains and Agile Development . . . . .	147
10.4	Special Considerations for a Safety-Critical Tool Chain . . . . .	147
10.5	Process Tools . . . . .	148
10.5.1	Workflow . . . . .	148
10.5.2	Scrum and Process Traceability . . . . .	149
10.5.3	Design and Code Documentation . . . . .	150
10.5.4	UML Models . . . . .	150
10.6	Test and Analysis Tools . . . . .	150
10.7	Generic Tools and Their Classification Level . . . . .	151
Reference . . . . .		151
<b>11</b>	<b>Adapting SafeScrum® . . . . .</b>	<b>153</b>
11.1	Adapting SafeScrum® . . . . .	153
11.2	SafeScrum® for the Process Domain: IEC 61508:2010 . . . . .	154
11.2.1	The Adaptation . . . . .	154
11.2.2	The SafeScrum® Approach to IEC 61508:2010 . . . . .	156
11.3	SafeScrum® for the Avionics Domain: DO 178C:2012 . . . . .	158
11.4	SafeScrum® for the Railway Domain: EN 50128:2011 . . . . .	161
11.4.1	Adaptation . . . . .	161
11.4.2	The SafeScrum® Approach to EN 50128:2011 . . . . .	161
References . . . . .		165
<b>12</b>	<b>A Summary of Research . . . . .</b>	<b>167</b>
12.1	Introduction . . . . .	167
12.2	Requirements . . . . .	169
12.3	Testing . . . . .	171

12.4	Code Refactoring . . . . .	175
12.5	Continuous Integration and Build . . . . .	175
12.6	Iterative Process . . . . .	176
12.7	Customer Involvement . . . . .	178
12.8	Planning . . . . .	180
12.9	Traceability . . . . .	182
12.10	The Near Future: DevOps . . . . .	184
	References . . . . .	184
<b>13</b>	<b>SafeScrum® in Action: The Real Thing . . . . .</b>	<b>187</b>
13.1	Introduction . . . . .	187
13.2	Planning the Work . . . . .	188
13.3	The Workflow . . . . .	191
13.4	Sprint Review Meeting . . . . .	194
	References . . . . .	194
	<b>Annexes A–D . . . . .</b>	<b>195</b>
	Annex A: Necessary Documentation . . . . .	195
	Annex B: A Short Introduction to Safety Analysis . . . . .	199
	B.1 Background . . . . .	199
	B.2 Participants . . . . .	200
	B.3 On Safety Analysis in SafeScrum® . . . . .	200
	B.4 Probability and Consequences . . . . .	204
	B.5 Generic Failure Modes and Hazard Lists . . . . .	205
	B.6 PHA: Preliminary Hazard Analysis . . . . .	205
	B.7 FMEA: Failure Mode and Effect Analysis . . . . .	206
	B.8 IF-FMEA: Input Focused FMEA . . . . .	210
	B.9 FFA: Functional Failure Analysis . . . . .	211
	B.10 HazId: Hazard Identification . . . . .	212
	B.11 Hazard Stories . . . . .	215
	B.12 FMEDA: Failure Mode Effect and Diagnostics Analysis . . . . .	217
	B.13 FTA: Fault Tree Analysis . . . . .	219
	B.14 Hazards Under No–Fault Conditions . . . . .	220
	Annex C: Useful UML Diagrams . . . . .	221
	Annex D: Analyses Required by IEC 61508:2010 . . . . .	225
	References . . . . .	226
	<b>Glossary . . . . .</b>	<b>229</b>
	<b>Index . . . . .</b>	<b>231</b>