

When simulated environments make the difference: the effectiveness of different types of training of car service procedures

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Abstract An empirical analysis was performed to compare the effectiveness of different approaches to training a set of procedural skills to a sample of novice trainees. Sixty-five participants were randomly assigned to one of the following three training groups: (1) learning-by-doing in a 3D desktop virtual environment, (2) learning-by-observing a video (show-and-tell) explanation of the procedures, and (3) trial-and-error. In each group, participants were trained on two car service procedures. Participants were recalled to perform a procedure either 2 or 4 weeks after the training. The results showed that: (1) participants trained through the virtual approach of learning-by-doing performed both procedures significantly better (i.e. $p < .05$ in terms of errors and time) than people of non-virtual groups, (2) the virtual training group, after a period of non-use, were more effective than non-virtual training (i.e. $p < .05$) in their ability to recover their skills, (3) after a (simulated) long period from the training—i.e. up to 12 weeks—people who experienced 3D environments consistently performed better than people who received other kinds of training. The results also suggested that independently from the training group, trainees' visuospatial abilities were a predictor of performance, at least for the complex service procedure, $\text{adj } R^2 = .460$, and that

post-training performances of people trained through virtual learning-by-doing are not affected by learning styles. Finally, a strong relationship ($p < .001$, $R^2 = .441$) was identified between usability and trust in the use of the virtual training tool—i.e. the more the system was perceived as usable, the more it was perceived as trustable to acquire the competences.

Keywords Automotive · Car service maintenance · Training effectiveness · Training evaluation · Virtual reality

1 Introduction

Virtual environments (VEs) are simulated and 3D systems in which users are immersed and able to perceive and interact with a three-dimensional world (Bowman et al. 2002; Milgram and Kishino 1994). VEs are used daily in several fields, e.g. manufacturing, surgery, education, and military, as part of programmes to train employees, specialists, and managers in a variety of skills and skilled tasks (e.g. prototype and assembly, drive, fight, fly, surgery procedures, see Belardinelli et al. 2008; Jayaram et al. 2007; Seth et al. 2011). VE tools are usually applied as an extension of classic learning activities for the enhancement of professionals' procedural skills, intended as the kinds of training programmes to: (1) convert, through practice, trainees' knowledge into procedural form and (2) help trainees acquire the ability to perform all the actions of a procedure correctly and proficiently—i.e. in the correct order and within a time limit (Anderson 1982; Fitts and Posner 1967).

In the automotive field, the application of VEs as training systems is relatively new. Recent research projects

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show that automakers today are struggling to find new technological systems to support learning activities for car service operators (see, for instance, European projects SKILLS—<http://www.skills-ip.eu/> and VISTRA—<http://www.vistra-project.eu>). Automakers are fully aware that training people in procedural skills for car service maintenance is very complex for at least two main reasons. First, cars are usually customized to suit customers' needs. Therefore, the same model of a car may vary substantially in terms of components and internal electronic design. For instance, a luxury car model can have up to 10^{24} possible configurations—e.g. different engine, chassis, electronic configurations (Parry et al. 2011). Consequently, an operator who has to change the same fault component on two cars, with different customizations, could face different procedures and different disassembly and reassembly steps. Second, operators trained on the service procedures for a newly released model of car are typically required to service this model several months after receiving their training. In fact, in the automotive industry, there is usually a large temporal delay between the training of operators' competences and the real execution of the service procedures on a car. For instance, training of service operators could be rolled out several weeks ahead of the launch of a new vehicle, with limited opportunity for operators to see a real car. However, service teams may only see the vehicle several months later—namely when a customer experiences some issue with their new car.

Automakers, to support car service operators' acquisition of competences, have invested in two main types of learning activities performed during 'in presence' training: (1) learning-by-observing (i.e. observational learning, see Bandura 1992), in which trainees acquire the theory and the main steps of the procedures by looking at experts performing the procedure and (2) learning-by-doing (i.e. also known as experiential learning, see Kolb 1984) in which trainees apply the new skills during simulations of the procedure.

Nevertheless, the classic centralized training programmes which combine observational and experiential learning are expensive and usually require that operators leave their work premises and current jobs for the period of the training. Moreover, due to the costs, 'in presence' training is usually given to a limited number of operators, who after the training share the new know-how with their colleagues in service centres.

Automakers, by aiming to minimize the costs associated with 'in presence' activities, and to increase the possibility that operators could access new know-how (such as an update on a service procedure), have invested in online systems in which operators can receive long-distance theoretical training, and download paper manual, apps, and video training (Alippi et al. 2003; Anastassova and

Burkhardt 2009). So far, limited effort has been focussed on tools to support learning-by-doing activities (Anastassova et al. 2005; Stork et al. 2012; Xu and Gao 2011). Rather, automotive industries have focused their efforts on the development of tools to support service operators' observational learning—i.e. instruction papers, video manuals, online courses, and gamified tools. Today, to fill the lack of long-distance experiential learning training, automakers are interested in VE tools as systems which could allow people to actually exercise and simulate their competences at their work premises.

1.1 Effectiveness of training with VE systems in different fields

As Borsci et al. (2015) underline, industrial companies are used to developing their own VE solutions which serve specific training programmes for specific roles (e.g. managers, suppliers, trainers, trainees Anastassova et al. 2005). Therefore, operators are trained by each company to perform variable procedures—e.g. assembly of, or maintenance on, different products (Michalos et al. 2010). In this context, the effectiveness criteria of the training programmes are determined by the companies, thus producing a high level of uncertainty about the effective application of VE systems. Industrial research on the effectiveness of VE is far behind compared to the analyses performed in specialized fields of VE applications, for example healthcare, surgery, military, and aviation (Li et al. 2003; Yuviler-Gavish et al. 2011a, b, 2015). Four main gaps between industrial and specialized application of VEs for training operators can be highlighted in the literature (Borsci et al. 2015). First, in specialist training the effectiveness of VE systems has been measured through standardized tools, by testing several indices of performances to check the proficiency level reached by trainees. On the other hand, effectiveness of VE training in industrial fields was mainly assessed only by measuring (before, during, and after the training) two indices of operators' performances: (1) the number of errors and (2) the time taken by operators to perform the procedure (Tang et al. 2003; Webel et al. 2013; Yuviler-Gavish et al. 2011a, 2013). Second, researchers in industry have not measured consistently trainees' achievement of proficiency after the training (Ahlberg et al. 2007). This index is particularly important in the automotive sector, because to satisfy customers of a service centre, operators have to be able to repair a car correctly and in certain range of time. Third, in the industrial field no studies previously analysed and compared the ability of trainees to recover the acquired procedural skills after a period of time from training, despite the well-established phenomena of skill decay (Arthur et al. 1997, 1998) which is considered an important measure of training

effectiveness (Stefanidis et al. 2005; Wayne et al. 2006). Finally, in line with the recent review paper of Borsci et al. (2015), researchers in industry rarely gather data, through standardized tools, on those factors which could affect the both acquisition of the skills and the interaction with VE tools, such as:

1. Trainees' previous abilities—e.g. their visuospatial abilities (Ahlberg et al. 2007; Garg et al. 2002; Parsons et al. 2004) or mental rotation abilities (Peters et al. 1995).
2. Trainees' attitudes, styles and expectations—such as learning styles (Ai-Lim Lee et al. 2010), expectations and trust in the use of technologies (Flavián et al. 2006; Mcknight et al. 2011).
3. Complexity of the training tasks and workload perceived by trainees (Stefanidis et al. 2007; Stone et al. 2011).
4. Trainees' satisfaction in the use and usability of the VE system using standardized scales (assessment is often performed using qualitative methods).
5. Trainees' cybersickness during the interaction with a VE system (Sharples et al. 2008). As Borsci et al. (2015) outlined, cybersickness is not always measured, or reported, in empirical analysis of industrial applications of VE systems for training (e.g. see Li et al. 2003; Webel et al. 2013; Yuviler-Gavish et al. 2015, 2011b)

1.2 Aim of the study

The present study compares the effectiveness of training car service operations using three different approaches: learning-by-doing activities on a VE system, video training, and free learning. The comparative analysis was performed using a LEGO® model to simulate car service procedures.

Our experimental design was developed to explore the following two hypotheses. The first hypothesis is based on previous evidence, from surgery and specialized fields, which showed that VE training is more effective than video and trial-and-error approaches (e.g. see Hamilton et al. 2002; Nagendran et al. 2013).

Hypothesis 1 The type of training received by people significantly affects their abilities to perform the procedure immediately after the training. In particular, after a learning-by-doing training through a VE people perform a procedure in less time and with fewer errors than trainees who received training by video, or who received no training at all.

Associated to this hypothesis, we proposed another one, as follows:

Hypothesis 1-1 The type of training received by people significantly affects their abilities to recover the acquired skills after a period of time from the knowledge acquisition. In particular, people who acquired the know-how through a learning-by-doing approach in a VE system recover their abilities quicker and better (less time and errors to perform proficiently) than people trained through an observational or a trial-and-error approach.

In fact, while only a few comparative studies on VE systems assessed trainees' abilities to recover their skills after the period of time (Carlson et al. 2015; Hall et al. 1998), these studies suggest that people trained through VE systems can recover the know-how to proficiently perform a procedure, quicker and better than people exposed to other types of training.

The second hypothesis is based on convincing indications that an unusable system leads to a low level of trust in use, thus compromising the attitude of users towards a product—i.e. people do not want to use an unreliable system (Christine Roy et al. 2001; Lippert and Michael Swiercz 2005; Mcknight et al. 2011; Sasse 2005). Currently, no studies explore the relationship between usability and trust in the field of VE. To explore this relationship, we used two validated instruments: the trust in technology measures (TTM, Mcknight et al. 2011) and the System Usability Scale (SUS, for a review, see Borsci et al. 2009, 2013; Brooke 1996; Lewis 2014; Lewis and Sauro 2009). Our hypothesis is that:

Hypothesis 2 The more a VE system is perceived as usable, the more people trust the use of that system. In particular, we expect to observe a correlation between SUS and TTM overall scales, and their sub-factors of these scales.

Finally, for each group of participants we also explore the effects on people's performances immediately and after a period of time of the following seven factors: people characteristics and previous experience, cybersickness, complexity of the procedure, types of instruction selected/used to perform, visuospatial abilities, learning style, and cognitive workload.

2 Methods

We conducted the study in two phases. In phase 1, participants were randomly assigned to different kinds of training (i.e. trial-and-error, training in a VE, or training through video observation) to learn how to perform two car service procedures with different levels of complexity, i.e. with different number of steps and different proficiency time limits. The performances of trainees after the

training were used to compare the training effectiveness and to observe the effect on people's performances of both procedure complexity and people's previous abilities. In phase 2, all participants were asked to perform, after a period of time from the training (2 or 4 weeks), only the second procedure that they learned in phase 1. The outcomes of phase 2 were used to observe and compare the effectiveness of training (with or without VE systems) with regard to people's ability to recover their acquired skills.

2.1 Participants

Data were collected between May and July 2014 at The University of Nottingham. A sample of 65 participants (32 male, age 30.07, SD 7.99) was recruited by paper and online advertisements and was paid in £20 shopping vouchers to compensate their inconvenience. All the participants were volunteers for both phases 1 and 2. Participants were recruited from staff and students of high schools and universities in the Nottinghamshire area. Demographics data are shown in Appendix 1.

2.2 Tools and apparatus

To simulate the complexity of the car systems experienced by technicians in daily service procedures, a real and a virtual model of LEGO® Technic 4×4 Crawler (No. 9398) composed of 1327 bricks was used for the two experiments—see Fig. 1.

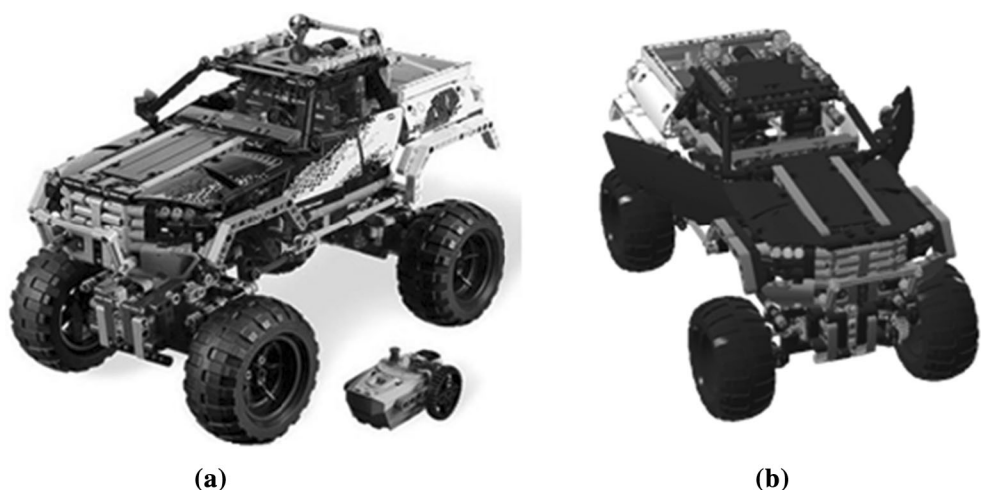
We used the LEGO® Technic model as a metaphor of a real procedure for two main reasons: First, in the scientific literature, several studies have used LEGO® models to simulate and compare skills acquisition (Ottosson 2002;

Yuviler-Gavish et al. 2011b); second, LEGO® offered a free 3D tool in which people can operate on virtual models—i.e. LEGO® Digital Designer version 4.3 (LDD), which we used as tool for training each participant on two service procedures. The objective of the first procedure was to swap the central engine of the car (i.e. the battery) with a new one (Appendix 2). The second procedure required participants to swap the left front damper of the car with a new one (Appendix 2).

The first procedure was composed of 36 physical steps—e.g. open car, remove/insert components—and 13 manipulative steps—e.g. remember how to rotate/move the car. The second procedure was composed by 64 physical and 25 manipulative steps. In this paper, we will refer to this complex service task as the 'target procedure' (see Fig. 2).

The experimental scenarios were presented to participants on a flip chart board. Moreover, participants could, on the basis of their preferences, use as a support tool one of the following two kits of instructions: (1) a paper manual with pictures of the real Lego® Crawler 4×4 model during each step and explanation of how to perform correctly each procedure or (2) a video manual containing a video of the real Lego® Crawler 4×4 model during the procedure and verbal explanation of each step. A desktop computer with Microsoft © Windows 7 Enterprise, processor Intel © core i7, 3.70 GHz, 8 GB of RAM and a dedicated graphics and sound system was used by participants to interact with the LDD environment and to explore the video manual. An iPad mini with 16 GB of RAM was used by trainers to show time and countdown to the users during the experiment, and to collect notes. Moreover, a Sony HDD DCR-SR57 video camera was used to record the participants.

Fig. 1 LEGO® Technic 4×4 Crawler car. **a** Real model of car—weight of 1.420 g, high 21 cm, long 39 cm, and wide 21 cm. **b** Virtual model of car



	Phase 1		Phase 2	
AIMS	Training effectiveness, and factors which affect people performances		people’s ability to recover their acquired skills	
PROCEDURE	Pre-experimental survey (see section 2.5)		Two weeks from phase 1	Four weeks from phase 1
	Procedure 1 Training	Target procedure Training		
	Manipulation of a real 4X4 Crawler car		Manipulation of a real 4X4 Crawler car	
	<ul style="list-style-type: none">• Trial• Test	<ul style="list-style-type: none">• Trial• Test	Test target procedure	Test target Procedure
	Post-experimental measures (see section 3.3)			
PARTICIPANTS	65 volunteers			
PROFICIENCY LIMITS	Time limits of procedures, list of errors (section 2.3)			
INDICATORS OF PERFORMANCES	Performance indexes (see section 2.4)			

Fig. 2 Study paradigm diagram. The design of the research consists of two different phases (*phases 1* and *2*). In *phase 1*, participants were asked to fill the pre-experimental tools and then they were trained on two service procedures. After the training, participants were asked to

perform the procedures on a real model of 4×4 Crawler (*trial* and *test*) and to fill out the post-experimental measures. In *phase 2*, participants were asked to perform only the target procedure after 2 or 4 weeks from the training

2.3 Proficiency time and list of performance errors

To set up the proficiency time for first and target procedure, three voluntary engineers with long, self-declared expertise in the use of LEGO® Technic were trained face-to-face on the two procedures through a show-and-tell explanation by using the real Lego® model of the 4×4 Crawler. Experts were asked to perform the procedures as fast as they could without errors, for at least five times—only attempts without errors were counted as valid procedures. The average time of experts' performances was used to define a proficiency time limit for each procedure—102 s for the first procedure and 121 s for the target procedure.

In the previous literature, some researchers of training in the industrial field (Webel et al. 2013; Yuviler-Gavish et al. 2011a, 2015) have discriminated between two kinds of errors performed by trainees after the training: 'solved/solvable' errors, i.e. errors performed but solved by operators, and 'unsolved/unsolvable', i.e. errors performed and left unsolved by trainees. While this approach is a useful way to discriminate among different kinds of errors, we designed our experiments to avoid 'unsolvable errors'. In fact, any time participants performed an error they were informed by trainers and forced to solve the issue alone, or through the use of instruction. We used this approach

because car operators, in real service procedures, are allowed to use instruction during the service to avoid errors. In line with that, in this study, an error was identified during participants' performances when one of the following issues was noticed by trainers:

- Participants needed to use the instructions to perform correctly; e.g. they did not remember how to proceed, they performed wrongly one or more steps of the procedure without correcting these mistakes, and they forget to perform one or more steps or delayed their actions for more than 10 s.
- Participants did not follow correctly the procedure, but they identified on their own the solution to the problem; e.g. participants performed wrongly or forgot one or more steps of the procedure, but they immediately corrected the mistake; participants missed one or more components by losing time to recover the bricks, etc.

2.4 Performances indices

We assessed and compared participants' performances in the two procedures using the following seven indices:

1. *Trial errors* Number of errors performed during the trial after the training;

2. *Trial time* Time (s) spent to perform the trial after the training;
3. *Attempts* Number of attempts needed to proficiently perform the procedure. This index was estimated as the sum of attempts performed by a participant until they perform correctly the procedure within the time limit;
4. *Errors* Overall number of errors. This index was obtained as the sum all the errors the participant made in all the attempts;
5. *Time* Overall time to perform proficiently, obtained as the sum of time (s) spent by participants in all the attempts;
6. *Av. Time* Average time (s) spent to perform proficiently. This index was obtained as a ratio between index v and iii;
7. *Av. Errors* Average number of errors—this index was obtained as a ratio between index iv and iii.

2.5 Pre- and post-experimental survey

Before the training, each participant filled both consent and demographic forms (14 questions—see Appendix 3). We used these data to collect users' characteristics (such as age, gender, education; see Q1–Q5, Appendix 3), their previous experience with LEGO® Technic (Q6), 3D virtual environments (Q7), videogames (Q8), LDD tool (Q9), and their previous experience of cybersickness using interactive tools (Q7a–Q9a).

Each participant was also required to complete the following two standardized tools:

- A test of mental rotation abilities (i.e. version A of redrawn mental rotation, MRA, see Peters et al. 1995).
- A learning style inventory (KLSI, version 3.1., composed of 12 items, see Kolb and Kolb 2005) to determine their learning style.

Finally, only participants who received VE training were requested to fill before and after each use of the LDD tool a simulator sickness questionnaire (SSQ, see Kennedy et al. 1993). SSQ is composed of a list of 16 symptoms asking the participants to mark, in scales from 1—None to 4—Severe, if any of the symptoms apply to them.

After the test of the target procedure (performed on a real model of 4×4 Crawler), participants of the three groups were asked to fill out the NASA-TLX (Hart and Staveland 1988) to assess their workload in executing this procedure. Moreover, only participants of VT group were asked to rate their satisfaction and trust in the use of LDD. As stated before, to explore and to observe the relationship between trust and usability, we used two validated instruments: the TTM developed by McKnight et al. (2011)—composed of seven factors: reliability, functionality,

helpfulness, situational normality, structural assurance, faith in general technology, and trusting stance—and the SUS, developed by Brooke (1996)—composed of two factors: Usability and Learnability.

3 Experiment design

In phase 1, immediately after the pre-experimental phase each of the 65 participants was randomly assigned to one of the following training groups:

- *Free learning group (FL)* Participants of this group did not receive any training on the two procedures. Trainers only explained through written scenarios the aim of each procedure, but also showed the participants how the instruction kits were organized. Participants of FL group were invited to acquire the procedures through a process of trial-and-error.
- *Classic training group (CT)* The aim of each procedure was presented to participants as a car service scenario (see Appendix 2). Trainees then received an explanation on how to use the instruction kits. After that, participants were invited to watch a movie in which an expert performed and verbally explained each step of the procedures on the real Lego® model of the 4×4 Crawler. People could ask only once to rewind the video after each step of the procedure. Participants of this group acquired the procedure through a process of learning-by-observing (Bandura 1992).
- *Virtual tool training group (VT)* Participants received training (5 min) on the principal functions of LDD system, but also performed 5 min of free exercises of assembly and disassembly on a virtual car composed of 523 bricks available on the LDD gallery (<http://ldd.lego.com/en-us/gallery/archive>). The aim of each procedure was presented to trainees as a service scenario (see Appendix 2), and they received instructions about the use of the instruction kits. After that, participants were asked to perform each procedure on the virtual model of the 4×4 Crawler in the LDD system following a set of virtual instructions. These participants only interacted with a virtual version of the car without seeing the real Lego® model of the 4×4 Crawler. However, different to video training, people of the VT group performed a learning-by-doing activity (Kolb 1984).

Each group was developed, in line with the indications of automotive experts at Jaguar Land Rover, to represent different simulated training programmes of car service. The FL group represents the scenario in which operators have to learn a new procedure alone by relying only on instructions. The CT group represents the case of long-

distance training with a low-cost support—i.e. a video training. The VR group represents the case of long-distance training with high-cost support—i.e. a dedicated virtual environment. We did not use a condition in which people are trained by observing or manipulating a real model of the Lego® 4×4 Crawler because, as explained earlier, this condition represents the centralized ‘in presence’ training programmes that companies would like to reduce by using technologies for long-distance training. To support the trial-and-error procedure, but also the participants of CT and VT, trainers showed the two instruction kits (i.e. paper and video) and explained to participants that they could use only one of the two instruction kits as a support tool when they had problems in performing a procedure. Participants were then invited to select on the basis of their preferences one of the two kits (see Appendix 4).

After training on each of the two procedures, independently from the group they belong to, participants had access to a real model of the Lego® 4×4 Crawler and were asked to perform one trial and one test, as follows:

1. Trial: Each participant was requested to perform correctly, without a time limit, the procedure they have just acquired (first or target). Participants were also informed that their performances were timed, but they were instructed, if they did not remember how to perform, to ask to stop the time to look at the instructions kit. Nevertheless, participants may ask for the instructions kit only after each 30 s. Moreover, participants were informed that at any time during the performance, whether they performed a mistake without solving it, the trainer can stop the time and forced them to use the instructions. Trainers were instructed to remind participants (when they showed some uncertainties) that they could stop the time and ask for the instructions.
2. Test: After the trial, participants were requested to perform against the time limit associated with each procedure. Participants were informed that they must perform within the proficiency time limit, otherwise after they had finished the procedure they have to restart from the beginning. For each procedure, participants had three attempts to perform below the threshold. Moreover, participants were also informed that they may ask for the instructions kit after each 30 s, but that the timer could not be stopped. Finally, any time that a participant performed out of the procedure, trainers were instructed to read this statement aloud: ‘You have to perform a correct procedure. At the moment you have made a mistake, try to solve it, otherwise you cannot go further with the procedure. You can also check the instruction if you want, but I cannot stop the time’.

After the performance of the two procedures, participants were asked to perform the post-experimental survey and participants were randomly allocated to one of two sub-groups for the second experimental phase. The sub-group determined the period of time—2 or 4 weeks—from phase 1 after which participants were invited to perform a retest of the target procedure—i.e. with the same tools and experimental procedure. Participants in phase 2 had a maximum of 3 attempts to perform the target procedure, below the proficiency time limit, or below their best performance during the test.

4 Results

4.1 Data analysis

In both phases 1 and 2, *t* tests and analysis of variance (ANOVA) were used to test the effect of the participants’ abilities and reactions to the training approaches (pre- and post-experimental measures) on people’s performances during and after training. Moreover, bootstrap linear regression was applied to simulate the outcomes of the three training groups with a resampled cohort of 1000 people (Akens et al. 2005; Good 2000). In this study, we applied the bootstrap to check the goodness of the outcomes of the regressions performed on the original sample. Finally, a forecasting analysis was performed through an exponential smoothing with Holt’s linear trend method to simulate the expected trend of people performances (in terms of errors and time) after several weeks from the training, i.e. up to 12 weeks.

Descriptive statistics, bootstrapped linear regression analysis, ANOVA, and *t* test analysis were used to analyse and compare participants’ characteristics and performances of the two procedures—i.e. indices from i to viii (Sect. 2.4).

The analysis was performed by IBM® SPSS 22.

Results are discussed below with reference to the study aims and hypotheses.

4.2 Hypothesis 1: Immediately after the training, the virtual group performs better than other groups

ANOVA showed a significant difference among performances of the participants of the three training groups (Table 1).

LSD post hoc analysis showed that participants of VT group demonstrated more effective performance (i.e. less errors, indexes i and iv) than participants of the FL and CT groups. In particular, in the first procedure, participants of VT group performed significant less errors (index iv) than participants of FL ($p = .002$) and CT group ($p = .001$). In

Table 1 ANOVA of the significant differences (p) between the indexes of performances in the two procedures performed by VT, CT, and FL groups, and descriptive statistics mean (M) and standard deviation (SD)

Indexes of performance	Difference in performances		FL		CT		VT	
	$F(5, 65)$	p	Mean	SD	Mean	SD	Mean	SD
<i>First procedure</i>								
Trial								
(iii) Trial errors	16.4	.001	7.18	3.47	5.2	3.1	2.4	1.5
(iv) Trial time	–	–	224.7	81.4	210.2	72.7	195	48
Test								
(v) Attempts	3.15	.05	1.4	.74	1.3	.57	1.05	.21
(vi) Errors	11.35	.001	4.2	3.6	3.2	1.8	.82	1.1
(vii) Time	–	–	255.8	631.6	119.6	58.6	79.1	23.8
(viii) Av. time	–	–	204.2	637.9	77.1	20.58	75.5	15.5
(ix) Av. errors	14.05	.001	2.7	1.5	2.4	1.3	.82	1.2
<i>Target procedure</i>								
Trial								
(i) Trial errors	52.53	.001	12	2.69	9.8	3.7	3.3	2.2
(ii) Trial time	4.42	.016	373.3	163.7	382.2	103.3	280.8	94.5
Test								
(iii) Attempts	12.11	.001	3.3	.99	3.3	.956	2.04	.92
(iv) Errors	13.16	.001	14.3	9.5	10.8	6.71	3.6	3.6
(v) Time	13.12	.001	412.8	151.5	408.2	139.7	228.1	114
(vi) Av. time	–	–	74.9	7.2	79.8	15	85.2	19
(vii) Av. errors	10.46	.001	4.1	2.4	3.5	1.5	1.7	1.5

the target procedure, VT group demonstrated a significant difference ($p = .001$) with FL and CT, both in terms of errors of performance (indexes i and iv) and also in terms of time (index v).

4.3 Hypothesis 1.1: After a period of time virtual group will recover the acquired skills better than other groups

ANOVA showed differences among the performances of the groups after 2 and 4 weeks (Table 2).

In tune with our hypothesis LSD post hoc analyses showed that:

- After 2 weeks, people of the VT group performed a lower overall number of errors (iv) than people who do not received structured training (FL, $p = .049$), or who experienced classic training (CT, $p = .04$). Concurrently, participants of the VT group performed lower errors per attempts (vii) than (FL, $p = .001$) and CT ($p = .031$).
- After 4 weeks, the group trained by the VE system performed better than the other groups in terms of number of errors (iv) than participants of FL ($p = .016$) and CT ($p = .041$), and with less errors per attempt (vii) than participants of FL ($p = .045$) and CT ($p = .031$). Moreover, the VT group participants were able to proficiently reacquire their ability by spending less time to perform than other groups, i.e. FL ($p = .039$) and CT ($p = .013$) (Fig. 3).

To simulate the performances of the three groups after a long period from training—i.e. 12 weeks—we applied an exponential smoothing with Holt's linear trend method on two sets of data: the average number of errors and average time to perform proficiently. To compose our data sets, we used the participants' performances gathered immediately after the training (to represent the starting point of a trained operator) and after 2 and 4 weeks. This analysis allowed us to simulate the ability of people, who have received different kinds of training, to apply the acquired skills after a long period of non-use.

Table 2 ANOVA of the significant differences (p) between the indexes of performances of FL, CT, and VT groups during the retest of procedure

Indexes of performance	Difference in performance	
	F	p
Retest of target procedure		
(x) Attempts	–	–
(xi) Errors	3.306	.011
(xii) Time	2.275	.05
(xiii) Av. time	–	–
(xiv) Av. errors	4.136	.003

Fig. 3 Representation of the differences between the participants' performances in the three groups measured after 2 and 4 weeks. Performances were measured as errors (index iv, **a**), times (index v, **b**), and number of attempts (index iii, **c**) spent by participants to perform the target procedure

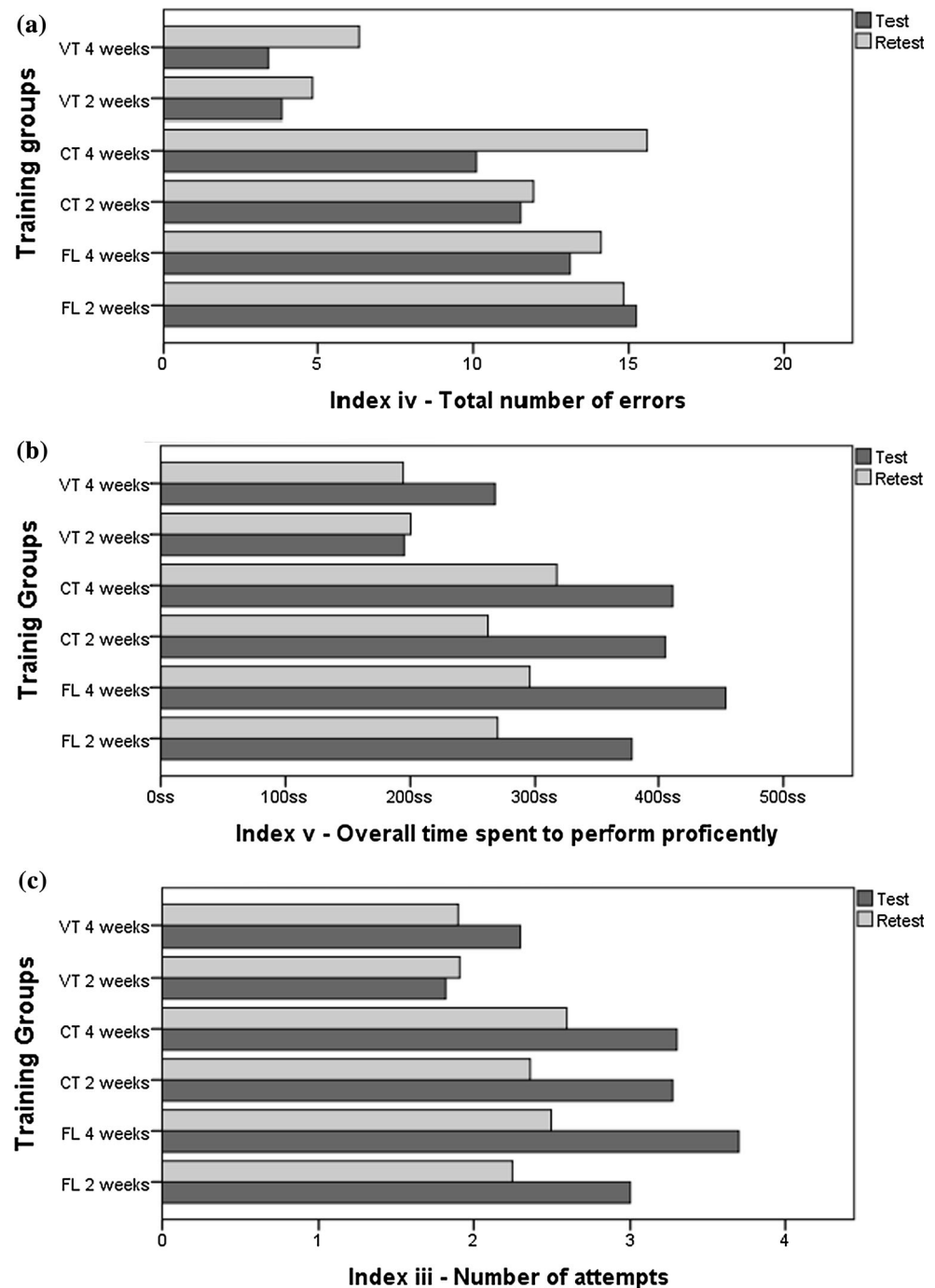


Figure 4 shows the forecasted values and the graphical representation of the performances of each group over a period of 12 weeks, in terms of time (Fig. 4a) and errors (Fig. 4b).

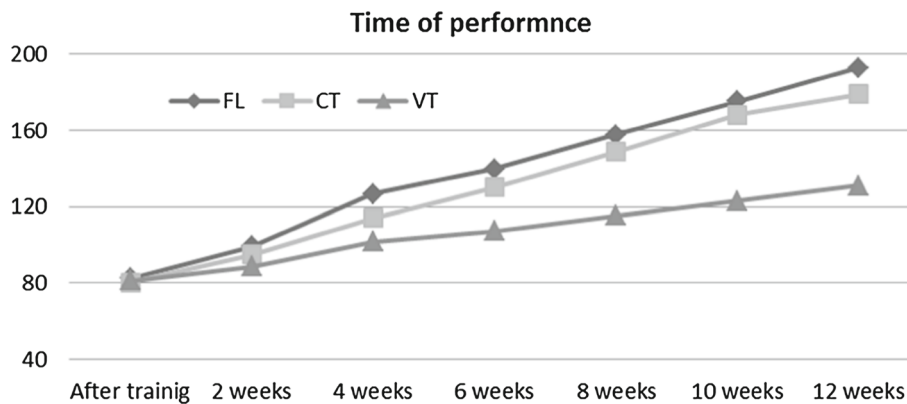
4.4 Hypothesis 2: The more people perceived a virtual system as usable, the more people trust the use of that system

A linear regression analysis showed neither SUS nor TMM scores affected the participants' performances during the

trial in terms of errors and time (indices i and ii). Nevertheless, as shown in Table 3, participants of VT group, through TTM and SUS scales, judged LDD as a trustable and satisfactory system.

Pearson's correlation coefficient (r) analysis suggested that overall trust in the LDD system (i.e. overall TTM score) was correlated with the overall satisfaction of use measured by SUS ($r = .527, p = .012$) and strongly correlated with the usability factor of SUS ($r = .664, p = .001$). Moreover, the usability factor of SUS correlated

Indexes of performances	Group	(a) Time of performance forecasted values			
		RMSE	MAE	MPEA	M
vi) <i>Av. time</i>	FL	27.51	12.95	11.04	139.09
	CT	7.84	3.67	3.28	130.65
	VT	13.47	6.38	6.54	106.89



Indexes of performances	Group	(b) Errors forecasted values			
		RMSE	MAE	MPEA	Overall Mean
vii) <i>Av. errors</i>	FL	.178	.877	14.81	6.82
	CT	.336	.156	3.224	5.59
	VT	.823	.367	15.81	2.95

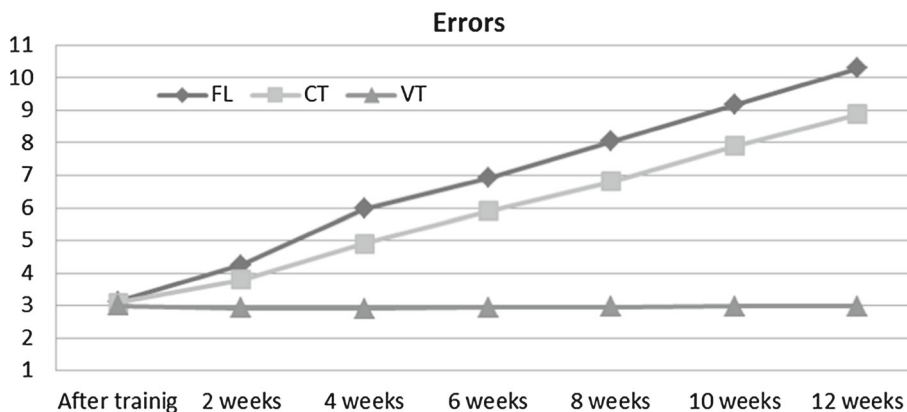


Fig. 4 Forecasted distribution of errors and time needed to perform proficiently procedure 2 from immediately after the training up to 12 weeks for the competences acquisition. Root-mean-square error

(RMSE), mean absolute error (MAE), mean absolute percentage error (MPEA), and the overall mean (M) of the distribution were calculated for each training group: FL, CT, and VT groups

with two TMM factors: functionality ($r = .472$, $p = .027$) and reliability ($r = .467$, $p = .028$). A linear regression indicated that the usability factor of SUS is a significant predictor of overall trust of participants ($p = .001$, $R^2 = .441$)—i.e. the more the system is perceived as a

usable interactive tool the more it is considered a trustable training technology. Moreover, clear tendencies, though not significant, are displayed in the data about the relationship among SUS overall scale and usability factor, and TMM overall score.

Table 3 Mean and standard deviation of factors and overall score of trust in technology measures (TTM) and system usability scale (SUS)

Scales	Factors ^a	Mean ^b	SD
TTM	Reliability	70.18	11.06
	Functionality	75.97	14.28
	Situation normality	81	10.65
	Structural assurance	59.68	19.05
	Faith in technology	74.83	15.91
	Trusting stance	70.18	13.82
Overall TTM score		73.07	8.96
SUS	Usability	57.87	9.5
	Learnability	15.79	4.1
Overall SUS score		73.63	10.08

^a We excluded from the list of TTM factors the helpfulness because participants did not used any help tool during the interaction with LDD

^b We transform for our use the TTM outcomes in percentage

4.5 Factors which affect people's performances when trained through different approaches

People characteristics and previous experience: The level of education (Q5) significantly affected the number of attempts and the time to proficiently perform target procedure. Moreover, experience in video games (Q8) and with Lego (Q6) marginally affects participants' performances (see Table 4).

Bootstrapped linear regression analysis confirmed that experience with Lego[®] (Q6) affected the number of errors during the trial of the first procedure of the FL group (index i, $R^2 = .300$), and the time needed to become proficient to perform target procedure of the VT group (index v, $R^2 = .372$). Moreover, education level (Q5) affected only participants of the CT group in terms of number of attempts to perform proficiently the target procedure (index iii,

$R^2 = .308$). On the other hand, no effects were noted for experience with games (Q8).

Cybersickness The *t* test analysis of the pre- and post-cybersickness questionnaires showed that participants who interacted with the LDD tool did not experience any motion-sickness problems during the interaction with the system.

Types of instruction selected/used to perform 24.6 % of the cohort selected a paper manual, instead of a video one, to receive support during the procedure. In particular, 45 % of people in the FL group chose the paper manual instead of the video one, while only 22.7 % of the VT group and 9.6 % of the CT group preferred the paper over video manual. An ANOVA performed among people's performances (indices) and the type of instructions suggested that there were no significant differences between the performances of participants who decided to use a paper or a video manual. However, a clear tendency was displayed in the data in which people who selected video manual performed both the procedures in less time and with fewer errors, than people who selected a paper manual.

Visuospatial abilities The average score of the MRA was equal to 11.15 (SD 3.74). An ANOVA underlined that there were no significant differences among FL, CT, and VT groups in terms of mental rotation abilities. Table 5 shows that MRA scores were significant predictors of participants' errors during the trial, number of attempts needed, and time to be proficient to perform the target procedure immediately after the training.

The bootstrapped regression analysis within the three training groups showed that MRA significantly affected people's performances, independently from the training, as follows:

- index iii, the number of attempts need to perform proficiently the first procedure of the FL group—i.e. $R^2 = .311$.

Table 4 Effect of personal characteristics of participants' performances in the two procedures

Indexes of performance	Predictors								
	Education (Q5)			Lego experience (Q6)			Game (Q8)		
	<i>B</i>	<i>p</i>	Adj R^2	<i>B</i>	<i>p</i>	Adj R^2	β	<i>p</i>	Adj R^2
<i>First procedure</i>									
(iv) Errors	–	–	–	–.450	.001	.190	–.447	.001	.200
<i>Target procedure</i>									
(i) Trial errors	–	–	.321	–	–	.120	–.463	.001	.201
(iii) Attempts	–.308	.010		–	–		–	–	
(iv) Errors	–	–		–.346	.001		–	–	
(v) Time	–.242	.040		–	–		–	–	

Adjusted $R^2 \geq .300$ are bolded

Table 5 Effect of mental rotation abilities on participants' performances

Indexes of performances	Predictors		
	MRA		
	<i>B</i>	<i>p</i>	Adj <i>R</i> ²
<i>First procedure</i>			
(i) Trial errors	−.349	.001	.264
(iii) Attempts	−.297	.012	
<i>Target procedure</i>			
(i) Trial errors	−.605	.001	.460
(iii) Attempts	−.531	.001	
(v) Time	−.794	.001	

Adjusted $R^2 \geq .300$ are bolded

- index iv, the number of errors performed by participant during test of the target procedure of the FL ($R^2 = .331$) and VT ($R^2 = .301$) groups;
- index v, the time to proficiently perform target procedure of the FL ($R^2 = .324$) and CT ($R^2 = .300$) groups.

Learning style The analysis of the KLSI revealed that the majority of participants involved in this study have a converging learning style (36.9 %), followed by assimilators (27.7 %), divergers (18.5 %), and accommodators (17.9 %). The ANOVA showed that there were no significant differences among the three training groups in terms of people learning styles. Regression analysis showed that learning style did not affect people's performances measured immediately after the training, or after 2 and 4 weeks.

Cognitive Workload The mean of NASA-TLX overall scale for all the participants was equal to 68.81 (min 41.33, max 94.67, SD 12.75). An ANOVA was performed to explore the effect of perceived cognitive walkthrough (NASA-TLX) on performances. Results showed that the overall time (index v) to perform target procedure was significantly affected by the cognitive workload perceived by participants ($F(3,65) = 4.551$, $p = .007$)—i.e. the higher the level of perceived workload, the higher the time spent by users to perform the procedure immediately after the training. Regression analysis confirmed that, independently from the training group, the time for people

to perform proficiently the target procedure significantly ($p = .001$) affected the workload perceived by participants ($R^2 = .304$). This effect was also identified within the participants of VT ($R^2 = .302$), CT ($R^2 = .377$), and FL groups ($R^2 = .225$).

Finally to explore which factor affected the skills recovery in terms of time and errors (after 2 and 4 weeks), we performed a linear regression analysis. The analysis revealed that mental rotation ability and perceived workload (i.e. MRA and NASA-TLX scores) affect the recovery of acquired skills after a period of time (see Table 6), as follows:

- After 2 weeks, the perceived cognitive workload had no effect on people performances, while MRA scores of people slightly predicts abilities to recover their acquired skills.
- After 4 weeks, both MRA and NASA-TLX scores strongly affected people's performances in terms of errors—i.e. the higher the MRA scores, the lower are the number of errors (index iv), and the lower are the NASA-TLX scores, the lower are the errors to perform target procedure.

5 Discussion

This research supports the idea that, to train car service operators, virtual systems in which operators may learn through a learning-by-doing experience of training are better approaches than video instructions or trial-and-error. Table 7 summarizes the testing outcomes for the hypotheses.

The results of Hypothesis 1 showed, in line with the previous research (Nagendran et al. 2013), that immediately after training in a VE system, people perform procedures in less time and with less errors than people trained through observational or trial-and-error approaches. Moreover, as shown by the results of Hypothesis 1-1, the greater the time from the training, the greater the differences in skill recovery among the groups (Carlson et al. 2015). However, after 2 weeks, the VE group performed better than other groups only in terms of errors, while after 4 weeks a clear difference among the groups emerged in terms of time and errors of performance.

Table 6 Effect of mental rotation abilities (MRA) and cognitive workload (NASA-TLX) perceived by people on the retest of target procedure after 2 and 4 weeks

Index of performances	2 weeks			4 weeks				
	MRA			MRA		NASA-TLX		
	<i>B</i>	<i>p</i>	Adj <i>R</i> ²	β	<i>p</i>	β	<i>p</i>	Adj <i>R</i> ²
(iii) Attempts	−.533	.001	.262	−.364	.028	.417	.013	.352
(v) Time	−.490	.003	.217					

Adjusted $R^2 \geq .300$ are in bold

Table 7 Summary of test outcomes for hypotheses of the empirical analysis

Hypotheses	Result	Meaning
Hypothesis 1	Supported	Immediately after the training, people who acquired car service procedures through a learning-by-doing simulation in a VE perform better (i.e. less time and errors) than people trained by video or trial-and-errors
Hypothesis 1-1	Partially supported	The type of training received by people significantly affects their abilities to recover the acquired skills after a period of time. People trained through a VE system performed after 2 and 4 weeks better than people of CT and FL groups. However, after 2 weeks from the training, the difference among the groups is only in terms of errors of performance, while after 4 weeks the people trained through VE can recover the skills to perform a complex car service procedure by spending less time and performing less errors than people trained by video and trial-and-errors
Hypothesis 2	Supported	Overall trust, functionality, and reliability (TTM) of the system are strongly related to the usability. Moreover, usability factor of SUS is a significant predictor of the overall trust measured through TTM

It should be noted that the results may be specific to the configurations used in this study. As mentioned in Sect. 3: Experiment Design, the groups were developed with automotive industry experts to reflect current approaches to training in automotive service tasks in industry. Thus, while the benefits seen in the VE group are likely to be realized in other similar training tasks (i.e. procedural tasks) this may not be the case when compared to groups that differ with regard to the levels of instruction, observation, and practice as used in this study. This is an interesting area of future research: to explore the generalizability of the findings and the level of benefits which can be attributed solely to the training media, rather than the training approach as a whole.

The results of Hypothesis 2 indicate that people who perceived a VE system as usable are more likely to trust the system as a reliable and functional tool of training. To develop effective VE training systems automakers have to invest not only in the design of the functions of the VE systems, but also in usability assessment of these products. In fact, the usability of VE systems is a key factor to improve the overall experience of the users and to positively affect trainees' perception of the system. This is because, the more a training system is perceived as usable, the more trainees believe that the system is reliable—i.e. a consistent tool of training (Mcknight et al. 2011)—and functional—i.e. a tool able to deliver properly a new set of new competences (Mcknight et al. 2011).

6 Conclusion

Our outcomes highlight that training delivered through a VE tool was more effective in terms of skills acquisition (performance after the training) and skills recovery (after a

short and long period from the training) compared to non-virtual approaches to training. By simulating car service procedures performed on a LEGO® Technic model of car, the present study allowed us to compare the effectiveness of different kinds of virtual and non-virtual training approaches. The overall results support the idea that for manufacturers to invest in VE systems, simulating a learning-by-doing experience of a car service procedure may substantially enhance operators' performances. Moreover, the outcomes showed that VE systems are more effective than other kinds of training to increase operators' abilities to recover, after a period of non-use, the acquired competences. Nevertheless, the initial investment to develop a usable and trustable VE training system is still higher (in terms of costs and time) than, for instance, the costs to create video trainings or to make online courses. Therefore, automakers, on the basis of their needs, have to define a balance between virtual and non-virtual approaches of training for service operators, by aiming to achieve the best trade-off between costs and benefits in the use of VE systems.

Further studies are needed to replicate our comparative analysis by testing people's training and performances on a real car. Therefore, our main future aim is to develop a multiplatform virtual tool—i.e. one that may be used on different kind of hardware, such as: CAVE, Oculus Rift, interactive tables, and desktop PCs—for training operators on real car service procedures. This kind of system will help us to extend our current outcomes and also to compare the effectiveness of training delivered through different kind of devices.

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Appendix 1: Demographic profile of participants

Participants were recruited in the area of Nottinghamshire in UK. The overall cohorts were composed for the 69.7 % of European citizen, and 47.7 % of the participants were English native speakers. Professionals, and students from high schools and universities of the city of Nottingham were involved in the study. Demographics data (see Appendix 2, Q from 4 to 9a) showed 35 % of participants had a level of education from high school to college, whereas 43 % have achieved or are studying for a bachelor degree, and 22 % of participants have achieved (or are studying) for a master or higher levels of education (Q5). 55.4 % of participants reported that their experience with LEGO® Technic was quite low—from never to sometimes (Q6). 41.7 % of the participants have previous experience of VE systems (Q7); 63.1 % of participants reported a low level of experience with video games (Q8). 78.5 % of the cohort had never used the Lego® Digital Designer (LDD) system (Q9), and 21.5 % have from rare to fairly often experience in use of this tool. Among the participants, only 13.8 % had experienced sickness in the past using immersive or desktop virtual systems (Q7a–Q9a).

Participants were randomly distributed in three training groups of respectively: 22 (male 13, age M 32.09, SD 9.02), 21 (male 12, age M 28.52, SD 7.04), and 22 (male 14, age M 28.72, SD 7.31) people.

Appendix 2: Scenarios of first and second (target) procedures

- Scenario of first procedure: The 4×4 Crawler car of a client does not work at all. Your manager promised to the client that you can conduct this procedure immediately, and the client is waiting for you. After a diagnostic test, your colleagues suggest to you to change the entire engine. Therefore, you have to remove the old engine from the car and place the new one as you learned during the training. After the procedure, please use the controller to test the car functioning.
- Scenario of target procedure: A client reports to your head that his new car, a 4×4 Crawler, has some problems when he turns to the left. After a diagnostic, test your colleagues suggested to you that there is a malfunctioning of the left front damper of the car. Therefore, you have to remove the broken damper and place the new one, as you learned during the training. After the procedure please use the controller to test the car functioning.

Appendix 3: Demographic survey

Consent form

- C1. I confirm that I have read and understand the information sheet for the above study. I have had the opportunity to consider the information, ask questions and have had these answered satisfactorily.
- C2. I understand and I agree that my in interaction with objects in this study will be video and audio recorded.
- C3. I understand that my participation is voluntary and that I am free to withdraw at any time, without giving a reason.
- C4. I understand that my information will be used by the researcher to support the development of their design. I understand that my data will be anonymised.
- C5. I agree to take part in the above study

Demographic form**Q1. Your sex****Q2. Your Age****Q3. Country/Region of Primary Citizenship****Q4. Your Primary tongue****Q4a. If English is not primary tongue**

Please indicate your abilities and knowledge in:	Almost none	Some	Functional	Very good	Like a native speaker
...Understanding English	1	2	3	4	5
...Reading English	1	2	3	4	5

Q5. Education:

<input type="radio"/> Elementary school	<input type="radio"/> associate's degree	<input type="radio"/> J.D.
<input type="radio"/> junior high	<input type="radio"/> bachelor's degree	<input type="radio"/> M.D.
<input type="radio"/> some high school	<input type="radio"/> some graduate school	<input type="radio"/> Ph.D.
<input type="radio"/> high school graduate	<input type="radio"/> master's degree	<input type="radio"/> other advanced degree
<input type="radio"/> some college	<input type="radio"/> M.B.A.	

Q6. When you were a child you played with Lego:

Never	Rarely	Sometimes	Fairly often	A lot
1	2	3	4	5

Q7. Have you ever experienced/worked any virtual reality system (such as cave, car simulators etc.):**Q7a. (if Yes to Q7)****Have you ever experienced motion problems or sickness during the use of Virtual systems****Q8. How much you have experience in the use of virtual environments such as video games:**

Never	Rarely	Sometimes	Fairly often	A lot
1	2	3	4	5

Q8a. (if more than 'Never' to Q8)**Have you ever experienced motion problems or sickness during the use of virtual environments****Q9. Have you ever used Lego Bulider virtual tool:**

Never	Rarely	Sometimes	Fairly often	A lot
1	2	3	4	5

Q9a. (if you answer more than 'Never' to Q9)**Have you ever experienced motion problems or sickness during the use of Lego builder virtual tool**

Appendix 4: Selection of instructions kit

As a support to operate on the real car, you can use only one of the two types of instruction kit trainer showed to you. Please select the type you prefer to help you during the procedures. Once you put your choice you will be allowed to use only the type of kit you have selected, therefore take the most useful for you:

- Video manual
- Paper Manual

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