

Agency and Structure: A social simulation of knowledge-intensive industries

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Footnotes

¹ “The Lisbon agenda is currently the agenda for socio-economic development of the European Union. It was adopted by the European Council of Lisbon in 2000 and it is reshaping many of the Community policies as well as being translated into National Reform programmes in all Member States” (Lisbon Agenda Group 2007).

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Abstract

Modern knowledge-intensive economies are complex social systems where intertwining factors are responsible for the shaping of emerging industries: the self-organising interaction patterns and strategies of the individual actors (an agency-oriented pattern) and the institutional frameworks of different innovation systems (a structure-oriented pattern). In this paper, we examine the relative primacy of the two patterns in the development of innovation networks, and find that both are important. In order to investigate the relative significance of strategic decision making by innovation network actors and the roles played by national institutional settings, we use an agent-based model of knowledge-intensive innovation networks, SKIN. We experiment with the simulation of different actor strategies and different access conditions to capital in order to study the resulting effects on innovation performance and size of the industry. Our analysis suggests that actors are able to compensate for structural limitations through strategic collaborations. The implications for public policy are outlined.

Keywords: innovation networks, agent-based social simulation, innovation systems

1. Introduction

“Although many different factors contribute to Europe’s performance in competitiveness and employment, Research, Technology and Development (RTD) and innovation are critical among them as they affect companies' long term capacity to stay in the market as active players, to maintain and renew their range of products and services and ultimately to create conditions for sustainable employment. The demands on and expectations from RTD policies to deliver on competitiveness and

employment have hence been increasing strongly” (Commission of the European Communities 2002: 13).

In Europe’s knowledge-based economies the mechanisms of knowledge creation and utilisation have been changing, with an increasing emphasis on the formation of innovation networks, that is, networks which connect innovative firms, government agencies, research institutes and sources of venture capital. Economic sociology and new innovation economics consider the growing complexity of knowledge, the accelerating pace of knowledge creation, and the shortening of industry life cycles to be responsible for the rising importance of innovation networks (e.g. Powell et al. 2005, Eliasson 1995). Knowledge-intensive industries such as information and communication technologies (ICT) and biotechnology (‘biotech’) have already undergone structural changes in the direction of these collective modes of knowledge production and application. Emerging industries, such as those based on new materials and nanotechnologies as well as knowledge-based services, are also developing along these lines. Combining knowledge resources in social networks enables innovation and learning that are difficult to provide by other means. Decreasing risks by distributing them to network members and accessing financial funds for the capital needed in product development are additional motives in these industries.

These changes are reflected in the social sciences: although the institutional approach in economics has already introduced a sociological perspective to mainstream economic theory, sociologists such as Granovetter (1985) and others have criticised the approach, arguing that actual markets are shaped by social factors to a much larger degree than institutional economics allows. ‘Social shaping’ refers not only to the fact that real markets rely on the co-operative behaviour of their members, that is,

on the institutional regulations that frame the interactions of traders, but also to the social role of the networks of collaborations and contracts that are an integral part of most markets.

The changes are occurring throughout the world. For example, a comparison of the current structures and dynamics of UK and German biotechnology-based industries reveals a striking convergence of industrial structure and the directions of innovation in both countries (reference to authors). This counteracts propositions from conventional neo-institutionalist frameworks such as the varieties-of-capitalism hypothesis and the national innovation systems approach which suggest that there are substantial differences between the industrial structures of European countries due to differing institutional frameworks (cf. Casper and Kettler 2001). The observed structural alignment can be explained by the network organisation of research and production in knowledge-based industries.

Nevertheless, this does not diminish the importance of structural contexts: “At the start of the twenty-first century the role of institutions and the conditions for institutional change are at the core of the economic debate in Europe” (Amable 2003: 1). There is strong empirical evidence (cf. Amable 2003, Casper and van Waarden 2006) that institutional framework conditions shape the structure and dynamics of societies: each national society has developed a context and a path dependent institutional infrastructure (politics, law, economy, culture) and, because economic action is strongly influenced by these specific infrastructures, this leads to differences in national industrial performance. However, in knowledge-intensive industries the structures of industrial R&D organization in different countries are tending to converge, triggered by the particular challenges of knowledge generation and diffusion.

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2 Modern knowledge-intensive economies are complex social systems where
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4 intertwining factors are responsible for the shaping of emerging industries: the self-
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6 organising interaction patterns and strategies of the individual actors (an agency-
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8 oriented pattern) and the institutional frameworks of different innovation systems (a
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10 structure-oriented pattern). Policy is changing from a neo-liberal model (based on
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12 improving institutions for financing and technology transfer) towards a so-called
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14 “good governance model”, which mainly stresses the complex, non-linear,
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16 interdependent, and adaptive features of social systems.
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24 Economic sociology tries to capture these complex features while being aware of the
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26 pitfalls of an agency-structure dichotomy. The agency-oriented pattern is put in focus
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28 by Powell et al. whose aim “is to illuminate how patterns of interaction emerge, take
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30 root, and transform, with ramifications for all of the participants. We develop
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32 arguments concerning how the topology of a network and the rules of attachment
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34 among its constituents guide the choice of partners and shape the trajectory of the
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36 field” (Powell et al. 2005: 5). Borrowing the notion from Bourdieu (1992), Powell et al.
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38 recognise “fields” as communities of organisations that engage in common activities
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40 and are subject to similar reputational and regulatory pressures defining them as
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42 networks of relations between positions.
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51 For Powell et al., the dynamics of innovation networks, which they define as interaction
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53 patterns between two or more actors, can explain how fields evolve. They relate the
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55 behaviour and dynamics of the entire structure to the properties of its constituents and
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57 their interactions: individual firms learn how to collaborate with a very heterogeneous
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59 set of partners. Field evolution can be explained by the mechanisms for partner
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1 selection (Powell et al. 2005: 7f). The strategic decisions of the networking actors and
2 their engagement in different learning activities are responsible for the shaping of the
3 industry. The focus is on representing the agency of innovative actors who are located
4 in an institutional framework, on the interactions of participants and the emerging
5 network dynamics and thus on the evolution of the industrial *field*.
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12 In contrast, structure-oriented patterns of explanation emphasise the important role
13 played by the specific national institutional settings for the innovative performance of
14 an economic system. As the sociological version of the “varieties of capitalism” (VoC)
15 thesis states, national industries do look different. Each formation can offer a
16 particular comparative institutional advantage, enabling economic success within the
17 different national frameworks (Hall and Soskice 2001). VoC studies (Petit and
18 Amable 2001; Amable 2003) investigate the differences between “liberal market
19 economies” (such as the UK) and “co-ordinated market economies” (such as
20 Germany). The differences are traced back to national regulations of labour and
21 corporate law, to institutional differences in the development of competences and
22 knowledge transfer, and to differences in financial systems, e.g. the availability of
23 venture capital and public funding for start-ups. Differentiating, elaborating and
24 complementing the focus on framework conditions, recent research has targeted
25 sectoral systems of innovation (Malerba 2002), regional innovation systems (Cooke
26 and Morgan 1998) and local technology clusters (Feldman et al. 2005).
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53 Just as Powell et al. are well aware of the field constraints and framework conditions
54 working on and in agency-oriented patterns, framework theorists are sensitive to the
55 importance of an actor-centered view. According to Beije (1998: 256), an innovation
56 system must “be defined as a group of private firms, public research institutes, and
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several of the facilitators of innovation, who in interaction promote the creation of one or a number of technological innovations [within a framework of] institutions which promote or facilitate the diffusion or application of these technological innovations“.

Bourdieu offers an elaborated operationalisation of the structure-oriented pattern. For him, it is the structures and the constraints of the field which enable and limit opportunities for actors: “Firms undertake actions there which depend, for their ends and effectiveness, on their position in the field of forces, that is to say, in the structure of distribution of capital in all its species“ (Bourdieu 2005: 199). Capital, for Bourdieu, is not only financial capital but all the resources an actor can draw upon, e.g. technological, financial, commercial, social and symbolic capital. The changing distribution and (re-)combination of capital in this sense – the field – is responsible for the shaping of the industry. With that, “field theory stands opposed [...] to the interactionist vision, which is, by virtue of the representation of the agent as a calculating atom, able to cohabit with the mechanistic vision, and according to which the economic and social order can be reduced to a host of interacting individuals, most often interacting on a contractual basis” (Bourdieu 2005: 197).

2. Social simulation

Untangling the various relationships posited by Bourdieu, Powell et al. and other commentators is particularly difficult because of the nature of the phenomenon: innovative industrial sectors are by definition constantly changing. Tracking the influence of particular characteristics is most effectively done with an experimental design, yet, as with most matters of sociological interest, direct experiments are

impossible, impracticable or unethical. Moreover, most renderings of innovation theory are vague and incomplete, making testing doubly difficult.

Agent-based social simulation can come to the rescue. Agent-based simulation enforces the precise articulation of theory and enables a dynamic representation of theories and empirical knowledge about innovative actors and their networking behaviours. In this context, “agents” are computer programs that directly represent in software theories about the attributes, properties and actions of empirical actors. Each agent in such a system is autonomous, pro-active, reactive, able to interact, able to learn, and has an individual state depending on context, situation, and time. Agent-based models are usually based on a set of autonomous agents capable of interacting with each other as well as with the environment according to pre-specified rules of behaviour. From the interaction on the micro-level emerge macro-level features as system properties. Figuratively, we build an “artificial society” in the computer to carry out the experiments that we would have liked to perform in the empirical world. We can observe the dynamic processing of our theories, using, as Collins (1995: 288) said, “a kind of natural laboratory for testing (science studies’) ideas”. If it produces artificial data that resemble those we observe empirically this gives some indication of the quality, consistency and completeness of our theories and interpretations of complex interaction patterns. Thus, agent-based simulation offers new opportunities to investigate the relationships between variables describing complex scenarios that would not be possible using more conventional methods.

To model knowledge-intensive industries, we follow the idea of “history-friendly” modelling:

History-friendly models are formal models which aim to capture - in stylized form - qualitative theories about mechanisms and factors affecting industry evolution, technological advance and institutional change put forth by empirical research in industrial organization, in business organization and strategy, and in the histories of industries. They present empirical evidence and suggest powerful explanations. Usually these "histories" are very rich and detailed. Actors and variables like the educational system, policies, institutions, the internal organizational structure of firms, the structure of demand play a fundamental role in these accounts. Modeling the history of industry necessarily implies a more rigorous dialogue with empirical evidence and with non-formal explanations of those histories, i.e. with "appreciative theorizing". This is particularly relevant because many explanations used in historical analysis are so rich and complex that only a simulation model can capture (at least in part) the substance, above all when verbal explanations imply non-linear dynamics (Malerba et al. 1999: 3-4).

The agent-based simulation SKIN models the trading of firms and their changing knowledge levels within knowledge-intensive industries. SKIN is grounded in empirical research and theoretical frameworks from innovation economics and economic sociology. The agents represent innovative firms who try to sell their innovations to other agents and end users but who also have to buy raw materials or more sophisticated inputs from other agents (or material suppliers) in order to produce their outputs. This basic model of a market is extended with a representation of the knowledge dynamics in and between the firms. Each firm tries to improve its innovation performance and its sales by improving its knowledge base through adaptation to user needs, incremental or radical learning, and co-operation and networking with other

agents. This section will describe the elements and processes of this model (references to authors). The SKIN model is the result of a number of projects that combined empirical research into innovation networks with agent-based simulation¹.

¹ This work started with the EU project “Simulating self-organising Innovation Networks” (SEIN). This project combined five empirical case studies in different sectors of technological innovation and in different EU member states with agent-based simulation of these case studies. The results of the SEIN project are summarised in Pyka and Kueppers (2003). Case studies described knowledge-intensive European industry sectors such as the biotechnology-based pharmaceutical industry in France (Pyka and Saviotti 2003), combined heat and power technology networks in The Netherlands, Germany and the UK (Weber 2003), knowledge-intensive business services in the UK web design industry (Windrum 2003), and the UK Virtual Centre of Excellence in the European telecommunication industry (reference to authors 2003). The task of the SEIN project was threefold: theory formation, empirical case studies, and agent-based simulation. The objective was to derive a theory of innovation networks from insights derived inductively from the case studies and to implement this theory of innovation networks into an agent-based model¹. The result of the modelling activities was an agent-based model – based on empirical research and informed by empirical data coming from the case studies (reference to authors). The model was used by the European Commission for scenario modelling of current and future innovation policy strategies (reference to authors) referring to the technological sectors and EU Member States of the case studies.

1 The current SKIN model builds on the procedures we implemented for biotechnology-
2 based pharmaceuticals in Europe using this sector as an example *par excellence* of a
3 knowledge-intensive industry. Therefore, when showing in more detail how the model
4 procedures are rooted in empirical research, we will focus on this industrial sector
5 specifically. The empirical work² is summarised in reference to authors (2006). The
6 model is concerned with representing the agency of innovative actors within an
7 institutional framework: network dynamics arise from the interaction of firms, and field
8 evolution can be observed on the industry level.

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21 In experimenting with the simulation we are able to investigate the influences of
22 agency-oriented and structure-oriented patterns on the agent population. We can
23 show and measure the influence of the interaction and the strategies of the individual
24 actors (agency-oriented pattern) and the influence of structural features evolving
25 through the ever changing knowledge and capital distribution opening up new
26 opportunities for actors or limiting their action space (structure-oriented pattern). In
27 the rest of this section we introduce the model. In section 3 we summarise what we
28 learnt from the SKIN model through experimenting with agency-oriented and
29 structure-oriented patterns of industry evolution. First, the elements and processes
30 of the model are described in more detail.

31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 *2.1 The agents*

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53 Using Bourdieu's terms, a SKIN agent is a firm which owns "technological capital",
54 i.e. "the portfolio of scientific resources (research potential) or technical resources

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59 ² Empirical research for refining the SKIN procedures has been conducted in the bi-national research
60 project of the British Council and the German DAAD "Comparing German and UK biotechnology-
61 based pharmaceuticals: Simulating Knowledge Dynamics in Innovation Networks" (SKIN).
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(procedures, aptitudes, routines and unique and coherent know-how, capable of reducing expenditure in labour or capital or increasing its yield) that can be deployed in the design and manufacture of products“ (Bourdieu 2005: 194). This technological capital is the individual knowledge base of a firm. It is called the firm’s *kene* (reference to authors) and it consists of a number of “units of knowledge”. Each unit is represented as a triple consisting of a firm’s *capability* C in a scientific, technological or business domain (e.g. biochemistry), represented by an integer randomly chosen from the range of 1..1000, its *ability* A to perform a certain application in this field (e.g. a synthesis procedure or filtering technique in the field of biochemistry), represented by an integer randomly chosen from the range 1..10 and the *expertise level* E the firm has achieved with respect to this ability (represented by an integer randomly chosen from the range 1..10). The firm’s kene is its collection of C/A/E-triples (figure 1).

$$\left\{ \begin{matrix} C_1 \\ A_1^1 \\ E_1^1 \end{matrix} \right\}, \left\{ \begin{matrix} C_1 \\ A_2^1 \\ E_2^1 \end{matrix} \right\}, \dots, \left\{ \begin{matrix} C_2 \\ A_1^2 \\ E_1^2 \end{matrix} \right\}, \dots, \left\{ \begin{matrix} C_2 \\ A_n^2 \\ E_n^2 \end{matrix} \right\}, \dots, \left\{ \begin{matrix} C_n \\ A_1^n \\ E_1^n \end{matrix} \right\}, \dots$$

Figure 1: The kene of an agent

Firms apply their knowledge to create innovative products that have a chance to be successful in the market. The special focus of a firm, its potential innovation, is called an *innovation hypothesis*. In the model, the innovation hypothesis (IH) consists of a subset of the firm’s kene triples. Each firm starts with a stock of initial financial *capital*, which is “the direct or indirect mastery of financial resources, which are the main condition (together with time) for the accumulation and conservation of all other kinds of capital“ (Bourdieu 2005: 194). The firm needs this capital to produce for the market and to improve its knowledge base, and it can increase its capital by selling products.

2.2 The market

Because actors in empirical innovation networks of knowledge-intensive industries interact on both the knowledge and the market levels (cf. Garcia et al. forthcoming b: 2), we need a representation of market dynamics in the SKIN model. Agents are therefore characterised by their capital stock. Each firm, when it is set up, has a stock of initial capital. It needs this capital to produce for the market and to finance its R&D expenditures; it can increase its capital by selling products. The amount of capital owned by a firm is used as a measure of its size and additionally influences the amount of knowledge (measured by the number of triples in its kene) that it can maintain. In many knowledge-intensive industries we find the co-existence of large and small actors (e.g. the large pharmaceutical firms and biotech start-ups, and the former national monopolists and high technology specialists in the ICT industries, cf. Pyka and Saviotti 2005). We assume that large diversified firms are characterised by a larger knowledge base as compared with smaller specialised companies (cf. Brusoni et al. 2001). Most firms are initially given the same starting capital allocation, but in order to model differences in firm size, a few randomly chosen firms can be allocated significant extra capital to represent the large companies.

Firms apply their knowledge to create innovative products that have a chance of being successful in the market. “Most technology is specific, complex... (and) cumulative in its development... It is specific to firms where most technological activity is carried out, and it is specific to products and processes, since most of the expenditures is not on research, but on development and production engineering, after which knowledge is also accumulated through experience in production and use

on what has come to be known as “learning-by-doing” and “learning-by-using” (Pavitt 1987: 9).

The underlying idea for an innovation, modelled by the innovation hypothesis (IH), is the source an agent uses for its attempts to make profits in the market. Because of the fundamental uncertainty of innovation (Knight 1921), there is no simple relationship between the innovation hypothesis and product development. To represent this uncertainty, we developed the following mechanism: the innovation hypothesis is transformed into the simulation of a product through a mapping procedure where the capabilities of the innovation hypothesis are used to compute an index number that represents the product. The particular transformation procedure applied allows the same product to result from different kenés, which is not too far from reality where the production technologies of firms within a single industry can vary considerably (Winter 1984).

A firm’s product, P , is generated from its innovation hypothesis as

$$P = \left(\sum_{IH} C_i \right) \bmod N \quad (1)$$

(where N is a constant representing the maximum number of different possible products).

A product has a certain quality, which is also computed from the innovation hypothesis in a similar way, by multiplying the abilities and the expertise levels for each triple in the innovation hypothesis and normalising the result. In order to realise the product, the agent needs some materials. These can either come from outside the sector (“raw materials”) or from other firms, which generated them as their

1 products. Which materials are needed is also determined by the underlying
2 innovation hypothesis: the kind of material required for an input is obtained by
3 selecting subsets from the innovation hypothesis and applying the standard mapping
4 function (equation 1).
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11 These inputs are chosen so that each is different and differs from the firm's own
12 product. In order to be able to engage in production, all the inputs need to be
13 obtainable on the market, i.e. provided by other firms or available as raw materials. If
14 the inputs are not available, the firm is not able to produce and has to give up this
15 attempt to innovate. If there is more than one supplier for a certain input, the agent
16 will choose the one at the cheapest price and, if there are several similar offers, the
17 one with the highest quality.
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31 If the firm can go into production, it has to find a price for its product, taking into
32 account the input prices it is paying and a possible profit margin. While the simulation
33 starts with product prices set at random, as the simulation proceeds a price
34 adjustment mechanism following a standard mark-up pricing model increases the
35 selling price if there is much demand, and reduces it (but no lower than the total cost
36 of production) if there are no customers. Some products are considered to be
37 destined for the 'end-user' and are sold to customers outside the sector: there is
38 always a demand for such end-user products provided that they are offered at or
39 below a fixed end-user price. A firm buys the requested inputs from its suppliers
40 using its capital to do so, produces its output and puts it on the market for others to
41 purchase. Using the price adjustment mechanism, agents are able to adapt their
42 prices to demand and in doing so learn by feedback.
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1 In making a product, a firm applies the knowledge in its innovation hypothesis and
2 this increases its expertise in this area. This is the way that learning by doing/using is
3 modelled. The expertise levels of the triples in the innovation hypothesis are
4 increased and the expertise levels of the other triples are decremented. Expertises in
5 unused triples in the kene are eventually lost and the triples are then deleted from the
6 kene; the corresponding abilities are “forgotten” or “dismissed” (cf. e.g. Hedberg
7 1981).

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19 Thus, in trying to be successful in the market, firms are dependent on their innovation
20 hypotheses, i.e. on their kenes. If a product does not meet any demand, the firm has
21 to adapt its knowledge in order to produce something else for which there are
22 customers (cf. e.g. Duncan 1974). A firm has several ways of improving its
23 performance, either alone or in co-operation, and in either an incremental or a more
24 radical fashion.

2.3 Learning and co-operation: improving innovation performance

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43 In an earlier publication (reference to authors 2007), we showed how these learning
44 features of the SKIN model are theoretically grounded in the body of literature known
45 as “Organizational Learning” (OL). After Dewey (1938) introduced the concept of
46 experiential learning as a permanent activity cycle and started a discussion among
47 educationalists about feedback learning and learning by doing, Michael (1973)
48 coined the term, organisational learning. Argyris and Schön’s influential monograph,
49 *Organizational Learning* (1978; newly edited including further work as *Organizational*
50 *Learning II*, 1996) proposed that a learning organisation is one that is permanently

changing its interpretation of the environment. In doing so, the organisation learns new things and forgets old ones. Drawing on their background as action theorists, Argyris and Schön show how these interpretations are gained and how they are connected to different organisational behaviours. They distinguish between three types of learning, rooting them in an understanding of organisational agency that targets growth and effectiveness:

- *Single-loop learning*: This is adjustment learning, referring to the rational use of one's own means and instruments to adapt to environmental requirements, given a set of organisational goals, strategies and behaviours. It targets an improvement of the "theory in use" of an organisation using a simple action-outcome feedback and follows the heuristic, "maximise gains and minimise loss".
- *Double-loop learning*: This is turnover learning with respect to the meta-level of goals, strategies, and behaviours of an organisation, and aims to adapt them to environmental requirements. The learning process includes un-learning of redundant knowledge to clear space for new behaviours. Furthermore, co-operation, including assumption and benefit sharing with collaborators, is seen as a vehicle for learning.
- *Deutero learning*: This is meta-level learning of the highest order where the organisation reflects on its own identity. Here, the learning process itself is the object of learning ("to learn how to learn"). The organisation's norms and values are subject to critique and change.

The SKIN model takes many of the ideas of the Argyris and Schön framework and uses them to examine the assumption that, in the words of de Geus (1997), the greatest competitive advantage for any firm is its ability to learn. Experiments concerning the effects of different combinations of learning activities on the agent population are reported in (reference to authors 2007). In the SKIN model, firms

1 predominantly engage in single- and double-loop learning activities. Deutero learning
2 may appear when new agents intentionally are created by collaborating actors due to
3 the success of the network.
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9 In respect of *single loop learning*, firm agents can:
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- 11 • use their capabilities (learning by doing/using) and learn to estimate their success via
12 feedback from markets and clients (learning by feedback) as already mentioned
13 above
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19 • improve their own knowledge incrementally when the feedback is not satisfactory in
20 order to adapt to changing technological and/or economic standards (adaptation
21 learning, incremental learning)
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26 If a firm's previous innovation has been successful, i.e. it has found buyers, the firm
27 will continue selling the same product in the next round, possibly at a different price
28 depending on the demand it has experienced. However, if there were no sales, it
29 considers that it is time for change. If the firm still has enough capital, it will carry out
30 "incremental" research (R&D in the firm's labs). Performing incremental research (cf.
31 Cohen and Levinthal 1989) means that a firm tries to improve its product by altering
32 one of the abilities chosen from the triples in its innovation hypothesis, while sticking
33 to its focal capabilities. The ability in each triple is considered to be a point in the
34 respective capability's action space. To move in the action space means to go up or
35 down by an increment, thus allowing for two possible "research directions".
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51 Alternatively, firms can radically change their capabilities in order to meet completely
52 different client requirements (innovative learning, radical learning). A SKIN firm agent
53 under serious pressure and in danger of becoming bankrupt, will turn to more radical
54 measures, by exploring a completely different area of market opportunities. In the
55 model, an agent under financial pressure turns to a new innovation hypothesis after
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1 first “inventing” a new capability for its kene. This is done by randomly replacing a
2 capability in the kene with a new one and then generating a new innovation
3 hypothesis.
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9 Firms may also be also active on the *double-loop learning* level of the model. They
10 can:
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- 14 • forget their capabilities (clean up their knowledge space)
- 15 • decide on their individual learning strategies themselves (e.g. incremental or radical
16 learning), constructing and changing the strategies according to their past experience
17 and current context. The context consists of external factors such as the actions of
18 clients, competitors and partners and the availability of technical options, and internal
19 factors such as their capital stock and the competencies available to them
- 20 • engage in networking and partnerships to absorb and exploit external knowledge
21 sources, to imitate and emulate, and to use synergy effects (participative learning).
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39 An agent in the model may consider partnerships (alliances, joint ventures etc.) in
40 order to exploit external knowledge sources. The decision whether and with whom to
41 co-operate is based on the mutual observations of the firms, which estimate the
42 chances and requirements coming from competitors, possible and past partners, and
43 clients. Bolton, Katoka and Ockenfels (2005), writing from a theoretical viewpoint,
44 and Mitchelet (1992), using empirical evidence, both show that greater mutual
45 information, where firms know their partner’s history of cooperation, improves the
46 conditions for cooperation. In the SKIN model, a marketing feature provides the
47 information that a firm can gather about other agents: to advertise its product, a firm
48 publishes the capabilities used in its innovation hypothesis. Those capabilities not
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1 included in its innovation hypothesis and thus in its product are not visible externally
2 and cannot be used to select the firm as a partner. The firm's 'advertisement' is then
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4 the basis for decisions by other firms to form or reject co-operative arrangements.
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7 In experimenting with the model, we can choose between two different partner
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9 search strategies (Powell et al. 2005), both of which compare the firm's own
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11 capabilities as used in its innovation hypothesis and the possible partner's
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13 capabilities as seen in its advertisement. Applying the conservative strategy, a firm
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15 will be attracted to a partner that has similar capabilities; using a progressive strategy
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17 the attraction is based on the difference between the capability sets.
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24 Previously good experience with former contacts generally augurs well for renewing a
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26 partnership. For example, Garcia's et al. findings concerning the interaction patterns
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28 between public research centres and industrial firms confirm that "prior formal
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30 relationships are a fundamental element for collaboration... Strong ties (past
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32 relationships) appear to be more fundamental in building university-industry ties"
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34 (Garcia et al. forthcoming a: 2f). This is mirrored in the model: to find a partner, the
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36 firm will look at previous partners first, then at its suppliers, customers and finally at
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38 all others. If there is a firm sufficiently attractive according to the chosen search
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40 strategy (i.e. with attractiveness above the 'attractiveness threshold'), it will stop its
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42 search and offer a partnership. If the potential partner wishes to return the
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44 partnership offer, the partnership is set up.
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53 The model assumes that partners learn only about the knowledge being actively
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55 used by the other agent. Thus, to learn from a partner, a firm will add the triples of the
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57 partner's innovation hypothesis to its own. For capabilities that are new to it, the
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59 expertise levels of the triples taken from the partner are reduced in order to mirror the
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1 difficulty of integrating external knowledge as stated in empirical learning research
2 (cf. Cohen and Levinthal 1989, Cantner and Pyka 1998). For partner's capabilities
3 that are already known to it, if the partner has a higher expertise level, the firm will
4 drop its own triple in favour of the partner's one; if the expertise level of a similar triple
5 is lower, the firm will stick to its own version. Once the knowledge transfer has been
6 completed, each firm continues to produce its own product, possibly with greater
7 expertise as a result of acquiring skills from its partner.
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19 If the firm's last innovation was successful, i.e. the value of its profit in the previous
20 round was above a threshold, and the firm has some partners at hand, it can initiate
21 the formation of a network. A network of firms in the biotechnology-based
22 pharmaceutical sector often forms an independent legal entity. An example is
23 Genostar, a French bio-informatics company which emerged from a public-private
24 innovation network between the Institut Pasteur, INRIA (French National Institute for
25 Research in Computer Science and Control), and the firms Genome Express, and
26 Hybrigenics.³ The formation of a legal entity enables actions and exploits advantages
27 that are only available to companies and can be considered as a particular form of
28 deutero learning. This is why networks are autonomous agents in the SKIN model. Of
29 course, the participating members stay autonomous agents themselves and thus
30 have a chance for double profit: the distributed rewards if the network is successful,
31 and the returns they get from their own successful innovation projects that they
32 undertake outside of the network.
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56 Networks are "normal" agents, i.e. they get the same amount of initial capital as other
57 firms and can engage in all the activities available to other firms. The kene of a
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61 ³ See <http://www.genostar.com/en/about-genostar/history1.html>
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1 network is the union of the triples from the innovation hypotheses of all its
2 participants. If a network is successful it will distribute any earnings above the
3 amount of the initial capital to its members; if it fails and becomes bankrupt, it will be
4 dissolved.
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10 11 **2.4 Start-ups**

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17 If a sector is successful, new firms will be attracted into it representing
18 Schumpeterian competition by imitation. This is modelled by adding a new firm to the
19 population when any existing firm makes a substantial profit. The new firm is a clone
20 of the successful firm, but with its kene triples both restricted to those in the
21 successful firm's advertisement and set to a low expertise level. This models a new
22 firm copying the characteristics of those seen to be successful in the market. As with
23 all firms, the kene may also be restricted because the initial capital of a start-up is
24 limited and may not be sufficient to support the copying of the whole of the successful
25 firm's innovation hypothesis.
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46 **3. Agency and structure: the experiments**

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51 To test our research question about the relative importance of the structure and the
52 agency orientations, we perform numerical experiments with opposing conditions for
53 the initial distribution and the strategic orientation of actors. This research strategy
54 highlights the twofold advantages agent-based modelling offers for this kind of
55 analysis: on the one hand, this strict distinguishing between the two scenarios can
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never be achieved empirically. On the other hand, the ABM allows for the simulation and investigation of a wide range of factors concerning innovation performance, knowledge development etc. although they are empirically not or only incompletely available for analysis.

In experimenting with the SKIN model we compare an agency-oriented scenario and a structure-oriented scenario using two dependent variables, the innovative success of the sector and its size, measured by the number of firms in the sector.

Within the agency-oriented scenario, we test whether the strategic collaboration decisions of actors are responsible for the shaping of the sector (size and innovative performance). We ask whether it makes any difference to the sector's success and the number of firms if

- a) firms decide against strategic collaboration, i.e. neither form partnerships nor networks, or
- b) use different mechanisms of partner choice.

If the simulation experiments suggest a positive answer to both questions this supports a perspective which claims the primacy of an agency-oriented pattern in industry formation. Then, the strategic collaboration decisions of actors, i.e. their interaction patterns, could be responsible for the shaping of the field.

To operationalise (a), we switch off the ability of firms to collaborate; to operationalise (b) we choose first the conservative (independent variable called "conservative") and then the progressive (independent variable called "progressive") partner choice

strategy as the only mechanism available for partner-seeking firms. Within these scenarios we test the influence of our changes on the innovative performance measured by the number of innovations in the sector (dependent variable called “I”) and on the sector size measured by the number of firms remaining in the population after a certain period (dependent variable called “N”).

Within the structure-oriented scenario, we ask whether structural features determine the options and limitations of actors and therefore shape the sector. The permanently changing distribution and (re)combination of types of capital (Bourdieu’s “field”) is used to represent structural conditions (availability of funding and venture capital, availability of human resources, technology and knowledge transfer institutions etc.).

Here, we ask whether it makes any difference for the success of the sector and the number of firms if

- a) all firms initially have the same capital available to them or
- b) firms differ greatly in owning various kinds of capital

If the simulation experiments show that this indeed makes a significant difference, the claim of a structure-oriented pattern of sector formation is supported. Then, chances and constraints of the field, i.e. its structure, could be responsible for the shaping of the sector in terms of size and innovative performance.

To operationalise (a) in the structure-oriented scenario, we distribute all capital equally between the agents. To operationalise (b), the number of *big firms* (represented in the model as having ten times the amount of technological and

financial capital of the remaining firms) is varied (independent variable called „uniformsize“). We again test the influence of the changes on innovative performance and on sector size.

Two regression models are estimated to measure the influence of the independent variables (uniformsize, conservative, progressive) on the number of innovations (I) and on the size of the sector (N). Table 1 details the results of the regressions based on 10 simulation runs, each lasting 200 time steps, at the end of which the number of innovations and the number of firms were counted⁴. We chose time = 200 as the stopping point because at that time the simulation system is "warmed up" sufficiently to show us the effect of different collaboration strategies.

Regression results

	I (number of innovations)			N (number of firms)		
	Regression coefficient	Standard error	β-values	Regression coefficient	Standard error	β-values
Intercept	8682	62.660		367	32.718	
Uniformsize	-117*	-8.501	-0.595	-34*	-3.048	-0.237
Conservative	1476*	8.698	0.703	137*	9.977	0.895
Progressive	811*	4.782	0.386	79*	5.814	0.522
R ²	0.726			0.662		
* coefficients are significant at the 5% level						

Table 1: Estimates from regression models for the number of innovations and number of firms against the capital distribution (uniformsize) and partnering strategy (none; conservative; progressive).

All coefficients are significant at the 5 per cent level. The table shows that if the distribution of initial capital allocations is uniform (the variable “uniformsize” is 1) the

⁴ We gratefully acknowledge the support of Michel Schilperoord in running and analysing the simulations.

1 innovative performance and the size of the sector is less than if the initial capital
2 varies between firms (“uniformsize” is 0). Thus, a heterogeneous capital distribution
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4 has a positive influence on both dependent variables, supporting the claims of the
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6 structure-oriented scenario. Both the conservative or progressive partner choice
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8 mechanisms likewise have a positive influence on the dependent variables, as
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10 compared with no collaboration, with the conservative having more effect than the
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12 progressive.
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19 The results of the simulation experiments show that neither the agency-oriented
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21 scenario nor the structure-oriented scenario can claim primacy. On the one hand, the
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23 partner choice decisions of actors for strategic collaboration are significant for the
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25 innovative success and the size of the sector; on the other hand the capital distribution,
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27 i.e. the structure of the field, is *also* significant for both dependent variables. In the
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29 world of the SKIN model, the two patterns both have an influence.
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36 These overall results can be examined in more detail by considering the mean levels
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38 of innovations and firms for specific settings of the independent variables.
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41 The box plots shows the results for simulation experiments for the three partnership
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43 strategies: no partners (experiment no. 1-5), conservative (6-10) and progressive (11-
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45 15). Within each block, the number of big firms is increased from 0 to 300 in steps of
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51 52 53 **Box plots** 54 55 56 57 58 59 60 61 62 63 64 65

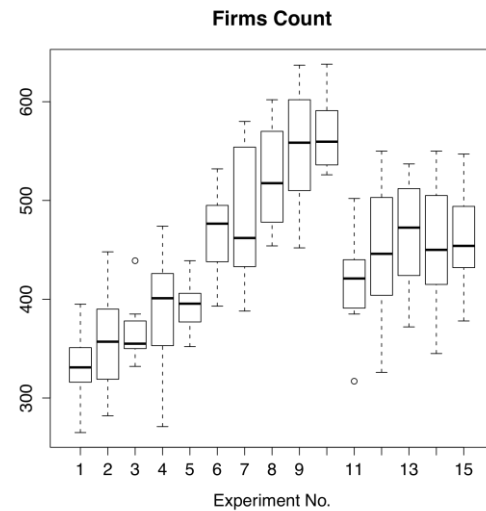
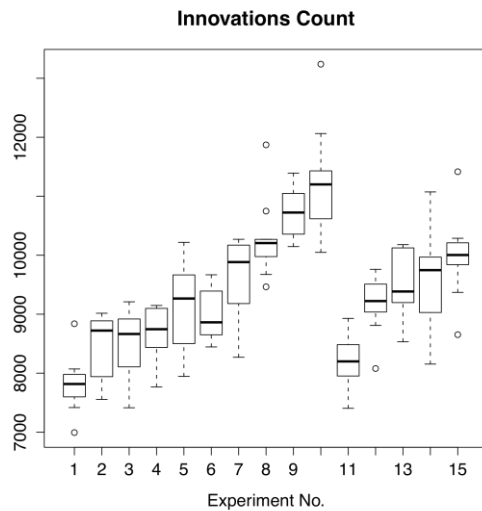


Table 2: Box plots showing the number of innovations and firms for various settings. Each experiment consisted of 10 runs, with the number of innovations and firms measured at the end of 200 timesteps.

Key:

Experiment	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
No. of big firms	0	75	150	225	300	0	75	150	225	300	0	75	150	225	300
Partner selection strategy	No partners					Conservative					Progressive				

The results of the box plots show that scenarios with large firms always perform better than scenarios without large firms. Cooperation scenarios always (at least with respect to the mean) perform better than non-cooperative ones and progressive strategies perform less well than conservative strategies.

4. Conclusions - Impacts of modelling knowledge-intensive industries for European policy making

Our result is reflected in efforts to overcome the agency-structure dichotomy. While focussing on partner choice mechanisms as a more agency-oriented pattern, Powell et al. (2005: 58) note that, for the US biotech sector, the “asymmetric distribution of technological, organizational, and financial resources was a key factor in driving early collaborative arrangements in the industry” showing that they do not under-estimate the influence of structural factors such as an unequal capital distribution. Bourdieu, in turn, while focussing on structure-oriented patterns in industry formation, emphasises the importance of agency that is enabled by structural embeddedness, e.g. for price finding strategies in markets: “this vision of action restores a certain free play to agents, without forgetting, however, that decisions are merely choices among possibles, defined, in their limits, by the structure of the field, and that actions owe their orientation and effectiveness to the structure of the objective relations between those engaging in them and those who are the objects of those actions” (Bourdieu 2005: 197).

The mediating position which is supported by the simulation results suggests that actors are able to compensate for structural limitations through strategic collaboration and networking (reference to authors), improving their performance and success. The possibility of handling structural conditions creatively seems to be at the heart of any socio-economic change. And, vice versa, field constraints and structural features enable actors to act strategically within innovation processes. Agency and structure cannot compete on the grounds of primacy but their combinatorial relation is empirically and contextually located between institutional framework conditions, paths

1 and structures on the one hand, and creative (re)actions, new governance strategies
2 and network formation of actors on the other hand. Socio-economic theory is required
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4 to provide the micro foundation of field structures as well as structure-theoretical
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6 embedding of intelligent autonomous actors.
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11 More work is now needed to understand the complex interplay between governance
12 strategies targeting institutional framework conditions (the structure-oriented pattern)
13 and governance strategies supporting collaboration and networking (the agency-
14 oriented pattern). Network policies in public funding schemes for collaborative R&D,
15 knowledge creation and knowledge diffusion are one of the most important policy
16 instruments used by the European Commission, national, and regional
17 administrations to strengthen the scientific and technological knowledge base in
18 Europe. This is acknowledged in many areas of European economic policy,
19 stemming from the Lisbon agenda⁵.
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36 Strengthening collaboration among innovative actors in Europe is generally agreed to
37 be a key element in improving the competitiveness of European science and industry
38 and in creating the backbone of the European Research Area. To promote the
39 knowledge-based economy in Europe will require the improvement of, on the one
40 hand, the effectiveness and efficiency of network-based policy instruments facing
41 self-organising network formation processes and, on the other, the institutional
42 environment in which they take place, the most important component of which is the
43 political governance regime.
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59 ⁵ “The Lisbon agenda is currently the agenda for socio-economic development of the European Union. It was
60 adopted by the European Council of Lisbon in 2000 and it is reshaping many of the Community policies as well
61 as being translated into National Reform programmes in all Member States” (Lisbon agenda group 2007).
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