Lancaster University Management School<br>Working Paper<br>2005/068

## Time-dependent analysis of virtual waiting time behaviour in discrete time queues

## A Wall and D Worthington

The Department of Management Science
Lancaster University Management School
Lancaster LA1 4YX
UK
© A Wall and D Worthington
All rights reserved. Short sections of text, not to exceed
two paragraphs, may be quoted without explicit permission, provided that full acknowledgement is given.

# Time-Dependent Analysis of Virtual Waiting Time Behaviour in Discrete Time Queues 

A. D. Wall, ${ }^{1}$ D. J. Worthington ${ }^{2}$<br>${ }^{1}$ Faculty of Technology \& Environment, Liverpool John Moores University, Byrom Street, Liverpool, L3 3AF, UK. Email: A.D.Wall@ljmu.ac.uk<br>${ }^{2}$ Department of Management Science, The Management School, Lancaster University, Lancaster, LA1 4YX, UK. Email:D.Worthington@lancaster.ac.uk


#### Abstract

Discrete time queueing models have been shown previously to be of practical use for modeling the approximate time-dependent behaviour of queue length in systems of the form $\mathrm{M}(\mathrm{t}) / \mathrm{G} / \mathrm{c}$. In this paper we extend these models to include the time-dependent behaviour of virtual waiting time.


Key components of this research are the derivation of exact (algorithmic) expressions for virtual waiting time behaviour. Statistical approximations for the distributional form of virtual waiting times are then developed and tested. These approximations reduce the computational effort involved in the evaluation of the exact expressions by a factor of over 1000 whilst still maintaining very high accuracy levels.

The models have been implemented for use on a PC and are shown to be capable of modelling the timedependent virtual waiting time behaviour of realistic queueing systems in just a few seconds.

Results from the models are compared with results obtained by the Simple Stationary Approximation, the Pointwise Stationary Approximation and Modified Offered Load approximations. They clarify further some of the strengths and weaknesses of these approaches and demonstrate the potential of the Discrete Time Modelling approach.

Keywords: Queueing, Discrete Time Models, Time Dependent Queues, Customer Waiting Time

## 1. Introduction

Queueing theory and queueing models have provided insights into many industrial and service situations. Most of this analysis assumes constant parameter values and that steady-state results are appropriate. However there are many real queueing situations where parameters vary with time, or where, although parameters are constant, the effects of starting conditions are important.

Analytic models have been developed to examine basic queueing systems that are not in equilibrium. Examples of such models for $\mathrm{M}(\mathrm{t}) / \mathrm{M}(\mathrm{t}) / \infty, \mathrm{M}(\mathrm{t}) / \mathrm{M}(\mathrm{t}) / 1 / 1$ and $\mathrm{M}(\mathrm{t}) / \mathrm{M}(\mathrm{t}) / 1 / \infty$ are discussed by Gross and Harris [12] and Zhang [25]. Sharma [20] has produced a solution for the transient behaviour of M/M/1 queues. However even for these relatively simple systems, the models are quite complex. If the lack-of-memory property is relaxed or the number of servers increased, the models become more complicated, Choudhury et al. [3].

In practice the choice for queue modelling of time-dependent systems is often between steady-state based approximations and Monte Carlo simulation. In Monte Carlo simulation, the entire distribution of state probabilities can be approximated to within a defined statistical tolerance level. Most performance measures can then be estimated by direct calculation from this distribution, thus, this method is very flexible. Also, it requires
no assumptions about the types of arrival and service distributions. However, a lot of computational effort is required to get results.

On the other hand steady-state results are typically much easier to obtain and can provide results that, whilst often biased, are nevertheless sufficiently accurate for decision-making. One popular method of using steadystate results is as a Simple Stationary Approximation (SSA), in which a simple average arrival rate is used to derive steady-state results as an approximation for the overall behaviour of the system. This approach can be valuable if used carefully, but it can also lead to serious errors. For example Eick, Massey \& Whitt [6] show that using the steady-state result for the $M / G / \infty$ queue to approximate the $M(t) / G / \infty$ queue with sinusoidal arrival rates provided the correct overall mean number in the system. However it obviously misses the time dependent and hence distributional form of number in the system. For systems with finite numbers of servers, particularly when the servers are often all busy, the non-linear relationship between congestion and traffic intensity implies that the overall congestion in the system for a $M(t) / G / c$ model will generally be underestimated by a M/G/c approximation. For example Green, Kolesar \& Svoronos [10] found that using the steady-state $\mathrm{M} / \mathrm{M} / \mathrm{c}$ model to approximate an $\mathrm{M}(\mathrm{t}) / \mathrm{M} / \mathrm{c}$ system where actual arrival rate was sinusoidal and varied by only $10 \%$ about its average resulted in significant underestimations.

Green, Kolesar \& Svoronos [11] and Green \& Kolesar [9], in two linked papers, go on to describe and evaluate a Pointwise Stationary Approximation (PSA). Basing their arguments on extensive empirical results for $\mathrm{M}(\mathrm{t}) / \mathrm{M} / \mathrm{c}$ systems, they concluded that when it existed the PSA would provide an upper bound on a number of performance measures, and that for a broad range of systems it could be expected to provide reasonably accurate estimates of performance measures. They also identified circumstances in which it was expected to provide poor results.

One clearly identified weakness of a PSA is that it implies that peaks of congestion coincide with peaks in arrival rates, whereas in many real systems the congestion peak lags behind the arrival rate peak. Various methods stemming from the modified offered load (MOL) work of Jennings, Mandelbaum, Massey \& Whitt [13], attempt to correct for this by using some weighted average of arrival rates during some period close to time $t$ as an 'effective' arrival rate for the PSA model at time $t$. See for example Green and Kolesar [8] and Green, Kolesar \& Soares [10].

An alternative approach for time-dependent queues is to approximate the behaviour using discrete time queueing models. The study of discrete time queues can be traced back to Meisling [14], who studied a singleserver system with binomial arrival distribution. Single-server systems with random arrivals were analysed algebraically by Dafermos and Neuts [5] and in terms of numerical analysis by Neuts [17]. The Discrete Time Modelling (DTM) approach in which discrete time models are used to approximate the behaviour of continuous time queues was investigated by Omosigho \& Worthington [18, 19] for single-sever queues. Brahimi \& Worthington [2] and Worthington \& Wall [24] have shown that the DTM approach is capable of providing high quality approximate results for the time-dependent behaviour of the queue length for a variety of single-server and multi-server queues. A key feature of this approach is that good quality results are achieved for continuous time queues by using discrete distributions to match the moments of the continuous service time distribution.

Whitt [22, 23] has also found moment matching between continuous service time distributions to be a valuable approach for steady-state behaviour of queueing networks.

From the viewpoint of the customer, waiting time and queueing time are generally more important than queue length. Indeed, for many practical queueing systems service standards are set or monitored in terms of customers' queueing time, often with a target of $\mathrm{X} \%$ of customers needing to start service within T minutes of arrival. The main purpose of this paper is therefore to develop models for the time-dependent behaviour of waiting time for discrete time queues.

This paper restricts its analysis to queues with a simple time-dependent Markovian arrival rate, a general service distribution and FIFO (First In/First Out) queue discipline. Whilst these models have wide general application in practice, more complex discrete time models also warrant attention. For example, researchers have studied steady-state waiting time of discrete batch arrival distributions with different queue disciplines, Frigui et al. [7], and a discrete time priority queue, Alfa [1].

The remainder of this paper is organised as follows. Assumptions, notation and definitions are introduced in section 2. Waiting time is to be studied in terms of virtual waiting time, which is introduced in section 3 . The development of the virtual waiting time model is in section 4. A crucial element of the set of equations that are obtained are expressions for the distribution of waiting time conditional on the system state. Unfortunately whilst these expressions, and hence the set of equations, are in principle straightforward to solve, in practice they become a prohibitively large computational task for anything but very small parameter values. Section 5 therefore proposes an easily computed statistical approximation for the conditional waiting time distributions, which are shown in section 6 to provide highly accurate results for a tiny fraction of the computational cost. Section 7 is used to demonstrate some of the potential of the DTM approach by using it to calculate the 'exact' time-dependent behaviour of virtual waiting time for a discrete time queueing system. This example is also used to shed further light on the strengths and weaknesses of the SSA, PSA and MOL approximation as methods to analyse the time-dependent behaviour of queueing systems. Finally the main conclusions from the paper are summarised in section 8 .

## 2. Assumptions and Definitions

### 2.1 Assumptions

The discrete time multi-server queue with time-dependent arrival rate and discrete service distribution has the following assumptions:
(i) The time of operation of the system is divided into a set of equal non-overlapping intervals, often referred to as slots. The epochs (i.e. slot boundaries) of each slot are labelled by the integers $t=0,1,2, \ldots$ , where 0 is the beginning of the operation and the length of each interval represents one unit of time. The system is only observed at each epoch.
(ii) The arrival process has a fairly general distribution; the only requirement on the arrival process is that the probability distribution of the number of arrivals in a slot can be calculated and is independent of arrivals in other slots. The arrivals are assumed to enter the system at the end of the slot in which they arrive. This assumption allows for quite a wide class of arrival processes; e.g. homogeneous and inhomogeneous Poisson processes, scheduled arrivals.
(iii) The service times of successive customers are independent and identically distributed random variables measured in terms of the basic unit defined above, with maximum value $m . S_{i}=$ probability (service time takes $i$ discrete time units), for $i=1,2, \ldots . . m$. Because arrivals only enter the system at epochs, all services also start and finish at epochs.
(iv) The arrival and service processes are independent.
(v) The service system consists of $c$ channels.
(vi) At most one customer can be served in one channel at one time.
(vii) If a customer arrives to find all servers busy he joins a FCFS (First come, first served) queue.

### 2.2 State-space definition

With these assumptions, discrete time multi-server queues can be formulated as time-inhomogeneous Markov chains, as shown by Brahimi \& Worthington [2], using a state system that consists of all possible vectors of the form

$$
\left(n: x_{1}, x_{2}, \ldots x_{m}\right)
$$

subject to

$$
\sum_{i=1}^{m} x_{i}=\min (n, c)
$$

where $n=0,1,2, \ldots .$. records the number in the system, and the $X_{i}$ are non-negative integers recording the number of services in process that have exactly i units of time remaining.

For ease of notation we then simply list the states associated with any number ( $n$ ) in the system so that they can be numbered $j=1,2, \ldots \ldots .$. The number of states associated with each $n$ is:

$$
\begin{cases}\frac{(n+m-1)!}{n!(m-1)!} & (n<c) \\ \frac{(c+m-1)!}{c!(m-1)!} & (n \geq c)\end{cases}
$$

Hence the state-space $\left\{\left(n: x_{1}, x_{2}, . . x_{m}\right)\right\}$ can now be abbreviated to $\{(n, j)\}$, where for any given $n$ value, each $j$ value corresponds to a unique combination of service times remaining. The stochastic behaviour of the system over time can then be described by $\left\{p_{n, j, t}\right\}$, where

$$
p_{n, j, t}=\text { probability (system being in state }(n, j) \text { at time } t \text { ). }
$$

Methods to find $\left\{p_{n, j, t}\right\}$ are already known, see for example Brahimi \& Worthington[2].

### 2.3 Other Definitions

Two probability functions based on the service time distribution are required later and are introduced here for convenience.
$\Omega(T)$ : the probability that a service time lasts more than T . Thus:

$$
\Omega(T)=\left\{\begin{array}{cc}
\sum_{i=T+1}^{m} S_{i} & \text { for } T=0,1, \ldots, m-1 \\
0 & \text { for } T \geq m
\end{array}\right.
$$

$\Psi^{(N)}(T)$ : the probability that $N$ service times take a total of exactly $T$ time units. As this is the $N^{\text {th }}$ convolution of the service time distribution, $\Psi^{(N)}(T)$ can be calculated as:

$$
\Psi^{(N)}(T)=\sum N!\prod_{i=1}^{m} \frac{S_{i}^{N_{i}}}{N_{i}!} \quad \text { for } T=N, N+1, \ldots \ldots, N m
$$

where the summation is taken over all combinations of non-negative integers $\left\{N_{i}\right\}$ for which

$$
\sum_{i=1}^{m} N_{i}=N, \quad \text { and } \quad \sum_{i=1}^{m} i . N_{i}=T
$$

## 3. Virtual Waiting Time Distribution

Virtual waiting time at time $t$ is defined to be the time that an imaginary customer would have to wait before service if they arrived in a queueing system at instant $t$. Gross and Harris [12, section 2.3] give a derivation of the steady-state virtual waiting time distribution for an $M / M / C$ model. However the virtual waiting time concept does not just apply to steady-state systems as shown by Minh [16] for $M(t) / G / 1$. The virtual waiting time distribution was first formulated for discrete time queues by Neuts [17] for the single server case.

Combining these ideas, the probability distribution of virtual waiting time at time $t, w_{t}()$, in a $c$ server discrete time system with system states as defined earlier can be expressed as:

$$
\begin{equation*}
w_{t}(0)=\sum_{n=0}^{c-1} \sum_{j=1}^{\frac{(n+m-1)!}{n!(m-1)!}} p_{n, j, t} \tag{4a}
\end{equation*}
$$

and for $T_{q}>0$
$w_{t}\left(T_{q}\right)=\sum_{n \geq c} \sum_{j=1}^{\frac{(c+m-1)!}{c!(m-1)!}} \operatorname{Pr}\left\{\begin{array}{r}(n-c+1) \text { th service completion occurs at time } T_{q} / \\ \text { arrival found system in state }(n, j) \text { at time } t\end{array}\right\} \cdot p_{n, j, t}$
Given that the $\left\{p_{n, j, t}\right\}$ are known, expression (4a) is easy to compute. It is the second expression which requires detailed examination. For convenience here and later, we now define a conditional waiting function $W C_{n, j}$ ( ):

$$
W C_{n . j}\left(T_{q}\right)=\operatorname{Pr}\left\{\begin{array}{c}
\operatorname{exactly}(n-c+1) \text { service completiors in } \operatorname{time} T_{q} /  \tag{5}\\
\text { arrival found system in state }(n, j)
\end{array}\right\}
$$

so that (4b) simplifies to:

$$
\begin{equation*}
w_{t}\left(T_{q}\right)=\sum_{n \geq c} \sum_{j=1}^{\frac{(c+m-1)!}{c(m-1) \mid}} p_{n, j, t} W C_{n, j}\left(T_{q}\right) \quad \text { for } T_{q}>0 \tag{6}
\end{equation*}
$$

Note that $W C_{n, j}\left(T_{q}\right)$ is conditional only on the state $(n, j)$ and is independent of $t$. Hence conversion of the queue length distributions into time dependent virtual waiting time behaviour reduces to the non-trivial problem of deriving methods for obtaining the conditional waiting time distribution $W C_{n, j}\left(T_{q}\right)$ for all $(n, j)$. This step is developed next in sections 4,5 and 6 .

## 4. An Exact Method

### 4.1 Single Server Formulation and Solution

We first consider the single server queue, as previously formulated by Neuts [17]. Our formulation differs a little from that of Neuts in preparation for the multi-server formulation that follows. For the single server system the state ( $n, j$ ) when $n>0$ indicates that there are $n$ in the system and that the residual service time of the one customer in service is $j$. Hence there will be exactly $n-c+1=n$ completions in time $T_{q}$ if and only if there are $n-1$ complete service times in the time remaining after the customer in service has completed its current service, i.e. in time $\left(T_{q}-j\right)$. Using the probability function introduced earlier, this has probability $\Psi^{(n-1)}\left(T_{q}-j\right)$.

This formulation is shown diagrammatically in figure 1 for the case of a virtual customer arriving to find the system in state $(n, j)=(10,3)$, i.e. 3 time units left for customer in service and another 9 customers ahead in queue.

## Figure 1: Single-server example of virtual waiting time



Hence for the single server problem expression (5) is evaluated simply using:

$$
W C_{n, j}\left(T_{q}\right)=\Psi^{(n-1)}\left(T_{q}-j\right)
$$

### 4.2 Multi-Server Formulation and Solution

In the multi-server system the problem is more complicated in two main ways. Firstly, there are now $c$ channels contributing to the total number of completed service times. The second consideration is that only one of the $c$ servers needs to complete a service at the time $T_{q}$ of interest. The other ( $c-1$ ) servers may complete their contributing service times at time $T_{q}$ or before. This second consideration adds greatly to the complexity of the formulation of the problem. An algorithmic form of solution has been developed and is outlined below. For further details see Wall [21].

For any state ( $n, j$ ), where $n \geq c$, it is possible to define a unique numbering of the servers ( $i=1,2, . . c$ ) by requiring that they are ordered $s_{j, 1} \leq s_{j, 2} \leq \ldots \leq s_{j, c}$, where $s_{j, i}$ is the residual service time of the customer currently with server $i$. Ties are settled by some predefined order of the servers. The imaginary customer arriving to find the system in state $(n, j)$ is then assumed to go into service with the lowest numbered server available at time $T_{q}$. We can therefore consider each of the $c$ servers individually for $i=1,2, \ldots \ldots . c$ and define a probability function:

$$
\begin{gathered}
S C_{n, j, i}\left(T_{q}, n_{i}, T F_{i}\right)=\operatorname{Pr}\left\{\text { server } i \text { completes } n_{i} \text { services by time } T_{q}\right. \text { and last completion } \\
\text { occurs at } \left.T F_{i} / \text { arrival found system in state }(n, j)\right\}
\end{gathered}
$$

(where $T F_{i}=0$ if $n_{i}=0$ )
Note that this probability function specifically recognises the possibility that the time $T F_{i}$ at which server $i$ completes his $n_{i}^{\text {th }}$ service may well be before the time $T_{q}$ that is of interest.

This formulation is shown diagrammatically in figure 2 for the case of a $c=3$ server system and a virtual customer arriving to find the system in state $(n, j)=(17, j j)$ where $j j$ implies that the three residual service times are 2,3 and 3 units respectively ( $s_{j j \cdot 1}=2, s_{j j \cdot 2}=s_{j j \cdot 3}=3$ ). In this example as there are 17-3=14 customers ahead, the virtual customer will end up in service with server 1, with this combination of services.

## Figure 2: Multi-server example of virtual waiting time



Waiting Time (discrete time slots)

For the general case for any server $i$, if $s_{j, i}>T_{q}$, (i.e. the residual service time of server $i$, given system starts in state ( $n, j$ ), is larger than $T_{q}$ ) then trivially:

$$
S C_{n, j, i}\left(T_{q}, n_{i}, T F_{i}\right)=\left\{\begin{array}{cc}
1 & \text { when } n_{i}=0 \text { and } T F_{i}=0 \\
0 & \text { otherwise }
\end{array}\right.
$$

Whereas if $s_{j, i} \leq T_{q}$, using the distribution functions introduced in section 2.3:

$$
S C_{n, j, i}\left(T_{q}, n_{i}, T F_{i}\right)=\left\{\begin{array}{cc}
\Psi^{\left(n_{i}-1\right)}\left(T F_{i}-s_{j, i}\right) \cdot \Omega\left(T_{q}-T F_{i}\right) & \text { for } T F_{i}<T_{q} \\
\Psi^{\left(n_{i}-1\right)}\left(T_{q}-s_{j, i}\right) & \text { for } T F_{i}=T_{q}
\end{array}\right.
$$

Now considering all $c$ servers together, define

$$
W C_{n, j}^{\prime}\left(T_{q},\left\{n_{i}, T F_{i}\right\}\right)=\operatorname{Prob}\left(\begin{array}{l}
\text { Servers } 1,2, \ldots ., c \text { have completed } n_{1}, n_{2}, \ldots n_{c} \text { services by } \\
\text { time } T_{q} \text { with their last completions at } T F_{1}, T F_{2}, \ldots, T F_{c} \\
\text { respectively/arrival found system in state }(n, j)
\end{array}\right)
$$

Because of the independence of the $c$ service processes when they are all working continuously, we can say that:

$$
W C_{n, j}^{\prime}\left(T_{q},\left\{n_{i}, T F_{i}\right\}\right)=\prod_{i=1}^{c} S C_{n, j, i}\left(T_{q}, n_{i}, T F_{i}\right)
$$

Finally, we note that

$$
\begin{equation*}
W C_{n, j}\left(T_{q}\right)=\sum_{* *} W C_{n, j}^{\prime}\left(T_{q},\left\{n_{i}, T F_{i}\right\}\right) \tag{7}
\end{equation*}
$$

${ }^{* *}$ where the summation is over all combinations of $\left\{n_{i}, T F_{i}\right\}$ such that

$$
\begin{aligned}
& T_{q}=\max _{\mathrm{i}=1}^{{ }^{\mathrm{c}}\left\{T F_{i}\right\}, \quad \sum_{i=1}^{c} n_{i}=k \geq n-c+1 \quad \text { and }} \\
& T F_{i}=T_{q} \text { for more than } k-(n-c-1) \text { servers. }
\end{aligned}
$$

Hence the conditional waiting time distribution $W C_{n, j}\left(T_{q}\right)$ can also be evaluated for multi-server systems. Note that the evaluation of equation (7) requires all feasible combinations of $\left\{n_{i}, T F_{i}\right\}$ to be generated once.

### 4.3 The Need to Approximate the Conditional Waiting Time Distributions.

Neuts [17] noted that his single server discrete time algorithms needed further approximations particularly with regard to the waiting time distribution in order to make the technique practical on a mainframe computer.

Nowadays, the increased computing power of a personal computer means that the methods described above are practical for single server systems. However for multi-server systems the time to compute the conditional waiting time probabilities increases dramatically, and becomes prohibitively long for modest numbers of servers. We therefore developed a practical approximation approach to reduce the computational requirements and hence extend the range of $c$ that can be analysed for any given level of computing power. This approach is described next.

## 5. Overview of the Approximation Approach

The major time-consuming aspect of the methods presented earlier is the calculation of the probability distribution $W C_{n, j}\left(T_{q}\right)$ for 'high' values of $n$. The typical form of $W C_{n, j}\left(T_{q}\right)$ for various $n$ and an example $j$ is
shown in figure 3. As $n$ increases from 6, through 10, 15 and 25 to 40 the shape can be seen to start rather skewed and irregular but becoming more regular and more symmetric. The approximation approach therefore sought to fit a standard distribution to $W C_{n, j}\left(T_{q}\right)$ for 'high' $n$ (i.e. for $n>Q$, where $Q$ is some 'high' value chosen by the analyst) which could then be used to estimate the individual probabilities directly, rather than calculate them from the exact equations given earlier.

Figure 3: Typical Conditional Waiting Time Distributions $W C_{n, j}\left(\underline{T}_{q}\right)$ For One Example $j$.

## 3 server system



The requirement was therefore for a family of distributions which could represent this type of distributional behaviour and for which the pdf or cdf could be evaluated easily. Discrete distributions would be consistent with the discrete time basis of the models, but the obvious candidates were computationally expensive to evaluate. Hence continuous distributions were considered, and in particular the Gamma distribution, with pdf:

$$
f(x)=\frac{(k \theta)^{k} x^{k-1} e^{-k \theta x}}{\Gamma(k)}, \quad \text { for } x>0, \theta>0, k=1,2 \ldots
$$

which is well-known to have the observed shape characteristics.
In order to discretize a Gamma distribution the probability of a discrete value $T_{q}$ was taken to be the probability of the continuous variable taking values in the range ( $T_{q^{-}}-0.5, T_{q}+0.5$ ), i.e.

$$
\begin{equation*}
W C_{n, j}\left(T_{q}\right)=\int_{T_{q}-0.5}^{T_{q}+0.5} f(x) d x \tag{8}
\end{equation*}
$$

Equation (8) can be conveniently approximated using numerical integration as long as $f(x)$ can be evaluated easily. For the Gamma distribution in general this is not the case, but by restricting the values of the $k$ parameter to multiples of 0.5 it is.

The selection of an appropriate Gamma distribution was done on the basis of matching its mean, $1 / \theta$ to a target mean, and matching its variance, $1 / k \theta^{2}$ as closely as possible to a target variance. Once $\theta$ and $k$ were calculated, evaluation of (8) using numerical integration quickly led to a discretized version of the Gamma distribution (referred to as 'Uncorrected Variance' later).

Miller and Rice [15] have shown that the mean of a discretized distribution will not always equal the continuous mean, $1 / \theta$, but more interestingly that its variance will be larger than the continuous variance, $1 / \mathrm{k} \theta^{2}$. Hence a system with a slightly larger $k$ than the one chosen by the method outlined above may provide a slightly better match. Our second method of choosing a discretized Gamma distribution (referred to as 'Corrected Variance' later) investigates this effect.

In addition two methods of performing the numerical integration were investigated. In the first the area under the curve is approximated by a single trapezoidal shape using:

$$
W C_{n . j}\left(T_{q}\right) \approx \frac{1}{2}\left[f\left(T_{q}-0.5\right)+f\left(T_{q}+0.5\right)\right]
$$

In the second, the accuracy of integration is improved by taking an additional point (i.e. midpoint). This takes about twice as long to compute. Assuming the curve through the three points is a parabolic shape (as in Simpson's First Rule) we therefore use:

$$
W C_{n . j}\left(T_{q}\right) \approx \frac{1}{6}\left[f\left(T_{q}-0.5\right)+4 f\left(T_{q}\right)+f\left(T_{q}+0.5\right)\right]
$$

Finally, and crucially, reasonably accurate estimates of the mean and variance of the distribution $W C_{n, j}\left(T_{q}\right)$ are required so that a Gamma distribution can be chosen. A near exact equation for predicting the mean is described in section 5.1. A similar equation for the variance is described in section 5.2.

Overall we observe that this approach to approximating the conditional waiting time distribution for higher values of $n$ turns out to be highly practical for three important reasons:

1) The time spent obtaining the conditional waiting time distribution in the full model is mainly spent running that portion which contains higher values of $n$. Hence the runtime savings from a scheme that only runs the full model for small $n$ will be very large.
2) In many practical queueing systems (e.g. those with low and medium loads), most of the customer probability is associated with low $n$. It is therefore more important to model the system as accurately as possible for low $n$. Any errors due to approximating the high $n$ portion of the system will have a much less significant effect. This was also an observation of Neuts [17] for single server systems.
3) As will be seen later, the mean and variance of conditional waiting times showed strong patterns with increasing $n$, perhaps associated with Central Limit Theorem behaviour Thus it was possible to deduce very good predictive models for the mean and variance.

### 5.1 Estimating the Mean of the Conditional Waiting Time Distribution

In order to obtain estimates of the mean of the conditional waiting time distribution we derive an expression for sum of all the remaining services times to be experienced by the customers in the system when an arbitrary arrival arrives to find state $(n, j)$ where $j$ implies the unique set of residual service times $S_{j, 1} \leq S_{j, 2} \leq \ldots \leq S_{j, c}$, which for ease of notation in this section are simplified as $s_{1}, \ldots, s_{c}$.

The sum of the remaining service times will be:

$$
\sum_{i=1}^{c} s_{i}+\sum_{i=1}^{n-c} S_{i}
$$

Another way of deriving the same total amount of time would be to use the total wait experienced by the arbitrary arrival $T_{q}$, and the residual service time on the remaining ( $c-1$ ) servers who are still busy when the arrival goes into service:

$$
c T_{q}+\sum_{i}^{c-1} R_{i}
$$

where $R_{i}$ is the residual service time on server $i$.
Therefore:

$$
\begin{equation*}
\sum_{i=1}^{c} s_{i}+\sum_{i=1}^{n-c} S_{i}=c T_{q}+\sum_{i}^{c-1} R_{i} \tag{9}
\end{equation*}
$$

Taking the expected values of (9) gives:

$$
\begin{equation*}
\sum_{i=1}^{c} s_{i}+(n-c) E(S)=c E\left(T_{q}\right)+(c-1) E(R) \tag{10}
\end{equation*}
$$

To find an approximation for $E(R)$ we make the assumption that the values of $R_{i}$ (for $i=1,2, \ldots, c-1$ ) are independent of each other and of $T_{q}$, and hence are equivalent to the limiting forward recurrence times in a renewal process where the renewal time is our service time. Hence, as shown by Cox [4], the pdf of R is:

$$
\frac{1-F_{s}(x)}{E(S)}
$$

And:

$$
\begin{gather*}
E(R)=\frac{E\left(S^{2}\right)}{2 E(S)}=\frac{(1+S C V) E(S)}{2}  \tag{11}\\
\operatorname{Var}(R)=\frac{\operatorname{skewness}(S)}{3 E(S)}+\frac{\operatorname{Var}(S)}{2}\left(1-\frac{\operatorname{Var}(S)}{2 E(S)^{2}}\right)+\frac{E(S)^{2}}{12} \tag{12}
\end{gather*}
$$

where the expression for $\operatorname{Var}(\mathrm{R})$ can be simplified as:

$$
\begin{aligned}
\operatorname{Var}(R) & =E\left(R^{2}\right)-(E(R))^{2} \\
E\left(R^{2}\right) & =\frac{E\left(S^{3}\right)}{3 E(S)}
\end{aligned}
$$

Substituting (11) in (10) and rearranging gives our estimate of $E\left(T_{q}\right)$ :

$$
\begin{equation*}
\hat{E}\left(T_{q}\right)=\left(\frac{(n-2 c+1)+\frac{1}{2}(c-1)(1-S C V)}{c}\right) E(S)+\frac{1}{c} \sum_{i=1}^{c} s_{i} \tag{13}
\end{equation*}
$$

Extensive empirical results supporting equation (13) are presented in Wall [21]. The results shown in table 1 for the two example test service time distributions shown in table 2 are typical. For each distribution the estimated mean using equation (13) is compared with the exact value obtained using the methods described in section 4 for various $n$ with a sample state subscript $(j=1)$. Clearly as $n$ increases the quality of the estimate increases with errors becoming very small quite quickly. The pattern of results was found to be similar for other sub-states $j$ and for other service time distributions, including ones with SCV greater than 1.

Table 1: Comparison Of Exact And Approximate Means Of Conditional Waiting Time Distributions for a 3 server system, sub-state ( $j=1$ ) for two example service time distributions tabulated in Table 2

|  | $\begin{array}{c}\text { Example } 1 \\ m=4, S C V=0.333\end{array}$ |  |  | $\begin{array}{c}\text { Example 2 } \\ m=7, S C V=1.000\end{array}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $n . j$ | Exact Mean | $\begin{array}{c}\text { Approx } \\ \text { Mean } \\ (13)\end{array}$ | $\begin{array}{c}\text { Error } \\ \text { (Exact- } \\ \text { Approx) }\end{array}$ |  | Exact mean | $\begin{array}{c}\text { Approx } \\ \text { Mean } \\ (13)\end{array}$ |
| 3.1 | 1.00000 | -0.11110 | 1.11110 | Error |  |  |
| (Exact- |  |  |  |  |  |  |
| Approx) |  |  |  |  |  |  |$]$

Table 2: Discrete Service Distributions Used In Tables 1 \& 3

| Service Time <br> (slot time units) | Example 1 <br> Probability | Example 2 <br> Probability |
| :---: | :--- | :--- |
| 1 | 0.47222 | 0.66667 |
| 2 | 0.00000 | 0.20000 |
| 3 | 0.08333 | 0.00000 |
| 4 | 0.44444 | 0.00000 |
| 5 |  | 0.00000 |
| 6 |  | 0.00000 |
| 7 |  | 0.13333 |

### 5.2 Estimating the Variance of the Conditional Waiting Time Distribution

Similar arguments and empirical results are used below to derive and demonstrate a good quality approximation for the variance of conditional waiting time distribution. Taking the variance of the terms in (9).

$$
0+(n-c) \operatorname{var}(S)=c^{2} \operatorname{var}\left(T_{q}\right)+(c-1) \operatorname{var}(R)
$$

and rearranging for $\operatorname{var}\left(\mathrm{T}_{\mathrm{q}}\right)$ gives:

$$
\begin{equation*}
\operatorname{var}\left(T_{q}\right)=\frac{(n-c) \operatorname{var}(S)+(c-1) \operatorname{var}(R)}{c^{2}} \tag{14}
\end{equation*}
$$

Substitution of (12) into (14) then gives our first estimate of $\operatorname{var}\left(T_{q}\right)$. Empirical results showed that this equation produces reasonably good estimates of the variance for multi-server systems. Table 3 presents results for the same two example test distributions (see table 2) used for demonstration in table 1. The third column in each case shows the error of the approximation formula, which shows that our variance model is not as accurate as the mean model given in section 5.1. It can be seen that while the error initially reduces as $n$ increases, it then tends to become fairly constant as $n$ increases further. The fourth column in each case shows a $c$-point moving average of the errors which we call $V C_{j}$. This shows a more consistent error value as $n$ increases.

Table 3: Comparison Of Exact And Approximate Variance Of Conditional Waiting Time Distributions for 3 server system, $j=1$ for two example service time distributions tabulated in Table 2

|  | Example 1-m =4, SCV = 0.333 |  |  |  | Example 2-m=7, SCV $=1.000$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| n.j | Exact Variance at n | Approx Variance (14) | Difference . (ExactApprox) | c moving average $\mathrm{VC}_{1}$ | Exact Variance at $n$ | Approx Variance (14) | Differenc <br> e (Exact- <br> Approx) | c moving average $\mathrm{VC}_{1}$ |
| 3. | 0.00000 | -1.00063 | 1.00063 |  | 0.00000 | -0.88888 | 0.88888 |  |
| 4. | 0.00000 | -0.07469 | 0.07469 |  | 0.00000 | -0.44444 | 0.44444 |  |
| 5.1 | 0.00000 | 0.15681 | -0.15681 | 0.30617 | 0.00000 | 0.00000 | 0.00000 | 0.44444 |
| 6.1 | 0.88123 | 0.38831 | 0.49291 | 0.13693 | 0.11760 | 0.44444 | -0.32684 | 0.03920 |
| 7.1 | 1.63521 | 0.61975 | 1.01546 | 0.45052 | 0.51500 | 0.88888 | -0.37388 | -0.23357 |
| 8.1 | 1.17666 | 0.85125 | 0.32541 | 0.61126 | 0.96852 | 1.33332 | -0.36480 | -0.35517 |
| 9.1 | 1.35418 | 1.08275 | 0.27143 | 0.53743 | 1.41312 | 1.77776 | -0.36464 | -0.36777 |
| 10.1 | 1.58818 | 1.31419 | 0.27399 | 0.29028 | 2.17160 | 2.22224 | -0.05064 | -0.26003 |
| 11.1 | 1.97089 | 1.54569 | 0.42520 | 0.32354 | 2.70464 | 2.66668 | 0.03796 | -0.12577 |
| 12.1 | 2.15925 | 1.77719 | 0.38206 | 0.36042 | 3.23560 | 3.11112 | 0.12448 | 0.03727 |
| 131. | 2.37296 | 2.00863 | 0.36434 | 0.39053 | 3.74688 | 3.55556 | 0.19132 | 0.11792 |
| 14.1 | 2.60579 | 2.24013 | 0.36566 | 0.37069 | 4.15600 | 4.00000 | 0.15600 | 0.15727 |
| 15.1 | 2.82197 | 2.47163 | 0.35034 | 0.36011 | 4.57056 | 4.44444 | 0.12612 | 0.15781 |
| 16.1 | 3.06594 | 2.70313 | 0.36282 | 0.35961 | 4.97256 | 4.88888 | 0.08368 | 0.12193 |
| 17.1 | 3.32103 | 2.93456 | 0.38647 | 0.36654 | 5.39168 | 5.33332 | 0.05836 | 0.08939 |
| 18.1 | 3.52189 | 3.16606 | 0.35583 | 0.36837 | 5.82668 | 5.77776 | 0.04892 | 0.06365 |
| 19.1 | 3.75499 | 3.39756 | 0.35743 | 0.36657 | 6.25760 | 6.22224 | 0.03536 | 0.04755 |
| 20.1 | 4.00991 | 3.62900 | 0.38091 | 0.36472 | 6.70204 | 6.66668 | 0.03536 | 0.03988 |
| 21.1 | 4.22283 | 3.86050 | 0.36233 | 0.36689 | 7.15388 | 7.11112 | 0.04276 | 0.03783 |
| 22.1 | 4.45009 | 4.09200 | 0.35809 | 0.36711 | 7.60228 | 7.55556 | 0.04672 | 0.04161 |
| 23.1 | 4.70028 | 4.32344 | 0.37684 | 0.36575 | 8.05212 | 8.00000 | 0.05212 | 0.04720 |
| 24.1 | 4.92051 | 4.55494 | 0.36558 | 0.36684 | 8.50016 | 8.44444 | 0.05572 | 0.05152 |
| 25.1 | 5.14549 | 4.78644 | 0.35905 | 0.36716 | 8.94620 | 8.88888 | 0.05732 | 0.05505 |
| 26.1 | 5.39123 | 5.01794 | 0.37329 | 0.36597 | 9.39168 | 9.33332 | 0.05836 | 0.05713 |
| 27.1 | 5.61704 | 5.24938 | 0.36766 | 0.36667 | 9.83548 | 9.77776 | 0.05772 | 0.05780 |
| 28.1 | 5.84134 | 5.48088 | 0.36047 | 0.36714 | 10.27916 | 10.22224 | 0.05692 | 0.05767 |
| 29.1 | 6.08294 | 5.71238 | 0.37056 | 0.36623 | 10.72316 | 10.66668 | 0.05648 | 0.05704 |
| 30.1 | 6.31245 | 5.94381 | 0.36864 | 0.36656 | 11.16696 | 11.11112 | 0.05584 | 0.05641 |

Because equation (14) tends to provide a biased estimate of the required variance, as indicated by the moving average terms, the full method proposed for estimating the variance for largish $n$ is:

$$
\begin{equation*}
\hat{\operatorname{var}\left(T_{q}\right)=\frac{(n-c) \operatorname{var}(S)+(c-1) \operatorname{var}(R)}{c^{2}}+V C_{j},{ }^{2} .} \tag{15}
\end{equation*}
$$

where $\operatorname{var}(R)$ is estimated using (12) and the correction term $V C_{j}$ is obtained by running the full waiting time algorithm for $n$ up to some limit, say $n \leq Q$. We then calculate an estimate of the error term $V C_{j}$, as in table 3 , which is then used in equation (15) for $n>Q$.

As equation (15) incorporates this empirically derived constant $V C_{j}$ which depends on the value of $Q$ chosen, the fourth column for each example in table 3 can be interpreted as showing the values of the variance corrections $V C_{j}$ that would result from setting $Q$ at different $n$. Clearly these stabilise fairly quickly and are typical of other results obtained for other conditional waiting times for a variety of systems, see Wall [21].

## 6. Evaluation of the Approximation Techniques

### 6.1 Accuracy

Evidence has been presented in the previous sections to provide some justification for equations (13) and (15) as methods for estimating the mean and variance of conditional waiting times for largish values of $n$. In this section these formulae are incorporated into the overall approach to approximate the distribution of virtual waiting time.

The results reported here are a summary of more extensive results reported in Wall [21]. In total four different methods of approximation were considered. They were numbered as follows:

| Method 1 | Trapezium Discretization : Uncorrected Variance |
| :--- | :--- |
| Method 2 | Trapezium Discretization : Corrected Variance |
| Method 3 | Parabolic Discretization : Uncorrected Variance |
| Method 4 | Parabolic Discretization : Corrected Variance |

For each of these, 18 different test cases were investigated using four different service time distributions, $\mathrm{c}=2$, 3 and $4, \rho$ ranging from 0.3 to 0.9 and a variety of times $(t)$ at which the virtual waiting time distribution was calculated. The test cases were chosen to produce waiting time distributions that would challenge the waiting time approximation. For example the test cases generally have high congestion levels, which ensures that behaviour for $n>Q$ is important.

For each of the 18 test cases the four different approximation methods were assessed at 6 different levels of $Q$ stepping up from $2 c+5$ to $2 c+30$. This resulted in a total of 432 distribution approximations to be compared for accuracy with exact waiting time distributions, see Wall [21] for detailed numerical results.

Graphical comparisons showed the results were all to a high standard, such that differences between approximate and exact distributions could not be discerned visually. A more rigorous assessment of the numerical accuracy was also performed by comparing both the first four moments of the virtual waiting time distributions and also various percentiles of the distributions ( $10 \%, 50 \%, 70 \%, 80 \%, 90 \%, 95 \%, 99 \%$ and $99.9 \%)$. A summary of the results is as follows:

1. For the large majority of the comparisons the accuracy of the approximation techniques was good to 6 or more significant figures.
2. As would be expected the accuracy of all four methods (Methods $1,2,3,4$ as above) increases as $Q$ increases.
3. In virtually all cases the approximation is accurate to at least 3 significant figures for all the moments and percentiles for even the lowest level of $Q$. The only minor exceptions to this were for one test case in its highest moments and highest percentiles, which were only accurate to 2 significant figures at the two lowest levels of $Q$ investigated.
4. The parabolic discretization (methods $3 \& 4$ ) was generally superior to trapezium discretization (methods 1 \& 2), although not much.
5. In general there was little to choose between the Corrected Variance methods (methods 2 \& 4) and the Uncorrected Variance methods (methods $1 \& 3$ ).

We conclude that for practical purposes, the trapezium discretization with uncorrected variance is likely to be more than adequate if $Q=2 c+10$ is used. At this level of accuracy, the higher (third and fourth) moments and higher ( $99 \%$ and $99.9 \%$ ) percentiles are all within $0.1 \%$ of the exact discrete distribution values. The lower moments and percentiles are considerably more accurate than this.

We also observe that there is no evidence that the technique deteriorated as the number of servers increased, and therefore postulate that the technique will continue to achieve high accuracy levels for more than 4 servers.

Obviously, increases in approximation accuracy can be achieved by replacing the trapezium method by the parabolic method and by increasing $Q$. However, this will be at the expense of runtimes as discussed in the next section.

### 6.2 Runtime Experience

The total runtime associated with the waiting time model first requires the queue length behaviour to be obtained which is then converted into virtual waiting time behaviour by the methods described in this paper. We quote here for one typical example from the set of accuracy comparisons discussed in the previous section. It had 3 servers and the test consisted of 200 discrete time iterations. That is, the number in the system distribution and the waiting time distribution was calculated at each of the 200 discrete points in time. The time to calculate the distribution of number of customers in the system alone was 25 seconds. The additional time to provide the exact waiting time distribution to the same accuracy was 76.8 minutes.

The benefit in runtime of using the approximate method was considerable. The savings are most dependent on the value of Q , which is the level of $n$ above which the approximation technique is applied. It is clearly beneficial for runtime purposes to keep Q as low as possible, but there is a trade off in decreasing accuracy. In this example, setting Q at 16 reduced the 76.8 minutes to about 6 seconds whilst very good accuracy was maintained, setting Q at 11 took under two seconds and still provided results that would be acceptable for many practical purposes.

The difference in runtimes between the different Corrected and Uncorrected Variance approximation methods was not detectable in this example. The parabolic methods ( $3 \& 4$ ) were slightly slower than the trapezoidal methods (1 \& 2) by 0.4 seconds.

These results were obtained on an elderly Pentium 75MHz PC, run as a single task. A modern entry-level machine would be at least 50 times faster than the timings indicated here, but the relative values would persist. However, the runtimes indicated here would be typical on a modern PC if the queueing system contained a higher number of servers and/or higher arrival intensity of the queue

Clearly the time taken to run the exact waiting time model massively inflates the time required to run the original discrete time model for queue length behaviour alone by a factor of about 185. However the methods devised to approximate the waiting time distribution lead to enormous savings. In this example the approximation methods reduce the inflation factor of providing waiting time results to 1.2 when $Q=16$ whilst maintaining a very high degree of accuracy.

## 7. Some Example Results

In this section we demonstrate some of the capabilities of the discrete time modelling (DTM) approach by applying the waiting time model derived in this paper to investigate the extent to which the Simple Stationary Approximation (SSA), the Pointwise Stationary Approximation (PSA) and modified offered load (MOL) based methods can be used to provide useful bounds or approximations on performance measures for queues with nonstationary arrivals. As noted in the introduction, SSA uses steady-state results to approximate timedependent behaviour, based on an overall average arrival rate. PSA uses steady-state values based on the instantaneous arrival rate. MOL based methods incorporate a time lag by estimating an effective arrival rate at each time point, which is then used in the PSA model.

The examples presented here reinforce the investigations of Green et al. [11] and Green and Kolesar [9] who used mainly empirical results for Markovian queueing systems with sinusoidal arrival rates to indicate conditions under which the SSA and PSA could be used to provide reasonably accurate bounds on behaviour. Our examples also demonstrate the types of situations in which the time-dependent approach presented in this paper would be much better.

Green et al. [11] showed that the SSA provided a lower bound for the usual measures of performance expected delay, expected number in the system, probability of delay, etc. However they also showed that for systems with relatively small variations in arrival rate, e.g. a $10 \%$ relative amplitude, the SSA could lead to quite serious inaccuracies. They also showed that a PSA, when it existed, would provide an upper bound for the
same performance measures. Green and Kolesar [9] and Green et al. [10] demonstrated a broad range of systems for which the PSA produces reasonably accurate estimates of performance measures as well as identifying circumstances in which the PSA is not a good approximation.

The example we use here is a queueing system which operates over a cycle that consists of 4 quarters, each of duration of 60 units of time. So for example if 1 unit = 1 minute (case 1 ), the duration of the cycle is 4 hours which might represent a morning's activity for an office. Alternatively if 1 unit = 6 minutes (case 2 ), the cycle would be 24 hours long and the activity might be a 24 hour per day service. The arrival rates during each quarter are $0.5,0.8,0.95$ and 0.8 per unit time respectively, corresponding to hourly arrival rates of $30,48,57$ and 48 in case 1 and hourly arrival rates of $5,8,9.5$ and 8 in case 2 . The discrete service time distribution is given in table 4, giving rise to a mean service time of 3 units, i.e. 3 minutes in case 1 and 18 minutes in case 2 . There are 3 servers, so the service capacity is 60 per hour in case 1 and 10 per hour in case 2 .

Table 4: Discrete Service Time Distribution Used In Cases $1 \& 2$

| Service Time <br> (units) | Probability |
| :--- | :--- |
| 1.0 | 0.05 |
| 2.0 | 0.3 |
| 3.0 | 0.35 |
| 4.0 | 0.2 |
| 5.0 | 0.1 |

Figure 4 shows the time-dependent behaviour of virtual waiting time for this system over four cycles (starting empty), obtained using the DTM approach. The mean and $50 \%$ and $90 \%$ percentiles of virtual waiting time are plotted and show the expected cyclic behaviour. In particular the first cycle shows the effects of the starting conditions whereas later cycles are more or less at cyclic steady-state; the peaks and troughs within each cycle coincide with the ends of the four quarters and the mean exceeds the $50 \%$ percentile indicating the typical skewed shape of the waiting time distribution.


The SSA, PSA and MOL approaches are designed primarily to model systems at cyclic steady-state and so we consider the results for the fourth of the cycles. In figures 5 and 6 predictions of mean virtual waiting time and the $90 \%$ percentile of virtual waiting time using the DTM, SSA, PSA and MOL approaches are compared. Note that in this example, whichever MOL based method is used, the effect is only to cause a slight ramping instead of the step changes in congestion levels implied by the PSA model. However the ramps are very steep, are barely discernable from the PSA lines in figures 5 and 6, and are therefore not overlaid on figures 5 and 6 .

Figure 5: Comparison Of Mean Waiting Time Derived By The Different Models For $4^{\text {th }}$ Cycle


Figure 6: Comparison Of 90\% Percentile of Waiting Time Distribution Derived By The Different Models For $4^{\text {th }}$ Cycle


In both figures the SSA just predicts one fixed level throughout the cycle. For that section of the cycle for which the average arrival rate exceeds the actual arrival rate (i.e. the first quarter only) the SSA exceeds the PSA (\& MOL), for the other three quarters the PSA exceeds the SSA. Furthermore the non-linear relationship of measures of congestion to traffic intensity means that the overall mean delay according to the PSA, see table 5, will be greater, in this case considerably greater, than that according to the SSA. Table 5 shows this relationship clearly for overall mean queue length and also in terms of the overall $90 \%$ percentiles of virtual waiting time (obtained by weighting the waiting times by the four different arrival rates).
Table 5 Overall Performance Measures For Fourth Cycle (Weighted by Arrival Rate)

|  | SSA | DTM | PSA |
| :--- | :--- | :--- | :--- |
| Mean Waiting Time | 1.444103 | 2.456261 | 4.176080 |
| $90 \%$ Percentile | 4.217900 | 6.460086 | 10.43957 |

When the exact overall values are calculated from the DTM model they can be seen in table 5 to be bounded by the SSA and PSA results, as suggested by Green and Kolesar [9]. However this is also clearly a case where the PSA does not provide a good approximation. The main reasons for this can be inferred from figure 5 by comparing the accurate DTM result with the PSA result and can be related to some of the conditions for poor accuracy identified by Green and Kolesar.

In the first two quarters the traffic intensities are 0.5 and 0.8 respectively and by the end of each quarter the DTM results indicate that steady-state has almost been achieved. Thus the PSA is quite good at the end of these two quarters. Furthermore its underestimation early in the first quarter will tend to cancel out its overestimation early in the second quarter.

In quarter 3 where the traffic intensity is 0.95 steady-state is nowhere near achieved by the end of the quarter, causing the PSA to be a serious overestimate, even at the end of the quarter. In the fourth quarter the traffic intensity is again 0.8 , and so the system moves more quickly towards its steady-state behaviour. However, because of the very high level of congestion at the start of this period the PSA provides an underestimate throughout quarter 4, which again tends to cancel out the overestimate in the previous period. However the overestimate in quarter 3 is clearly substantially greater than the underestimate in period 4, which is the main reason why the overall PSA value in table 5 is so much bigger than the exact DTM value.

Important factors affecting the accuracy of the PSA are the rates at which systems move towards steady-state in comparison with the rate at which the arrival rate changes, and the tendency for overestimates to cancel underestimates. As Green and Kolesar [9] conclude, these factors are improved by increased cycle length, increased service rate and reduced maximum traffic intensity. However as demonstrated by this example there are clearly important realistic examples where the bounding approach using SSA and PSA will lead to very crude answers, and where the MOL approach would not provide a significant improvement.

Moving away from overall measures of congestion, we note in figures 4 to 6 that the DTM approach also shows behaviour over time, and hence makes it possible to predict times at which congestion is most likely and hence to consider practical measures, such as shift patterns, to deal with it. Clearly the SSA makes no pretence to model time-dependent behaviour. However, the graphs associated with the PSA might tempt the analyst to think that they do, and to assume that the SSA and PSA might again provide bounds. Green and Kolesar [9] are careful to state that the bounds only apply to overall performance measures, and figures 4 and 5 clearly provide examples to reinforce the point.

Two further strengths of the DTM approach are its ability to model the initial transient behaviour of the system, for example during the first cycle; and behaviour when traffic intensity is greater than 1 . For instance in a real problem such as that outlined as case 1 above, only the first cycle would be of interest. If, in addition, the arrival rate during the third hour is now 66, i.e. a traffic intensity of 1.1, the DTM approach can still be used to model the behaviour, with the results as shown in figure 7. In contrast steady-state based methods such as the SSA, PSA and MOL are unable to provide any results.


## 8. Conclusions

An new exact model has been obtained for the time-dependent behaviour of virtual waiting time in discrete queueing systems of the form $\mathrm{M}(\mathrm{t}) / \mathrm{G} / \mathrm{c}$. However, in its full form, this model seriously inflates the computer time required to produce waiting time results over the time required to produce queue length results.

By introducing the Gamma family of distributions to approximate the conditional distribution of waiting time a highly accurate approximation has been developed that allows discrete time models for queue length to be extended to give virtual waiting time behaviour for very little extra computational effort.

Results presented demonstrate that the DTM approach has clear advantages compared with the SSA, PSA and MOL approaches in respect of time average performance measures. The advantages are even greater where time-dependent performance is important and where traffic intensities exceed one.

The accuracy of discrete time models of waiting time behaviour when applied to continuous time queues is yet to be investigated thoroughly, although the high accuracy of the DTM approach in estimating queue length behaviour gives reason for optimism.

Acknowledgements: The authors are very grateful for the suggestions and comments of the two anonymous referees, which led to improvements in the paper. In particular, we would like to acknowledge the contribution of one of the referees in improving our derivation of equations (13) and (14).

## References

[1] Alfa, A.S., "Matrix-Geometric Solution of Discrete Time MAP/PH/1 Priority Queue", Naval Research Logistics 45, 23-50, 1998.
[2] Brahimi, M. and Worthington, D.J., "The finite capacity multi-server queue with inhomogeneous arrival rate and discrete service time distribution and its application to continuous service time problem," Eur.J.Opl.Res., 50, 310-324, 1991.
[3] Choudhury, G., Lucantoni, D. and Whitt, W., "Multi-dimensional transform inversion with applications to the transient M/G/1 queue," Report from AT\&T Bell Laboratories, 1993.
[4] Cox D.R., "Renewal Theory", Methuen \& Co Ltd, page 64, 1962
[5] Dafermos, S. and Neuts, M.F., "A single server in discrete time," Cahiers du Centre de Recherche Operationnelle, 13, 23-40, 1971.
[6] Eick, S.G., Massey, W.A. and Whitt, W., "M/G/ $\infty$ queues with sinusoidal arrival rates," Mgmt.Sci., 39, 241-252, 1993.
[7] Frigui, I., Alfa, A.S., and Xu, X., "Algorithms for computing waiting time distributions under different queue disciplines for the D-BMAP/PH/1", Naval Research Logistics, 44, 559-576, 1997.
[8] Green L. and Kolesar, P., "The lagged PSA for estimating peak congestion in multiserver Markovian queues with periodic arrival rates," Mgmt.Sci., 43, 80-87, 1997.
[9] Green L. and Kolesar, P., "The pointwise stationary approximation for queues with nonstationary arrivals," Mgmt.Sci., 37, 84-97, 1991.
[10] Green, L., Kolesar, P. and Soares, J., "Improving the SIPP approach for staffing service systems that have cyclic demands", Opns.Res., 49, 549-564, 2001.
[11] Green, L., Kolesar, P. and Svoronos, S., "Some effects of nonstationarity on multi-server Markovian queueing systems", Opns.Res., 39, 502-511, 1991.
[12] Gross, D. and Harris, C.M., Fundamentals of Queueing Theory, 3rd ed. John Wiley \& Sons, New York, 1998.
[13] Jennings, O.B., Mandelbaum, A., Massey, W.A. and Whitt, W., "Server Staffing to meet Time-Varying Demand," Mgmt.Sci., 42, 1383-1394, 1996.
[14] Meisling, T., "Discrete-Time Queueing Theory," Operations Research, 6, 96-105, 1958.
[15] Miller, A.C. and Rice, T.R., "Discrete approximations of probability distributions", Mgmt.Sci., 29, 352362, 1983.
[16] Minh, D.L., "The discrete-time single server queue with time-inhomogeneous compound Poisson input and general service time distribution," J.Appl.Prob., 15, 590-601, 1978.
[17] Neuts, M.F., "The single server queue in discrete time - numerical analysis 1," Naval Res.Logist.Q., 20, 297-304, 1973.
[18] Omosigho, S.E. and Worthington, D.J., "An approximation of known accuracy for single server queues with inhomogeneous arrival rate and continuous service time distribution," Eur.J.Opl.Res., 33, 304-313, 1988.
[19] Omosigho, S.E. and Worthington, D.J., "The single server queue with inhomogeneous arrival rate and discrete service time distribution," Eur.J.Opl.Res., 22, 397-407, 1985.
[20] Sharma, O.P., Markovian Queues., Chichester: Ellis Horwood, 1990.
[21] Wall, A.D., Extending the scope of discrete time models to provide practical results for continuous time queueing systems, PhD Thesis, University of Lancaster, Lancaster, UK, 1995.
[22] Whitt W. "Approximating a Point Process by a Renewal Process, 1: Two Basic Methods", Opns.Res., 30, 125-147, 1982.
[23] Whitt W. "Performance of the Queueing Network Analyzer", Bell Sys.Tech.J., 62, 2817-2843, 1983.
[24] Worthington, D.J. and Wall, A.D., "Using the Discrete Time Modelling Approach to Evaluate the TimeDependent Behaviour of Queueing Systems," J Opl Res Soc, 50, 777-788, 1999.
[25] Zhang, J., "Transient solutions of time-dependent M/M/1 queues" IEEE Trans. on Information Theory, 37, 1690-1696, 1991.

