Representing Software Project Vision by Means of Video: A Quality Model for Vision Videos

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Abstract

Establishing a shared software project vision is a key challenge in Requirements Engineering (RE). Several approaches use videos to represent visions. However, these approaches omit how to produce a good video. This missing guidance is one crucial reason why videos are not established in RE. We propose a quality model for videos representing a vision, so-called vision videos. Based on two literature reviews, we elaborate ten quality characteristics of videos and five quality characteristics of visions which together form a quality model for vision videos that includes all 15 quality characteristics. We provide two representations of the quality model: (a) A hierarchical decomposition of vision video quality into the quality characteristics and (b) A mapping of these characteristics to the video production and use process. While the hierarchical decomposition supports the evaluation of vision videos, the mapping provides guidance for video production. In an evaluation with 139 students, we investigated whether the 15 characteristics (*video length*, *focus, prior knowledge, clarity, pleasure*, and *stability*) correlated significantly with the likelihood that the subjects perceived a vision video as good. These relationships substantiate a fundamental relevance of the proposed quality model. Therefore, we conclude that the quality model is a sound basis for future refinements and extensions.

Keywords: Vision, video, vision video, production, characteristic, quality model

1. Introduction: Visions on Video

A clear vision of the desired result can accelerate software development projects and increase the likelihood of developing a successful system [1]. It provides the flag around which all involved parties can rally. Thus, a dialog can emerge to define the scope of the future system that contributes to accomplishing the vision. Clarity of a vision refers to having a vision that is well articulated, easy to understand, and represented in an accessible way to all product partners consisting of customers, business, and technology [2]. All of them need to share the same system vision to achieve a shared understanding guiding their project activities [3]. "Only when they all [customer, supplier, and development team] share a common vision, scope, and desired outcome is the project likely to be successful" [4, p. 1].

Creighton et al. [5] as well as Antón and Potts [6] emphasize the lack of a clear vision as a key challenge in requirements engineering (RE). The establishment of a shared and clearly defined vision is a challenging task regardless of whether stakeholders and project members meet in person [7] or not [8, 9]. Therefore, successful communication of a vision depends on suitable documentation options qualified for conveying the stakeholders' needs comprehensibly between all involved parties. One of the most widely used documentation options to convey stakeholders' needs is a written specification as suggested by standards such as ISO/IEC/IEEE 29148:2011 [10]. However, the use of written specifications for communication is cumbersome since textual representations including digital versions have the lowest communication richness and effectiveness [8]. The supposedly simple handover of a written specification insufficiently supports the rich knowledge transfer that is necessary to develop an acceptable system [9]. Abad et al. [11] found the need for better support of requirements communication that exceeds pictorial representations documented in written specifications. They proposed to invest more efforts in addressing interactive visualizations such as storytelling with videos [11].

The application of videos in RE has been discussed in recent years and its contributions have interesting potential [12, 13, 14, 15]. Thirty-five years ago, different researchers [16, 17, 18] already proposed the application of videos to support knowledge transfer due to the communication richness and effectiveness of video [8]. According to Carter and Karatsolis [12], short videos of well-expressed key concepts, such as a vision, are an effective and persuasive tool which can produce significant value as a documentation option. Creighton et al. support this perspective by emphasizing that a video, as a timed medium, "needs to focus on the essentials of the visionary system" [5, p. 9]. Therefore, videos seem to be adequate to visualize visions and their future impacts. Since 1992, several approaches [5, 17, 19] focused on the use of videos to represent a software project vision or parts

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of it (problem, solution, and improvement [20, 21, 22]). For example, Creighton et al. [5] used videos to capture problems of as-is situations, illustrate envisioned solutions and thus highlight the improvement. A vision or parts of it are suitable contents for videos since a vision is a key concept that provides an overview of a project with its goals and total extent of the future system [21, 23, 24]. Karras [25] defines the concept of videos that represent a vision or parts of it as under the term *vision video* as follows:

Definition: A vision video is a video that represents a vision or parts of it for achieving shared understanding among all parties involved by disclosing, discussing, and aligning their mental models of the future system.

The audience of vision videos includes the stakeholders for validating the vision and the project team which is supposed to implement the vision. Stakeholders are the initial source of requirements; they need to comply with the vision. The project team also needs to be aware of the vision to push the development in the right direction to implement a software that supports the vision.

1.1. Guidance for Good Vision Videos

Although existing approaches use vision videos, the required video production is often considered a secondary task [26]. For example, Brill et al. [27] demonstrated the benefits of using vision videos compared to textual use cases to clarify the requirements of a future system with stakeholders. Brill et al. clearly stated: "We give no guidance for creating good videos this remains future work" [27, p. 2]. Many other approaches also apply vision videos but omit the details on how to produce good videos that are suitable for their respective purpose [26, 28]. At first, this neglect does not seem to be a problem since viewers of a video are mainly interested in what a video shows and tells. It is unlikely that they are concerned about how the production was done unless they get bored or the technology becomes obtrusive and distracting [29]. Every video producer needs to avoid any defects to increase the quality of a video. Thus, they focus the viewers' attention on the conveyed content so that viewers can fulfill the goals of their individual underlying information needs.

According to the findings of Karras [30], software professionals lack knowledge on how to produce good videos for visual communication. So far, little research encountered the challenge to encourage and enable software professionals to produce good videos on their own [26]. Karras and Schneider "assert that software professionals could enrich their communication and thus RE abilities if they knew what constitutes a good video" [26, p. 4]. Thus, the missing guidance for producing good videos is one crucial reason why videos are still not an established documentation option in RE [26].

Whether a video is good or not depends on its perceived quality. However, *video quality* is a rather ill-defined concept due to numerous factors [31]. On the one hand, there are technical factors such as video properties (size, resolution, brightness, etc.), record and display devices, or sound quality. On the other hand, there are subjective factors such as the individual interests, quality expectations, video experiences, and viewing conditions of viewers. The wide variety and subjectivity of these factors indicate the complexity of video quality. This complexity impedes the prediction of *how different viewers assess the quality of a video* due to the several factors that affect their attitude [26].

Inspired by the ISO/IEC FDIS 25010:2010 [32] for system and software quality models, Karras and Schneider [26] propose as a plan of action to develop a quality model for videos. In consideration of the ISO/IEC FDIS 25010:2010 [32], the comprehensive specification and evaluation of the quality of a video requires the definition of the necessary and desired quality characteristics associated with the producers' and viewers' goals and objectives of a video. A quality model for videos following the ISO/IEC FDIS 25010:2010 [32] can be used to identify relevant video characteristics that can be further used to establish requirements, their criteria for satisfaction, and corresponding measures for a particular video. Such a quality model can encourage and enable software professionals to produce good videos by guiding their video production and use process in terms of planning, recording, editing, and viewing a video. Thus, software professionals should be able to produce good videos on their own at affordable costs and efforts, yet sufficient quality.

1.2. Developing a Quality Model for Vision Videos

In this article, we follow the line of thought of Karras and Schneider [26]. Our objective is to present a quality model for vision videos that can be used for (a) evaluating a given vision video and (b) guiding the video production by software professionals. Thus, we strive for a tailored approach that offers the essence of what constitutes a good video for the purposes associated with conveying a software project vision.

Quality models such as the ISO/IEC FDIS 25010:2010 are structured as a hierarchical decomposition which provides a convenient breakdown of the quality of a product. The individual quality characteristics of such a model can also be mapped to the respective steps of the development and use process of a product. In particular, a quality model distinguishes between *product quality* and *quality in use*. Thus, a quality model for a product includes sensorial characteristics of its *representation*, perceptual characteristics of its *content* as well as emotional characteristics regarding its *impact* on its target recipients.

In our case, the product is a vision video. Thereby, the representation format is a video and the content is a vision. For the emotional characteristics, we need to consider the impact of a vision video on its target audience consisting of stakeholders and project members. We consider both structuring options to accommodate our two goals. The hierarchical decomposition supports goal (a) by breaking down vision video quality into individual quality characteristics that need to be assessed to evaluate the overall quality of a given video. For goal (b), we need the mapping of the individual characteristics to the steps of the production and use process of a video. This structuring shows how one upstream quality characteristic affects downstream characteristics which helps to guide the video production by software professionals.

This article is structured as follows: Section 2 provides an overview of our research process consisting of two literature reviews and an evaluation. Section 3 deals with the background

and discusses related work. Section 4 summarizes the idea of a quality model for vision videos. Section 5 and 6 present the two literature reviews on video production guidelines and software project vision. Based on the results of the literature reviews, section 7 propose the quality model for vision videos. Section 8 reports the design, analysis, and results of the evaluation. Section 9 describes the threats to validity separately according to the literature reviews and the evaluation. While section 10 discusses our findings and future work, section 11 concludes the article.

2. Research Approach

Below, we present our research approach to develop a quality model for vision videos. We show the details of our concrete research process and its contributions.

2.1. Research Process

In Figure 1, we illustrate our research process consisting of two phases: *literature reviews* and *evaluation*.

Literature Reviews. We derived our quality model for vision videos from two literature reviews. According to Karras and Schneider [26], we conducted a review of video production guidelines (see Figure 1, (1)). However, a video is only a representation format for arbitrary contents that a video producer wants to convey to diverse viewers. Therefore, we also conducted a review on software project vision to consider the content of a vision video (see Figure 1, (2)). Thus, we cover video

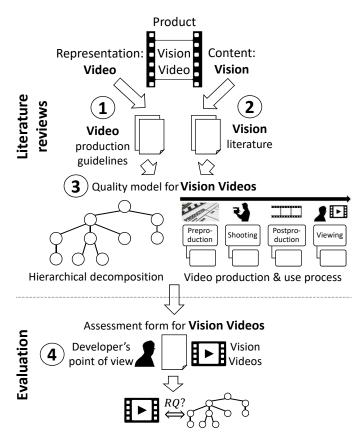


Figure 1: Research process

and vision with their representations, contents, and intended purposes. The obtained characteristics form a quality model for vision videos which fulfills our two goals (see Figure 1, (3)).

Evaluation. The proposed quality model is only a theoretical consideration of the relevant characteristics of a vision video that needs to be evaluated [33]. According to Gorschek et al. [34], any proposed candidate solution, such as the quality model for vision videos, must be initially validated in academia before it is presented in the industry. We need to ensure that the quality model is of fundamental relevance and soundness to be suitable for presentation to industry experts. We investigate how the individual quality characteristics relate to the overall quality of vision videos from a developer's point of view (see Figure 1, (4)). We ask the following research question:

RQ: How do the individual quality characteristics relate to the overall quality of vision videos from a developer's point of view?

According to Seshadrinathan and Bovik [35] subjective judgment of video quality collected by asking humans for their opinion is considered as the ultimate standard and right way to assess video quality. We conducted a within-subjects experiment with 139 undergraduate students who had the role of a developer and actively developed software in projects with real customers at the time of the experiment. Therefore, the subjects can be considered as developers due to their experience at the moment of the experiment. The undergraduate students subjectively assessed the overall quality and each quality characteristic of eight vision videos by completing an assessment form for each video (see Figure 1, (4)). Based on the collected data [36], we investigated the relationship between the perceived overall quality of vision videos and the individual subjectively assessed quality characteristics. We examined whether the structures in the data match with our proposed quality model. Thus, we determined a set of individual quality characteristics that correlate with the overall quality of vision videos from the perspective of our subjects. Our findings substantiate the fundamental relevance of the proposed quality model and thus justify the next validation step in the industry which is part of our future work.

2.2. Contribution

In comparison to unguided video production, the proposed quality model is supposed to simplify video production by software professionals and improve the overall quality of a produced vision video. In general, it is usually not practical to specify a whole quality model for a product in detail [32]. Therefore, the experimentally verified quality characteristics with relationships to the overall quality provide an additional benefit. Software professionals may spend more care and efforts on these quality characteristics since they affect the overall quality of a vision video according to the subjects who viewed and assessed the videos from a developer's point of view. However, the relative importance of quality characteristics depends on the high-level goals of the target audience and thus the intended use of the video. Hence, the findings should not be overgeneralized due to the experimental setting which excludes the perspective of specific stakeholders and video producers such as customers and requirements engineers. We contribute the following insights:

(1) A Quality Model for Vision Videos

We offer a clearer definition of the hitherto ill-defined concept of video quality in the context of representing a software project vision. We illustrate the proposed quality model for vision videos in two representations: (a) The hierarchical decomposition provides a structured overview of the individual quality characteristics that constitute the overall quality of vision videos. (b) The mapping of the individual quality characteristics to the steps of video production and use process serves as a checklist to ensure the comprehensive treatment of the vision video quality over the entire process. While the first representation is suited to evaluate given vision videos, the second one is intended to guide video production by software professionals.

(2) Relevance of the Quality Model for Vision Videos

Based on the first validation in academia, we found that there are specific relationships between six of the 15 quality characteristics and the likelihood that the subjects perceive a vision video as good. These six quality characteristics of vision videos are video length, focus, prior knowledge, clarity, pleasure, and stability. The identified relationships, however, are limited in their validity due to the experimental design. Nevertheless, our key finding is the presence of relationships between the overall quality and individual quality characteristics of vision videos. These relationships substantiate a fundamental relevance of the proposed quality model for vision videos. Thus, we are confident that we developed a sound quality model that is suited for future refinements and extensions.

3. Background

In the following, we provide a brief overview of related work on vision videos in RE. Furthermore, we present the fundamentals of video quality assessment to show the basic problem of video quality regarding its definition and measurement.

3.1. Vision Videos in RE

Several approaches focus on the use of videos to represent a vision of parts of it. In Figure 2, we illustrate the use of vision videos in RE with examples of different approaches.

Creighton et al. [5] employed videos to describe as-is and visionary scenarios of a system for users, customers, and requirements engineers. While the as-is scenarios illustrate current problems in work practice, the visionary scenario videos show how the envisioned system may look, work, or be used (see Figure 2a). Creighton et al. [5] introduced the role of video producer which can be fulfilled by either a member of the development team or an external video professional. This approach combines the created videos with UML diagrams to trace videos and requirements in later development phases. Brill et al. [27] used low-effort, ad-hoc videos created by requirements engineers to represent use cases of a future system to elicit and clarify requirements with customers (see Figure 2b). Their experimental results yielded that such videos help to avoid misunderstandings and clarify requirements better than textual use cases. Pham et al. [37] proposed an interactive storyboard to support requirements engineers to elicit, validate, and document requirements and visions of stakeholders. The interactive storyboard enables the creation of a special kind of videos which was enhanced



(a) System for interactive window shopping by Creighton et al. [5]

o: your password?
,
•

Karras et al. [19]

(b) System for checking in at an airport by Brill et al. [27]



(c) System for borrowing books at a library by Pham et al. [37]



(d) System for buying products online by (e) System for handling VIPs at an airport (f) System for planing trips and vacations by by Xu et al. [28] Xu et al. [38]

Figure 2: Examples of vision videos created according to different approaches

by multimedia technologies (see Figure 2c). Karras et al. [19] proposed an approach to generate videos, which demonstrate interaction sequences on hand- or digitally drawn mockups, as additional support for textual scenarios. These videos are created as a by-product of digital prototyping by capturing and replaying interaction events of responsive controls without any implementation (see Figure 2d). They showed that such videos allow a faster understanding of textual scenarios by developers compared to static mockups. Xu et al. [28] proposed 'Evolutionary Scenario-Based Design' which uses visionary scenario videos of unimplemented parts of a system for requirements elicitation and system demonstration purposes throughout the project lifecycle. These videos were created by members of the development team using virtual world technology (see Figure 2e). Xu et al. [28] report five short lessons learned about how to produce videos using virtual reality. Summarized, these lessons suggest the use of a storyboard to tell a story-driven video, the involvement of developers and customers to achieve a better understanding, and the full use of text or audio to express ideas. However, they stated explicitly that detailed guidance on the design and evaluation of video-based scenarios remains future work. Xu et al. [38] extended their approach of video-based scenarios to represent user models. They described how they have employed videos to illustrate as-is, visionary, and demo scenarios for problem definition, elicitation, and validation (see Figure 2f). They provide five short lessons learned, similar to their previous ones [28], to create videos of demo scenarios.

The presented examples illustrate how different vision videos of various approaches can be. While some vision videos show real-world scenes, others present animations of computergenerated contents. There are also clear differences in the representation of persons, systems, and interactions. As a consequence, vision videos of the individual approaches seem to have their specific characteristics. However, only two out of these six approaches provided some guidance on how to produce videos with the required characteristics so that the videos are suitable for their respective approach. Besides the six previously presented approaches with concrete examples of vision videos, we found 14 more approaches that also deal with the use of vision videos in RE but do not include examples of vision videos.

In Table A.18, we summarized all 20 related approaches to vision videos in RE regarding supported RE activity, focused part of a vision, video content, target audience, target video producer, and given guidance on video production. All approaches used vision videos mainly to support the RE activities: problem definition, goal definition, elicitation, validation, and documentation. Thereby, the videos illustrated (1) problems, that need to be solved, (2) proposed solutions for a given problem, or (3) both problem and solution. Videos of problems presented environmental contexts and observations of users' work practice. Videos of proposed solutions showed visionary scenarios or use cases of the future system, prototypes, and software project visions. In the case of approaches presenting problem and solution, the produced videos could contain all previously mentioned contents and presentations of implemented parts of the future systems. The target audience consisted of stakeholders and members of the development team, i.e., decision-makers, users, managers, customers, domain experts, requirements engineers, developers, designers, and suppliers. The target video producers were mainly members of the development team, i.e., requirements engineers or arbitrary team members. Two approaches [39, 40] focused on the use of videos created by users and four approaches [4, 5, 41, 42] introduced the role of a video producer which was fulfilled by either a member of the development team or an external video professional. Only five out of 20 approaches [28, 38, 41, 43, 44] provided a few brief tips, hints, or lessons learned for the production of videos for the respective approach. However, this guidance remains too abstract for a reader to understand how the specific videos need to be created to be of sufficient quality.

3.2. Video Quality Assessment

Video quality can be assessed either subjectively or objectively. The subjective video quality assessment represents the most accurate method for obtaining quality ratings [31]. In subjective experiments, the subjects (typically 15 - 30) are asked to watch a set of videos and assess the quality of each video based on a defined 5-point scale. The average assessment of all viewers for one video is defined as the Mean Opinion Score (MOS) [31]. Due to the subjects' interests and expectations for a video, the variability in viewers' ratings cannot be excluded. There are several recommendations [45, 46, 47, 48] for conducting subjective assessments of video quality which provide precise instructions to mitigate this variability, such as standard viewing conditions, criteria for the selection of observers and test material, assessment procedures, and data analysis methods.

Although subjective assessments are invaluable for evaluating video quality, their restricted applicability for a large number of viewers is their main disadvantage. This restriction limits the number of videos that can be assessed in a reasonable amount of time. Consequently, objective video quality assessments have been developed since the subjective assessment is neither intended nor practical for continuous monitoring of video quality [31]. Objective video quality assessments use algorithms which are designed to characterize video quality and predict the MOS of viewers. According to Winkler and Mohandas [31], there are three main types of objective metrics: *Data metrics, picture metrics*, and *packet*- or *bitstream-based metrics* (see Figure 3).

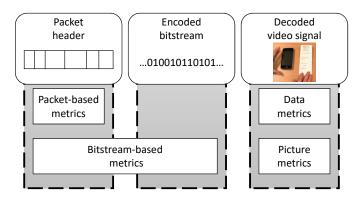


Figure 3: Objective quality metrics [31]

The first two types are used for the analysis of a decoded video. *Data metrics* measure the fidelity of the signal based on byteby-byte comparison without considering its content. No data metric is universally reliable since there is only an approximate relationship between data metrics and video quality perceived by viewers. Two of the most widely used data metrics are Mean Squared Error (MSE) and Peak Signal-Noise Ratio (PSNR) [31].

Picture metrics treat the video data as the visual information by quantifying the effects of distortions and structural image contents on perceived quality. These metrics can be divided into vision modeling approaches and engineering approaches. Vision modeling approaches are based on modeling various components of the human visual system (HVS), such as color perception or contrast sensitivity. Some well-known HVS-based metrics are the Visual Differences Predictor (VDP) by Daly [49], the Sarnoff JND (Just Noticeable Differences) metric by Lubin and Fibush [50], the Moving Picture Quality Metric (MPQM) by van den Branden Lambrecht and Verscheure [51], and the Perceptual Distortion Metric (PDM) by Winkler [52]. Engineering approaches are based on the analysis of image contents and distortions, e.g., contours or block artifacts. The Structural Similarity (SSIM) index by Wang et al. [53] and the Video Quality Metric (VQM) by Pinson and Wolf [54] are two of the best-known metrics that belong to the engineering approaches.

The third type of metrics measures the impact of network losses on video quality. *Packet-* or *bitstream-based metrics* look at the packet header information and the encoded bitstream directly without fully decoding the video. Examples for such metrics are the V-Factor by Winkler and Mohandas [31] and the approaches of Verscheure et al. [55] or Kanumuri et al. [56, 57].

"An important shortcoming of the existing metrics is that they measure image fidelity instead of perceived quality" [58, p. 151]. All these metrics mainly focus on measuring the visual fidelity of a video in terms of distortions introduced by various processing steps. Especially, the frequently applied metrics ignore the concrete content and emotional impact of a video. The consideration of all three dimensions of quality (representation, content, and impact) for videos is an active research area [59, 60]. In this context, the term video quality is currently being extended to the term "Quality of Experience" (QoE) [61]. QoE describes quality from the perspective of the viewer by focusing on the perceived quality of the representation, the content, and the emotional impact of a video. Although several organizations, such as Video Quality Experts Group (VQEG¹) or International Telecommunication Union (ITU²), are working on standards for video quality and significant progress has been made [60], "we are still a long way to video quality metrics that are widely applicable and universally recognized" [31, p. 667].

Regardless of subjective or objective video quality assessment, the basic problem is that video quality is a rather ill-defined concept due to its numerous factors (see section 1.1) [31]. Therefore, it often remains unclear which individual quality characteristics are used to measure the overall video quality and how the quality can be influenced accordingly. Despite the sheer abundance of video quality metrics [60], to the best of our knowledge, there is no definition of video quality in form of its quality characteristics that need to be assessed to evaluate the overall quality of a given video, or in other words a quality model.

Due to the lack of guidance for producing vision videos in RE and the ill-defined concept of video quality we decided to follow the line of thought by Karras and Schneider [26] by developing a *quality model for vision videos*.

4. A Quality Model for Vision Videos

The standard ISO/IEC FDIS 25010:2010 provides a suitable orientation to develop a quality model for vision videos. According to Moody [62], the important features of a software quality model are:

- *Hierarchical structure*: Definition of a hierarchy of quality (sub-) characteristics
- *Familiar labels*: Use of single terms that are commonly understood in practice to identify each (sub-) characteristic
- *Concise definitions*: Use of one single sentence to define each (sub-) characteristic
- *Measurements*: Definition of metrics, measurement methods, and scales for all characteristics at the lowest model level
- *Evaluation procedures*: Procedures that specify who should be involved in evaluations and how and when the evaluations should be conducted

This article focuses on the first three bullet points to propose a quality model for vision videos. The last two bullet points exceed the scope of this article and remain future work due to three reasons: First, we need to define a quality model before we can establish corresponding measurements and evaluations. Second, the task of defining measurements and evaluation procedures is complex and extensive illustrated by the fact that three additional standards define the last two bullet points for software quality (ISO/IEC 25022:2016 - Measurements for Quality in Use [63], ISO/IEC 25023:2016 - Measurements for System and Software Product Quality [64], and ISO/IEC 25042:2012 - Evaluation Process [65]). Third, although there are several subjective and objective video quality assessments (see section 3.2), there is no established standard for video quality [58]. Therefore, it is unclear which characteristics of a video are related to the defined video quality assessments and how they influence them. This impedes the mapping of existing assessments to the quality characteristics of vision videos. The decision of neglecting measurements and evaluation procedures affects the current usefulness and usability of the proposed quality model for vision videos by making it more difficult to carry out concrete evaluations. Based on their goals and questions, software professionals who want to use the quality model have to think about how they can make the quality characteristics measurable to assess them in appropriate evaluations. However, there are established approaches in software engineering, such as Goal Question Metric Paradigm [66, 67], to support this task. Furthermore, the recommendations for subjective video quality assessment [45, 46, 47, 48] are

¹www.vqeg.org

²www.itu.int

suitable sources that can be used for orientation when planning evaluations and corresponding measurements.

In consideration of ISO/IEC FDIS 25010:2010 [32], we define the quality of a vision video as the degree to which the vision video satisfies the stated and implied needs of its target audience consisting of all product partners to provide value. These needs can be represented by a quality model that categorizes the quality of a vision video into characteristics which in some cases can be further divided into sub-characteristics. A set of sub-characteristics associated with one characteristic needs to be representative of typical concerns regarding a vision video without necessarily being exhaustive. The benefit of such a quality model is its guidance for further specifying requirements, establishing measurements, and performing quality evaluations of vision videos. Software professionals can use the defined characteristics as a checklist for ensuring the comprehensive treatment of vision video quality requirements, thus providing a basis for estimating the consequent effort and activities that will be needed during the video production.

We want to illustrate the stated and implied needs of video producers and viewers with three exemplary situations. These situations are based on the "Major Software Quality Decision Points" of Boehm et al. [68] which illustrated the needs for a quality model to describe and assess software quality.

(1) Describing what constitutes a good vision video

Formulating the required video duration, image, or sound quality is fairly easy nowadays. However, indicating the need for a particular plot or content in a vision video without a consistent terminology impedes the description.

(2) Producing a vision video for an existing RE approach

Producing a good vision video is cumbersome for unskilled software professionals. A novice may become discouraged due to the effort and risk of creating a potential improper video. These obstacles increase the threshold for producing vision videos.

(3) Making design trade-offs to reduce costs

Tight budgets and schedules may require trade-offs in video production. The decision-making can be supported by knowing what characteristics of a vision video are more important than others for a respective approach.

In the following, we present the details of the steps for developing a quality model for vision videos according to our research process (see Figure 1). Section 5 and section 6 present the individual literature reviews of video production guidelines (see Figure 1, (1)) and software project vision literature (see Figure 1, (2)). In section 7, we combine the results of the two literature reviews to propose the quality model for vision videos (see Figure 1, (3)). We have to emphasize that both literature reviews are not systematic literature reviews. We do not claim to provide systematic and comprehensive literature reviews that identify, analyze, and interpret all available evidence related to the topic of video and vision characteristics. Instead, these two literature reviews are intended to provide an initial overview based on a grounded and reflected body of knowledge to enable us to propose a first quality model for vision videos.

5. Literature Review on Video Production Guidelines

According to our research process (see Figure 1, (1)), we started with a literature review on generic video production guidelines to deduce characteristics of videos. Although there are no universal rules for the production of high-quality videos, there are a lot of guiding recommendations [29]. These guidelines have been discovered through years of experience and thus represent best practices on how to produce a good video with specific characteristics [26, 29]. In particular, this literature review addresses the following research question:

RQ: What characteristics of videos can be deduced from the recommendations of generic video production guidelines?

5.1. Search Process

We focused on generic video production guidelines that belong to gray literature which can provide valuable insights [69, 70]. According to Brings et al. [71], gray literature is often not included in databases. Therefore, we decided to perform a web search using the two popular web search engines Google Scholar and Google as proposed by Mahood et al. [69]. The search string was developed by using PICO (Population, Intervention, Comparison, Outcome) as suggested by Kitchenham and Charters [72]. PICO helps to identify keywords to formulate a search string from the research question [73]. PICO led to the following results and keywords (bold highlighting):

- Population: We focus on the topic of video production.
- Intervention: We investigate guidelines.
- *Comparison*: We do not compare the intervention with anything else, but we analyze the content of the intervention.
- *Outcome*: We expect to obtain a set of recommendations to produce generic videos.

In December 2017, the first author of this article entered the resulting search string "video production guidelines" into both web search engines. He investigated the first 50 results of each web search engine by applying the following exclusion and inclusion criteria (see section 5.2) to each result. After the first 50 results, the first author of this article scanned the further results but found none that met the exclusion and inclusion criteria. For this reason, the authors of this article decided to consider only the first 50 results. The third author of this article reviewed the work of the first author.

5.2. Exclusion and Inclusion Criteria

For each result, we applied the following criteria:

Exclusion criteria.

- *EC*₁: The result does not provide a downloadable document, e.g., a PDF file, representing a publication that was consciously created.
- EC_2 : The document is not written in English.
- EC_3 : The document is not provided by an official institution or one or more authors experienced in video production.

- *EC*₄: The document focuses only on a specific type of video, e.g., tutorial videos.
- EC_5 : The document is only partially accessible.

Inclusion criteria.

- IC_1 : The document contains an explicit statement that it is a guideline for video production.
- *IC*₂: The document contains an explicit list of recommendations for the production of videos.

If none of the exclusion criteria EC_i , $1 \le i \le 5$ and both inclusion criteria IC_i , $i \in 1, 2$ were met, the result was selected:

Result selected $\Leftrightarrow \neg (EC_1 \lor EC_2 \lor EC_3 \lor EC_4 \lor EC_5) \land (IC_1 \land IC_2)$

5.3. Data Collection and Analysis

We analyzed the guidelines by performing manual coding according to Saldaña [74]. Manual coding is a qualitative data analysis consisting of two coding cycles, each of which can be repeated iteratively. While the first coding cycle includes the initial coding of the data, the second cycle focuses on classifying, prioritizing, integrating, synthesizing, abstracting, and conceptualizing sub-categories as well as categories from the coded data. For each guideline, we extracted all coded passages into a spreadsheet to simplify the subsequent analysis.

In Figure 4, we show the manual coding process with two examples of extracted and coded passages. In the first coding cycle, we applied a combination of descriptive and in vivo coding. These two methods assign a word or phrase as a code to a passage (see Figure 4, bold highlighting) in the qualitative data. While in vivo codes are words or phrases found in the actual data, descriptive codes are generated by the researcher. According to Saldaña [74], both methods are a good starting point for manual coding since they provide an essential groundwork for the second coding cycle. We focused on in vivo coding to adhere to the video terminology in the guidelines. However, in the case of no recognizable terminology, we applied descriptive coding. After four iterations of the first coding cycle, all three authors agreed on the extracted and coded passages. In the second coding cycle, we performed pattern coding. This method groups the coded data into a smaller number of themes to develop sub-categories and categories from the data (see Figure 4, italic highlighting). After three iterations of the second coding cycle, all three authors agreed on the identified categories and sub-categories which represent deduced video characteristics and sub-characteristics from the guidelines.

5.4. Results

The search process resulted in six generic video production guidelines [29, 75, 76, 77, 78, 79] which we analyzed according to the previously described manual coding process. In the first coding cycle, we extracted 307 passages and assigned a total of 586 codes. In the second coding cycle, we grouped these codes into ten sub-categories which in turn led to four categories. Each identified sub-category is based on at least four out of the six guidelines to increase the validity of the results. Table 5

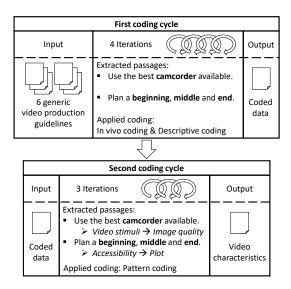


Figure 4: Video: Manual coding process

shows the identified four categories/characteristics and ten subcategories/sub-characteristics of videos with some exemplary codes, the respective coding frequencies, and the references from which the codes were extracted.

We arranged the characteristics and sub-characteristics by the three dimensions of a quality model (*representation*, *content*, and *impact*). In consideration of the important features of a quality model (see section 4), we selected *familiar labels* and provided a *concise definition* for each characteristic and the respective sub-characteristics (see Table 1, Table 2, Table 3, and Table 4). In the following, we briefly describe the individual characteristics and their respective sub-characteristics.

The first characteristic *video stimuli* belongs to the *representation* dimension (see Table 1). This characteristic includes the sensorial stimuli of a video. The characteristic aggregates the three sub-characteristics *image quality, sound quality,* and *video length* which a viewer perceives with his sensory organs.

Table 1: Dimension: Representation - Video stimuli

Dimension: Representation
covers the sensorial characteristics of a video.
Characteristic:
Video stimuli considers the sensorial stimuli of a video.
Sub-characteristics:
<i>Image quality</i> considers the visual quality of the image of a video.
<i>Sound quality</i> considers the auditory quality of the sound of a video.
Video length considers the duration of a video.

The second characteristic is *accessibility* which is part of the *content* dimension (see Table 2). *Accessibility* focuses on the ease of access to the content of a video by containing the subcharacteristics *plot* and *prior knowledge*. A video is easier or harder to access depending on the structuring of the content and the presupposed prior knowledge. Table 2: Dimension: Content – Accessibility

Dimension: Content	
covers the perceptual characteristics of a video.	
Characteristic:	-
Accessibility considers the ease of access to the content of	of
a video.	
Sub-characteristics:	
Plot considers the structured presentation of the content	
of a video.	
Prior knowledge considers the presupposed prior knowl	-
edge to understand the content of a video.	

Relevance is the third video characteristic and also belongs to the *content* dimension (see Table 3). This characteristic considers the presentation of valuable information in a video. The characteristic includes the sub-characteristics *essence* and *clutter* which distinguish between important core elements as well as disrupting and distracting elements. Important core elements, e.g., persons and locations, are planned content that a video producer wants to show to the target audience of the video. Disrupting and distracting elements, e.g., background actions and noises, are unintended contents that may distract the viewer from the important content of a video. While the important core elements are deliberately recorded since they are intended to be visible in a video, disrupting elements, which should not be included in a video, are inadvertently recorded.

Table 3: Dimension: Content - Relevance

Table 3: Dimension: Content – Relevance
Dimension: Content
covers the perceptual characteristics of a video.
Characteristic:
<i>Relevance</i> considers the presentation of valuable content
in a video.
Such allows atomic tions

Sub-characteristics:

Essence considers the important core elements, e.g., persons, locations, and entities, which are to be presented in a video.

Clutter considers the disrupting and distracting elements, e.g., background actions and noises, that can be inadvertently recorded in a video.

The fourth characteristic *attitude* belongs to the *impact* dimension (see Table 4) since the included sub-characteristics *pleasure*, *sense of responsibility*, and *intention* concern the emotional impact of a video. *Pleasure* focuses on the enjoyment of watching a video. A video needs to be pleasant to watch to be interesting for its audience. In the context of video production and use, the *sense of responsibility* is a crucial concern. The production and use need to comply with the legal regulations to ensure legal reliability for all involved parties who produce or use a video. A potential producer or viewer may reject a video as documentation option due to legal uncertainty. *Intention* considers the intended purpose of a video. Especially, the intended purpose has a strong impact on a video and its content since it defines

the reason why the video is necessary. In the following section 5.5, we outline the intents of videos in more detail.

Table 4: Dimension: Impa	act – Attitude
--------------------------	----------------

	Dimension: Impact
	covers the emotional characteristics of a video.
Cha	racteristic:
Attit	<i>ude</i> considers the humans' conception of a video.
Sub	-characteristics:
Plea	sure considers the enjoyment of watching a video.
Inter	ntion considers the intended purpose of a video.
Sens	e of responsibility considers the compliance of a
vide	o with the legal regulations.

We verified the identified video sub-characteristics by asking two raters to assign the identified sub-categories to the extracted passages on their own. The two raters are computer science researchers who have both been working in the software engineering group at Leibniz Universität Hannover for more than three years. Both researchers are familiar with RE but do not have much experience in video production. In this way, we ensured that the raters had a comparable perspective as the initial coders when assigning the sub-categories to the extracted passages. We evaluated the reliability of the raters' classification by using Cohen's kappa [80]. Cohen's kappa is a robust measure of agreement between two raters since it takes into account the possibility of agreement occurring by chance. The calculated Cohen's kappa value was 0.81 which shows an almost perfect raters' agreement according to Landis and Koch [81]. Thus, we are confident that the identified sub-categories represent major themes in terms of video sub-characteristics in the analyzed guidelines. In Figure 5, we present the hierarchical decomposition of the determined video (sub-) characteristics. As an answer to the research question, we can summarize:

Answer: According to our analysis, we deduced the four video characteristics *video stimuli, accessibility, relevance,* and *attitude* and the ten sub-characteristics *image quality, sound quality, video length, plot, prior knowledge, essence, clutter, pleasure, intention,* and *sense of responsibility* from the recommendations of generic video production guidelines.

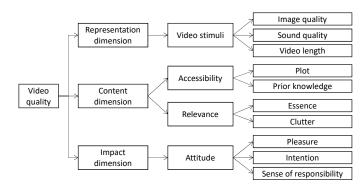


Figure 5: Hierarchical decomposition of video quality

Table 5: Video: Manual coding results -	Categories/characteristics.	, sub-categories/sub-characteristics	s, and exemplary codes

	Rep	reser	tation	Coding frequency	Extracted from
		Vid	eo stimuli	189	[29, 75, 76, 77, 78, 79]
			Image quality	105	[29, 75, 76, 77, 78, 79]
		y	camcorder, point of view betw	veen shots, shooting height, light	shots, camera, auto focus, white balance, automatic exposure controls, hting, graphic acquisition, H.264, legibility, resolution, compression, aspect om, equipment, framing, focus, stability, tripod, image, good camerawork
ion	ory	[080]	Sound quality	54	[29, 75, 76, 77, 78, 79]
Dimension	Category	Category Sub-category	effects, ambient sound, check	sound quality, avoid loud sou	I level, stereo, shotgun microphone, audio, sound production, music, sound nds, microphone distance, omni-directional, ambient sound, background g, matching of sound and image, AAC-LC, sound is essential, spoken word
			Video length	30	[29, 75, 78, 79]
	Exemplary codes: Number of new scenes/minutes, length of final tape, longer than 5 minutes, record additional short-format projects, longer-format projects (over 30 minutes), not exceed five minutes length, hold shot for some				
	Con	itent		Coding frequency	Extracted from
		Acc	essibility	79	[29, 75, 76, 77, 78, 79]
		~	Plot	59	[29, 75, 76, 77, 78]
		tegory			cript or event, storyline, timing, tempo, vision and goal for the production aght process, shooting plan, outline, action, introduction & end, storytelling
		ry Sub-category	Prior knowledge	20	[29, 75, 78, 79]
Dimension	ry				e, accuracy and grammar, who is the program being made for?, familiarity, do not know, specific background, level: basic or intermediate or advanced
sual			evance	145	[29, 75, 76, 77, 78, 79]
)iii	Cat		Essence	91	[29, 75, 76, 77, 78, 79]
		Sub-category	rolls, natural opportunities, s	ubjects, ideas, information, atn	ground, best illustrate your strategy, people, places, relevant shots, message nosphere, real subject, broad concepts, person, object, key shots, what you ject, topics, arguments, explanation, treatment, foreground, symbolism
		cat	Clutter	54	[29, 75, 76, 77, 78, 79]
		Sub-	signs, distraction, attract atter	ntion, nearby noise, loud backg	ds, mistakes, too much information, reflections, windows, posters, flashing ground noise, repetitious or boring parts, meaningless background, look a ent noise, messy background, cluttered room, ill-placed items, not cluttered
	Imp	act		Coding frequency	Extracted from
		Atti	tude	173	[29, 75, 76, 77, 78, 79]
			Pleasure	69	[29, 75, 76, 77, 78, 79]
L	Category		sickness, impact, interesting	and persuasive, convincingly, a	nd mood, natural eye movement, hold viewer's interest, avoid motion attention getting, audience impact, illusion of excitement, pictures for d drama, imagination, overall impact, feeling of completeness, powerful
sion			Intention	21	[29, 75, 76, 77, 78, 79]
Dimension		Categ	Sub-categ		
Π		Su	Sense of responsibility	83	[29, 75, 76, 77, 78, 79]
			permissions, consent form, re	cording rights, publishing righ	ed by copyright, fonts, management guidelines, health and safety, tts, performer rights, product names and labels, parental permission, brand rmissions, legalities, private property, danger factor, insurance, anonymity

5.5. Intentions of Videos

According to Femmer and Vogelsang [82], the quality of RE artifacts is essentially influenced by their specific purposes, all of which are intended to support a variety of stakeholders in their diverse project activities. For this reason, it is important to take a closer look at the intentions of videos to understand for which potential purposes videos can be used in RE.

Hanjalic et al. [83] explained that it is important to understand *why* a video is necessary to satisfy the viewers' information needs. This *why* is understood as the reason, purpose, or immediate goal behind the application of a video and thus represents the underlying intention [83]. Hanjalic et al. [83] found the following five high-level intended purposes of videos:

(1) Information: Convey or obtain knowledge and/or new information (declarative knowledge).

This intent covers the cases which have the goal of conveying or obtaining declarative knowledge, i.e., 'knowing that'.

(2) *Experience Learning: Convey or obtain skills or something practically by experience (procedural knowledge).*

This intent covers knowledge acquisition regarding skills or procedural knowledge, i.e., 'knowing how'.

(3) *Experience Exposure: Convey or obtain particular experiences. The video serves as a replacement of an actual person, place, entity, or event.*

This intent covers the cases which have the goal of conveying or obtaining exposure to real-life or another type of experience.

(4) Affect: Convey or obtain a mood or affective state. The video serves for relaxation or entertainment purpose.

This intent covers the cases which have the goal of conveying or obtaining a mood, affective, or physical state including relaxation and in general other effects of entertainment.

(5) *Object: Convey or obtain content in form of a video to serve a particular purpose in a real-life situation.*

This intent covers the cases which have the goal of conveying or obtaining a video suitable for a particular real-world situation.

The first four types of intended purposes have two generalizations in common [83]. First, there is probably a large convergence between the producer's and viewer's main intended purpose of a video. Hanjalic et al. illustrate this statement with a series of examples: "News shows are made mainly to inform people; tutorials are made mainly to teach people skills; events are captured to expose people to experiences and films are produced to entertain" [83, p. 4]. Second, the goals of these four intents can also be accomplished without a video. Hanjalic et al. substantiate this statement with the following examples: "Information can be acquired from books and newspapers; skills can be acquired by taking lessons from a teacher; exposure can be gained by experiencing real-life persons, places, and things; and, finally users can change their affective state with live entertainment such as a concert or a play" [83, p. 4]. The difference between these four intents becomes more obvious by asking which real-world activity could help to achieve the same goal.

The fifth intent differs from the other ones in both generalizations [83]. First, the producer's and viewer's intent may diverge radically from each other. This divergence is caused by the difference in the second generalization. The fifth intent covers the goals that necessarily require a video to be achieved. Thus, these goals cannot be accomplished by other means. Therefore, the viewer is looking for a video that fulfills his needs and intention which do not have to match with the producer's ones. Such a mismatch is possible since the five high-level intents are not mutually exclusive but overlap [83].

6. Literature Review on Software Project Vision

The previous elaboration of characteristics and intentions is based on the consideration of video as a representation format. Since we develop a specific quality model for vision videos, it is necessary to look more closely at the content, i.e., a vision, to substantiate the quality model that is generic so far. Therefore, we performed a second literature review on software project vision according to our research process (see Figure 1, (2)). This literature review addresses the following research question: **RQ:** What are the characteristics of a software project vision according to literature?

6.1. Search Process

The search process was a manual search in the internal library of the software engineering group at Leibniz Universität Hannover. We decided to perform a manual search instead of electronic search since different researchers [73, 84, 85] strongly advocated the use of manual search due to its benefits of being more effective in identifying relevant literature. In December 2017, the first author of this article checked all 428 books in the internal library of the software engineering group by applying the following exclusion and inclusion criteria (see section 6.2). The third author of this article reviewed the work of the first author. The third author also extended the identified literature by suggesting additional journal articles and books on software project vision which he knew due to his work on the book "Software Product Management: The ISPMA-Compliant Study Guide and Handbook" [21] in which he has contributed to a chapter on software project vision.

6.2. Exclusion and Inclusion Criteria

For each publication of the manual search and those proposed by the third author, we applied the following criteria:

Exclusion criteria.

- EC_1 : The publication is neither a book nor a journal article.
- EC_2 : The publication is not written in English.
- EC_3 : The publication is only partially accessible.

Inclusion criteria.

- *IC*₁: The publication contains an individual section on software project vision.
- IC_2 : The publication addresses the topic of vision and its influence, e.g., on a (software) project.

If none of the exclusion criteria EC_i , $1 \le i \le 3$ and at least one of the two inclusion criteria IC_i , $i \in 1, 2$ were met, the publication was selected:

Publication selected $\Leftrightarrow \neg (EC_1 \lor EC_2 \lor EC_3) \land (IC_1 \lor IC_2)$

6.3. Data Collection and Analysis

As in the first literature review, we analyzed the selected publications by performing manual coding [74]. For each document, we extracted all coded passages into a spreadsheet to simplify the subsequent analysis.

In Figure 6, we illustrate the manual coding process with two examples of extracted and coded passages. In the first coding cycle, we applied *in vivo* coding to adhere to the terminology in the literature (see Figure 6, bold highlighting). After three iterations of the first coding cycle, all three authors agreed on the extracted and coded passages. In the second coding cycle, we used *pattern* coding to group the data into a smaller number of themes to develop categories (see Figure 6, italic highlighting).

After two iterations, all three authors agreed on the identified categories which represent deduced vision characteristics from the literature.

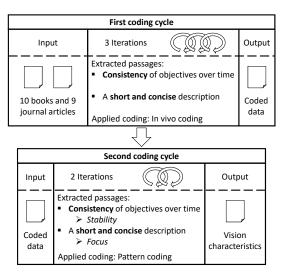


Figure 6: Vision: Manual coding process

6.4. Results

The search process resulted in four books [20, 23, 86, 87] from the internal library of the software engineering group as well as nine journal articles [1, 88, 89, 90, 91, 92, 93, 94, 95] and six books [21, 22, 96, 97, 98, 99] proposed by the third author. In total, we identified 19 relevant publications. In the first coding cycle, we extracted 46 passages and assigned a total of 55 codes. In the second coding cycle, we grouped these codes into five categories. Each category is based on at least five different publications to increase the validity of the results. In Table 11, we show the identified five categories/characteristics of a vision with some exemplary codes, the respective coding frequencies, and the references from which the codes were extracted.

The identified characteristics were arranged by the three dimensions of a quality model (*representation, content*, and *impact*). As for the video characteristics, we selected *familiar labels* and provided a *concise definition* for each vision characteristic (see Table 6, Table 7, Table 8, Table 9, and Table 10). Below, we elaborate on the characteristics of a vision in detail.

The first vision characteristic is *focus* which belongs to the *representation* dimension (see Table 6). According to McGrath [96], a vision needs to describe its essence compactly. A vision statement is documented in a few sentences or as a short text, no more than one page [21]. Pohl [23] also stated the need for a condensed and short description of the essence of an aspired change. The vision statement is a concise summary of the long-term goal of a new product [20]. However, a vision does not need to be presented as text. Alexander and Maiden [86] suggested expressing a vision as a picture that describes the essence of a high-level goal. Such a model-based view of a new work practice synthesizes changes in the work structure and technology. No detailed requirements are included in a vision to keep the vision compact [20]. The definition of such information requires the

consultation of customers, users, domain experts, documents, and existing systems [23]. Thus, a vision shows a conceptual image of the future product as a "big picture" [21, 86].

Table 6: Dimension: Representation - Focus

Dimension: Representation
covers the sensorial characteristics of a vision.
Characteristic:
Focus considers the compact representation of a vision.

The second characteristic is *completeness* which is part of the *content* dimension (see Table 7). A vision consists of the addressed *problem*, the key idea of the *solution*, and how the solution *improves* the state-of-the-art. Several researchers [20, 21, 22] proposed different templates to define a vision, all of them covering these three content aspects.

A vision describes a business or user problem [87]. The problem is described in a solution-neutral manner and explains the pain-points addressed by the solution [21]. On the one hand, the problem represents the situation or background of a project [87]. On the other hand, it justifies the efforts that an organization wants to address [87]. The problem has to be anchored in the user needs and characterizes the work a user wants to do with the product [20, 87]. These needs offer the reason for solving the problem [87].

A vision describes the key idea of the solution to the addressed problem [96]. Thus, a vision provides product concepts for meeting the strategy of an organization and the corresponding market needs [21, 86, 88]. Robertson and Robertson suggest describing "how the product will solve [...] [the business] problem" [87, p. 140]. A vision needs to tell how manual practices, human interactions, and other tools come together within the planned system or product to better support the whole practice [86]. An important part of the solution is clear objectives [89]. These goals characterize business advantages such as increased market share, reduced operative costs, or improved customer service [87]. Based on the goals, the success of a product will be determined. Therefore, a vision provides criteria for evaluating product success from the customer perspective [21]. Whether the presence of a solution is necessary, however, remains a debate. Pohl stated that "the vision sets a goal, but does not define how this goal will be specifically achieved" [23, p. 37]. In contrast, Alexander and Maiden [86] explain a vision as a high-level story of the "new world" of the customer population. "The vision synthesizes the findings and implications of customer data into a productive business response" [86, p. 192].

A vision describes how the solution improves the state-of-theart. A proposed solution needs to be different from the status quo, i.e., the essence of an aspired change [23]. Representing a change offers the option to present an argumentation that allows a person to decide whether the product proposed by the vision is worthwhile [87]. For the customer, a vision has to include a value proposition clarifying why the product is needed and cannot be replaced by an alternative [21]. For the vendor, the business value and the reasons why the product will be successful are the required information of a vision [21].

Table 7: Dimension: Content – Completeness

Dimension: Content
covers the perceptual characteristics of a vision.
Characteristic:
Completeness considers the coverage of the three contents
of a vision, i.e., problem, solution, and improvement.

Clarity is the third vision characteristic which also belongs to the content dimension (see Table 8). An understandable vision statement depends on the ability of a company to define clear objectives [89]. The inability to clearly define objectives greatly delays product development [90]. Ambiguous concepts of a product allow speculations and conflicts about what should be produced [91]. Instead of aspiring an unattainable goal, a clear and concise vision is associated with well-defined and verifiable goals that guide with explicit directions [1, 23, 92]. Specific goals are important since they make the advantages of a vision measurable and thus allow to determine whether a product meets its vision [87]. Although several researchers [21, 23, 87, 89, 97] argue that clear and easy-to-understand goals are important for all stakeholders inside and outside of a company, Kessler and Chakrabarti [91] found only limited empirical support that the clarity of a goal is a direct antecedent of fast development.

Table 8: Dimension: Content - Clarity

Dimension: Content
covers the perceptual characteristics of a vision.
Characteristic:
<i>Clarity</i> considers the intelligibility of the aspired goals of
a vision by all parties involved.

The fourth characteristic is *support* belonging to the *impact* dimension (see Table 9). A vision statement needs support in the development team [1] and has to reflect a balanced view that satisfies the needs of diverse stakeholders [20]. All involved parties need to share and accept the same vision as their motivation and guidance of their actions and activities [21, 89]. A vision focuses on the future work of users by telling a futuristic story that can be idealistic [20, 86]. However, the presented desirable and ambitious future needs to be achievable to be acceptable [21]. Therefore, a vision has to be grounded in the realities of existing or anticipated markets, enterprise architectures, corporate strategies, and resource limitations [20]. The importance of a shared vision is debated. According to Song et al. [93], a team works efficiently when its members share a common perception of objectives, strategies, and the need to collaborate. In contrast, Lynn and Akgün [92] did not find any significant relationships between a shared vision and development speed of a team.

Stability is the fifth characteristic that is also part of the *impact* dimension (see Table 10). A vision needs to be stable with consistent objectives over time [1]. Vision stability is important "to lengthen the organization's attention span" [94, p. 151]. A stable

Table 9: Dimension: Impact - Support

Dimension: Impact
covers the emotional characteristics of a vision.
Characteristic:
Support considers the level of acceptance of a vision, i.e.,
whether all parties involved share the vision.

vision provides consistency to short-term actions while leaving room for reinterpretation as new opportunities emerge. Thus, a vision helps to align a project by defining what needs to be done [1]. Lynn and Akgün [1] found that unsuccessful projects had a noticeably unstable vision. Unstable visions confuse and frustrate team members due to their frequent changes. Clark and Wheelwright [98] stated similar results by emphasizing that frequent changes of a vision confuse a team during a project. Vision stability enables an organization to learn and adapt to finish a project successfully [95]. In the case of dynamic goals, a stable vision helps to cope with a variety of uncertainties [99].

Table 10: Dimension: Impact - Stability

Dimension: Impact					
covers the emotional characteristics of a vision.					
Characteristic:					
<i>Stability</i> considers the consistency of a vision over time.					

As in the first literature review, we asked the same two raters to assign the identified categories to the extracted passages on their own to verify the vision characteristics. The reliability of the raters' classification was evaluated by using *Cohen's kappa* [80]. The calculated *Cohen's kappa* value was 0.84 which shows an almost perfect raters' agreement [81]. This result indicates that the identified categories represent major themes in terms of vision characteristics in the analyzed publications. In Figure 7, we present the hierarchical decomposition of vision quality. As an answer to the research question, we can summarize:

Answer: According to literature, the characteristics of a vision are *focus*, *completeness*, *clarity*, *support*, and *stability*.

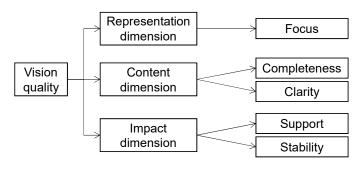


Figure 7: Hierarchical decomposition of vision quality

6.5. Intentions of Visions

Although a video as a representation format has high-level intentions (see section 5.5), its content, i.e., the vision, primarily

Table 11: Vision: Manual coding results - Categories/characteristics and exemplary codes

	Rep	resentation	Coding frequency	Extracted from			
ion		Focus	10	[20, 21, 23, 86, 96]			
Dimension	Category	concise description	of the essence, concise sun ture story of the future, con	compact way, few sentences or a relatively short text, no more than one page of paper, short and mary, high-level story, model-based view of new work practice [] into one high-level picture, idensed form, conceptual image of what the future product will be, not sufficient to elicit and			
	Con	tent	Coding frequency	Extracted from			
		Completeness	17	[20, 21, 22, 23, 86, 87, 96, 88, 89]			
Dimension	ry	Exemplary codes: What the future product will be, why it is needed, and why it will be successful, problem, key idea, and improves state-of aspired change, customer value proposition and business value, statement of need and key benefit unlike alternative, problem and solution, justifying the project based on seriousness of problem and reasons for solving the problem, description of the work the user wants to do					
)im	Category	Clarity	11	[1, 21, 23, 87, 89, 90, 91, 92, 97]			
Ι	Cat	Exemplary codes: Firm's ability to define clear objectives, need for objective measures to determine whether the product is worthwhile and meets the goal, clearly define product and market objectives, ambiguous project concepts allow for greater speculation and conflict, unsuccessful projects lacked a clear vision, clarity, well-defined and verifiable goal, clearly signals [] development goals, clear and easy-to-understand goal					
	Impact Co		Coding frequency	Extracted from			
		Support	10	[1, 20, 21, 86, 89, 93, 92]			
Dimension	ITY	motivating effect or	n stakeholders inside and ou	the needs of diverse stakeholders, to share these objectives and strategy with all those involved, ttside of the company, support, guiding star, grounded in the realities of existing or anticipated bus but achievable future, share a common perception of objectives and strategy			
)im	Category	Stability	7	[1, 94, 98, 95, 99]			
Ι	Cat	leaving room for re	interpretation, vision stabili	jectives over time, strategic intent is stable over time, consistency to short-term action while ty means that a company's vision remains consistent over time, having a stable vision reduces e vision, on the unsuccessful projects the visions were noticeably unstable, stable vision			

influences the purpose of a vision video. The success of a vision depends on the fulfillment of its associated intention which needs to be identified early in software projects [20]. Thus, we also elaborated the intentions of visions by considering literature and referring these purpose to the high-level intentions of videos. In the analyzed literature, we identified the following three types of intended purposes of visions:

(1) Share an integrated view within a heterogeneous group of stakeholders to align their actions and views.

A vision synthesizes the contributions, findings, and implications solicited from employees and stakeholders [86, 100, 101]. The vision serves as a guiding principle for all stakeholders to align their actions [23, 87].

(2) Share an integrated view of a project with the development team that will implement the vision.

A vision is a "guiding star" for the project members to develop a productive business response for the stakeholders [86] since it provides the context for decision-making [20, 87]. This support is especially important in the initial phase of a project when a team conceives and develops the first version of a product [21].

(3) Convey an integrated view of a future system and its use for validating this view and for eliciting new or diverging aspects. According to Pohl [23], the RE process needs to establish a vision in the relevant system context. Therefore, an integrated view of the potential future system and its use is necessary to validate whether different stakeholders share this view [87, 89]. In the case of inconsistencies or ambiguities, all involved parties can negotiate to make joint decisions to conceive and develop a satisfying system [21, 86].

The first two intended purposes of visions are related to the intended purpose of videos: *Information*. In both cases, declarative knowledge is shared, whereby only the respective target audience is different. The third intention corresponds to the intended purpose of videos: *Experience Exposure*. In this case, the video serves as a replacement for the future system and its use so that the viewers can experience the envisioned product.

7. Represent Vision by Means of Video: The Quality Model

According to our objective (see section 1.2), we need both structuring options of a quality model due to our two goals. In the following, we first present the hierarchical decomposition of vision video quality. This representation provides a convenient breakdown of the quality into the individual quality characteristics that need to be assessed to evaluate the overall quality of a vision video (see section 7.1). We also present a mapping of the individual quality characteristics to the steps of the production and use process of a video. This representation helps to guide video production by software professionals by highlighting which quality characteristics can be affected by which process step (see section 7.2).

7.1. Hierarchical Decomposition of Vision Video Quality

A quality model is typically structured as a hierarchical decomposition of its quality characteristics and sub-characteristics. This hierarchy shows how the overall quality of a product, i.e., a vision video, is composed of the individual quality characteristics which can be further divided into sub-characteristics.

7.1.1. Procedure

Based on the previous results, we obtained the quality model for vision videos by combining the two hierarchical decompositions of video (see Figure 5) and vision (see Figure 7). The combination of the two individual hierarchies is based on the simple merge of the three dimensions of a quality model which cover the sensorial (*representation*), perceptual (*content*), and emotional (*impact*) characteristics of a product.

7.1.2. Result

In Figure 8, we present the quality model for vision videos structured as hierarchical decomposition. All quality characteristics and sub-characteristics are placed as before in the single hierarchical decompositions of video and vision. The labels used in Figure 8 follow the previous explanations and definitions (see section 5.4 and section 6.4).

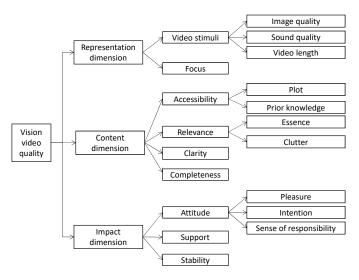


Figure 8: Hierarchical decomposition of vision video quality

7.2. Vision Video Quality along the Video Production and Use

The typical video production process consists of three main steps: preproduction, shooting, and postproduction [29, 102]. We extended the video production process by the step viewing since the production of a video generally does not include its viewing which is the typical use of a video [29]. Each of these steps is supposed to add value to the video. However, poor performance and violation of quality characteristics in any of the steps can diminish the final value of a video. The dynamic perspective on video production and use highlights which quality characteristics can be affected in which steps. Poor quality in an early step will often constrain the quality that can be achieved in later steps. In a way, this phenomenon resembles the Vmodel of a software development lifecycle. Poor performance and misunderstandings in the requirements elicitation cannot be compensated by good design. Instead, any early flaw decreases and limits possible value.

The mapping of the quality characteristics and process steps resulted from the following procedure.

For the video characteristics, we assigned one or more potential process steps to each of the 586 assigned codes of the 307 extracted passages from the video production guidelines. Some guidelines [75, 78, 29] arranged at least partially their recommendations by the process steps which simplified the assignment. If no step was stated by the guidelines, we analyzed the extracted passage for keywords, such as plan, record, edit, view, or similar words, that indicate one or more potential process steps. As a result, we obtained the frequencies for each video characteristic and process step pair (see Figure 9). Based on the mean frequency of all pairs (M = 15), we developed a 3-point scale that ranges from *strong* (frequency ≥ 15) to *medium* (7 < frequency < 15) to *weak* (frequency ≤ 7). This scale is a rough indicator of how much a particular video characteristic can be affected in a particular process step according to the analyzed guidelines.

For the vision characteristics, we were not able to apply a similar procedure since all analyzed books and journal articles did not provide any detailed information about the process of creating a vision. Therefore, the assignment of the vision characteristics to the production steps is only based on the following considerations of the three authors of this article. At first, the vision is the key content of a vision video. Hence, it represents the starting point for the video production. Furthermore, any poor quality in an early step constrains the quality in later steps. Therefore, we conclude that the vision characteristics should be addressed as early as possible and thus in the *preproduction*. Nevertheless, we assume that the vision characteristics can and should be considered in later steps. In particular, we suggest addressing focus, completeness, and clarity in the postproduc*tion* to ensure that the final vision video fulfills these quality characteristics after editing and digital postprocessing. Support and *stability* are important to the *viewing* step since they mainly affect the target audience of a vision video. The stakeholders and development team need to support the vision by sharing and accepting the vision as their motivation and guidance. Thereby, it is important to clarify how stable the vision is. A vision video of a stable vision is suitable to be shared with the stakeholders and the development team as guidance. In contrast, a vision video of a less stable vision is unsuitable as guidance but beneficial for elicitation and validation.

7.2.2. Result

In Figure 9, we present the mapping of the individual quality characteristics to the steps of the video production and use process. We want to emphasize that this mapping is discussible since the frequencies of the video characteristic and process step pairs show that several video characteristics can be affected in several process steps. However, the later a quality characteristic is addressed, the higher is the risk of diminishing the final value of a vision video. Therefore, any quality characteristic should be addressed as early as possible. This conclusion is supported by Owens and Millerson who stated that "ninety percent of the work on a [video] production usually goes into the planning and

Vision chara istic affect		characteristic affected g ($\aleph \ge 15$)				
propos		um (7 < X < 15) (X ≤ 7)	BOULE IN	₹		
Dimension	Characteristic	Sub-characteristic	Preproduction	Shooting	Postproduction	Viewing
		Image quality	13	65	23	4
Represen-	Video stimuli	Sound quality	8	30	15	2
tation		Video length	15	7	8	0
	Focus	-				
	Accossibility	Plot	32	7	19	1
	Accessibility	Prior knowledge	15	0	1	4
Content	Relevance	Essence	28	45	12	6
Content	Relevance	Clutter	2	32	15	5
	Clarity	-				
	Completeness	-				
		Pleasure	8	21	15	27
	Attitude	Intention	16	0	3	2
Impact		Sense of responsibility	34	15	28	17
	Support	-				
	Stability	-				

Figure 9: Vision video quality along the video production and use process (The numbers represent the frequencies of each video characteristic and process step pair.)

preparation phase" [29, p. 37]. For low-cost production of a vision video, this perspective provides orientation and guidance by answering the question: What are crucial quality characteristics to consider in a given step? Below, we briefly explain the single steps and why specific characteristics are strongly affected in the respective step.

Preproduction. In this step, the planning of a vision video takes place. Preliminaries, preparations, and the organization need to be done before the shooting begins. In this phase, the purpose of a vision video (*intention*), its story and single scenes (*plot*), the aspired duration (*video length*), the necessary *prior knowledge*, and the relevant contents (*essence*) are defined so that the shooting can be done quickly and easily. It is important to specify clear goals of a vision (*clarity*) to define its essential parts (*completeness*) that need to be presented compactly (*focus*) in the vision video. The more stable a vision, the easier the *support* may be achieved since *stability* can contribute to acceptance.

Shooting. In this step, the vision video is recorded. A short video clip is recorded for each scene of a story. These single video clips are later combined into one video. In this phase, the relevant contents (*essence*) of a vision video need to be captured pleasantly (*pleasure*) by avoiding any disrupting or distracting contents (*clutter*) such as background noise or actions. The video stimuli (*image quality* and *sound quality*) are mainly affected by the recording of the single video clips.

Postproduction. In this step, the whole vision video is created by editing and digitally postprocessing the image and sound of

the video. Besides the video stimuli (*image quality* and *sound quality*), the *focus* and the *plot* of the vision video are mainly affected since the single video clips are combined and possibly rearranged to convey the entire planned vision. Especially, one important task of the postproduction is to remove *clutter* from the video, such as background noise or unnecessary parts in video clips. During the entire postprocessing, it must be ensured that the final video clearly presents the complete vision (*clarity* and *completeness*) in a pleasant and interesting way for the target audience (*pleasure*).

Viewing. In this step, the vision video exists and is viewed as a whole. Although specific quality characteristics of the representation and content dimension may be more or less important for the audience, the most affected quality characteristics come from the impact dimension. A vision video must be pleasant (pleasure) for the audience to focus their attention on the conveyed content. Thereby, the stability of a vision is crucial. A vision used for validation or elicitation might be less stable to adapt to changes and new insights. However, a vision used to inform stakeholders and developers needs to be stable to align their actions and to avoid frustration and confusion. Similar to stability, it is important to consider support. This characteristic does not need to be fulfilled for the validation and elicitation purpose. However, all stakeholders and developers should share and accept the defined vision when it is conveyed to align their activities and actions.

The quality characteristic *sense of responsibility* needs to be considered separately. The entire production and use process

of a vision video requires to ensure legal reliability. In the preproduction, it has to be identified which permissions must be obtained, such as consent forms to record persons or places. During the shooting, compliance with the permissions must be ensured. In the postproduction, copyrights have to be fulfilled in case of used music or images by third parties. The postproduction also needs to ensure that the contents of the video are not falsified due to the editing. For viewing, it is important to ensure the right to share and distribute the video.

8. Evaluation

In the evaluation (see Figure 1, (4)), we investigated whether the identified quality characteristics characterize the overall impression of a vision video. In case of relationships between the quality characteristics and the perceived overall quality of vision videos, we assume that the proposed quality model is of fundamental relevance. We ensured that the experimental design is well-defined by following the recommendations for experimentation in software engineering by Wohlin et al. [103].

Goal definition: We *analyze* the 15 characteristics of the proposed quality model *for the purpose of* evaluating the relationship between each characteristic and the perceived overall quality of vision videos *from the point of view of* students who have the role of a developer and actively develop software *in the context of* a software project course.

8.1. Experimental Design

8.1.1. Hypotheses

We specified the criterion for measuring fundamental relevance as follows. The proposed quality model for vision videos is of fundamental relevance if:

- (1) All three dimensions of the quality model are related to the overall quality of a vision video.
- (2) The related quality characteristics include both vision and video characteristics.

According to our goal definition and the criterion for measuring fundamental relevance, we formulated the following global null and alternative hypothesis:

- gH_0 : None of the characteristics of the proposed quality model for vision videos affects the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
- gH_1 : There are characteristics, covering both vision and video characteristics as well as all three dimensions of the proposed quality model for vision videos, that affect the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.

In Table 12, we formulated a specific alternative hypothesis for each of the 15 quality characteristics to concretize the global alternative hypothesis gH_1 . Each specific null hypothesis Hi_0 , $i \in \{1, ..., 15\}$ considers that there is no relationship between the respective quality characteristic and the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.

8.1.2. Dependent and Independent Variables

The dependent variable was the overall quality of a vision video, perceived by the subjects, with two levels: *bad* and *good*. The independent variables were the 15 characteristics at the lowest level of the proposed quality model for vision videos. While *video length* was measured in seconds, the subjects assessed all other 14 characteristics on a 5-point Likert scale (cf. [36]) ranging from -2 (most negative answer option, e.g., very unclear) to 2 (most positive answer option, e.g., very clear).

8.1.3. Context and Material

In a yearly course called *Software Project*, we conduct multiple real software projects with real customers. The project course consists of a 4-week requirements analysis phase followed by the development phase divided into two 3-week iterations and one 2-week polish phase. Each project team creates a vision video at the end of the second week of the requirements analysis phase. They illustrate the given problem, their proposed solution, and the improvement of the problem due to the solution. These videos are intended to convey an integrated view of the future system and its use to validate the overall product goals with the customers. The teams produce their videos with simple equipment, i.e., smartphones and open-source software.

For the evaluation, we used eight vision videos of eight different projects from 2017. Each project covered a different domain with real customers, e.g., the Central Crime Service of the Police Administration Hannover who needed an investigation software for personal data in publicly available sources on the internet. The project teams who created the videos consisted of ten undergraduate students of computer science which were at least in their 5th academic semester. Apart from a maximum duration of 3 minutes, there were no further restrictions on the video production. On average, all eight vision videos had a duration of 103.4 seconds. The minimum and maximum duration of all videos were 69 respectively 155 seconds. We are not allowed to distribute these videos since we have to follow the guidelines of the central ethics committee of our university to secure good scientific practice³. This committee regulates subjects' information and rights. We do not have the explicit consent of the actors to distribute the vision videos. For this reason, we have to archive the vision videos internally for future reference since recognizable persons shall not be visible on distributed videos without their explicit consent.

8.1.4. Subject Selection

Although experiments with students are often associated with a lack of realism [104], we consciously decided to select students as subjects for the first evaluation due to the following reasons. According to Höst et al. [105], there are only minor differences between students, which are close to their graduation, and software professionals concerning their ability to perform relatively small tasks of assessment. Therefore, students are suitable subjects for this evaluation since the task to be performed

³https://www.uni-hannover.de/en/universitaet/profil/zie le/gute-wissenschaftliche-praxis/

Table 12: Specific alternative hypotheses of	f the 15 quality characteristics
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ID	Specific alternative hypothesis
$H1_1$	The higher the value for <i>image quality</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H2 ₁	The higher the value for <i>sound quality</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H3 ₁	The closer the <i>video length</i> is to the given maximum duration of 3 minutes (cf. section 8.1.3), the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
<i>H</i> 4 ₁	The higher the value for <i>focus</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
<i>H</i> 5 ₁	The higher the value for <i>plot</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H61	The lower the value for <i>prior knowledge</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
<i>H</i> 7 ₁	The higher the value for <i>clarity</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H8 ₁	The higher the value for <i>essence</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H9 ₁	The lower the value for <i>clutter</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H101	The higher the value for <i>completeness</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
<i>H</i> 11 ₁	The higher the value for <i>pleasure</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H121	The higher the value for <i>intention</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H13 ₁	The higher the value for <i>sense of responsibility</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
H141	The higher the value for <i>support</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.
<i>H</i> 15 ₁	The higher the value for <i>stability</i> , the higher the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view.

requires to subjectively assess vision videos. Due to this subjective assessment, we needed a large number of subjects to draw grounded conclusions. Furthermore, the proposed quality model for vision videos must first be validated in academia to ensure its soundness before being presented to industry experts [34].

Due to these reasons, we conducted the experiment during the *Software-Project* course with 139 undergraduate students of computer science in 2018. The students participated in the experiment voluntarily. There was no financial reward and the experiment did not influence the success of passing the course. All subjects had the role of a developer and were actively developing software at the time of the experiment. The subjects were at least in their 5th academic semester and close to their graduation. Thus, the subjects basically formed a fairly homogeneous group. Table 13 shows the distribution of the subjects in terms of their years of experience as a developer. While about one-third of the subjects had less than one year of experience as a developer, two-third had at least one year of experience as a developer. On average, the subjects had 2.4 years of experience as a developer with a minimum of 0 and a maximum of 15 years

	Years of experience	Number of subjects	Proportion
Inexperienced subjects	0	39	32.77%
	1	10	
	2	27	
	3	13	
	4	8	
	5	7	
Experienced	6	6	67.23%
subjects	7	2	07.2370
	8	3	
	9	1	
	10	1	1
	12	1	1
	15	1	

Table 13: Distribution of subjects in terms of years of experience as a developer

of experience. The difference in the experience of up to 15 years increased the heterogeneity in the sample. This heterogeneity is representative of an industrial context since variations among software professionals are generally expected to be even greater than variations among students due to a more varied educational background and working experience [104]. In total, we expected the subjects to be suitable to assess the vision videos from a developer's point of view.

8.1.5. Setting and Procedure

We had the permission of the lecturer of *Software Project* course to conduct the evaluation at the sixth of twelve weekly one-hour appointments that were binding for all participants of the course. We conducted the experiment in a lecture hall with all 139 subjects at the same time. The vision videos were presented via a projector with a resolution of 1920×1080 px and the sound was played through the sound system of the room. We used a random number generator to ensure a random presentation order of the videos. The whole experiment lasted 60 minutes. While all videos together had a duration of 13:47 minutes, the assessment of a single video took 5 to 6 minutes.

Before the experiment, we explained to all course participants that their participation in the subsequent experiment is entirely voluntary, has no influence on passing the course, and that they can leave the lecture hall if they do not want to participate. We communicated to all remaining persons that they give their explicit and informed consent to participate in the experiment if they stay in the lecture hall and complete the assessment form.

Subsequently, all subjects got an introduction in which we briefly explained the experimental procedure with the task of assessing the presented vision videos and the provided assessment form to collect the data. When explaining the assessment form, we also presented and explained the individual quality characteristics. We asked all subjects to ask questions at any time if they needed clarification. All subjects were put in the situation that they join an ongoing project in their familiar role as a developer. In this context, we later showed each of the eight vision videos always with the intent to share the vision of the particular project with the subjects. Afterward, the subjects completed a pre-questionnaire. This questionnaire collected each subject's demographic data such as academic semester and years of experience as a developer.

After the introduction, we repeated the following two steps for each video. First, we played the vision video once for all subjects together. Second, each subject completed an assessment form by himself to rate the perceived overall quality and the perceived level of each characteristic of the video. The assessment form (cf. [36]) contained a 2-point scale to rate the overall quality as either *good* or *bad* and a 5-point Likert scale for each characteristic. Thereby, we provided an incomplete statement for each characteristic which the subjects completed by selecting one item of the 5-point Likert scale.

8.1.6. Data Set

After data cleaning, the data set contains 952 vision video quality assessments of 119 subjects for the eight vision videos. Each entry consists of a rating for the overall quality, the ratings for 14 characteristics of vision videos, and the duration of the particular video in seconds. While 281 (29.5%) of these assessments rated the overall quality as bad, 671 (70.5%) rated the overall quality as good. We present all the details of the data set in the tables B.19, B.20, and B.21. We also published all collected data and the assessment form online to increase the transparency of our results [36].

8.2. Analysis: Impact of Experience on the Assessments

First, we examined whether the years of experience as a developer had an impact on the assessments of the individual variables due to the increased heterogeneity in our sample. In particular, we investigated the relationships between the years of experience and each assessed variable. For the analysis, we used the *Spearman's* rank correlation since all variables were assessed based on Likert scales, i.e., ordinal scales.

Table 14 shows the *Spearman's* rank correlation coefficient and *p*-values for each of the 15 pairs consisting of years of experience and assessed variable. Only one of the 15 analyzes yielded a significant result. However, the resulting correlation coefficient ($\rho = 0.067 \approx 0$) indicates no correlation between years of experience and the assessments of the independent variable *stability* (see Table 14, light gray cells). Based on these results, there are no relationships between the years of experience and the assessments of the individual variables. Therefore, we conclude that the years of experience and thus the increased heterogeneity of our sample had no major impact on the assessments.

Assessed variable	Years of	experience
Assessed variable	ρ	р
Overall quality	-0.050	.125
Image quality	-0.047	.146
Sound quality	-0.053	.105
Focus	-0.036	.263
Plot	0.011	.742
Prior knowledge	0.010	.146
Essence	0.019	.551
Clutter	-0.032	.324
Clarity	-0.008	.796
Completeness	-0.061	.060
Pleasure	-0.054	.094
Intention	-0.047	.145
Sense of responsibility	0.037	.259
Support	-0.007	.841
Stability	0.067	.038

Table 14: Spearman's rank correlation coefficients between years of experience and each variable assessed by the subjects (The light gray cells show the statistically significant result.)

8.3. Analysis: Binary Logistic Regression

We used binary logistic regression to analyze the collected data since we wanted to investigate the relationship between the 15 individual quality characteristics of vision videos (independent variables) and the overall quality of a vision video perceived by the subjects (dependent variable). The subsequent report of the logistic regression analysis follows the guidelines and recommendations by Peng et al. [106]. In particular, these guidelines and recommendations provide a concise reporting format containing all necessary tables, figures, and explanations required to evaluate the results of a logistic regression analysis.

8.3.1. Assumptions

Four assumptions need to be fulfilled to perform binary logistic regression [107, 108]:

(1) The dependent variable is dichotomous.

The dependent variable *overall quality* is dichotomous with the two groups *bad* coded as 0 and *good* coded as 1.

(2) The independent variables are metric or categorical.

While *video length* is measured in seconds (metric), the other 14 characteristics are assessed on Likert scales (categorical).

(3) In the case of two or more metric independent variables, no multicollinearity is allowed to be present.

This case is not fulfilled since *video length* is the only metric independent variable.

(4) Both groups of the dichotomous dependent variable contain at least 25 elements.

This assumption is fulfilled: Group *bad* contains 281 elements and group *good* contains 671 elements (see section 8.1.6).

8.3.2. Results: Logistic Regression Model

We fitted a logistic model to the data by using binary logistic regression to test our global and specific null hypotheses $(gH_0$ and $Hi_0, i \in \{1, ..., 15\}$). The binary logistic regression was carried out by the binary logistic regression procedure in IBM SPSS Statistics⁴ (Version 25). After two iterations, we obtained a logistic regression model only including quality characteristics of vision videos as predictors with statistical significance. In the first iteration, we performed binary logistic regression with all 15 quality characteristics. As a result, we found that the nine characteristics image quality, sound quality, plot, essence, clutter, completeness, intention, sense of responsibility, and support do not affect the likelihood that the subjects perceive the overall quality of a vision video as good. Thus, we cannot reject the specific null hypotheses Hi_0 , $i \in \{1, 2, 5, 8, 9, 10, 12, 13, 14\}$. Therefore, we removed these nine characteristics from the 15 characteristics in the second iteration. The resulting logistic regression model contained all six remaining quality characteristics as significant predictors for the overall quality of a vision video. These six characteristics are video length, focus, prior knowledge, clarity, pleasure, and stability. Table 15 reports the details of the final logistic regression model. In the following, we report the identified relationships between the predicted probability of the logistic regression model and each predictor. Figure 10 illustrates these relationships for each predictor.

Based on the logistic model, the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view is ...

Finding 1: ... *positively* related to the video length of a vision video ($p = .000, Exp(\beta) = 1.020 > 1$).

Interpretation: We can reject the specific null hypothesis $H3_0$. The closer the *video length* is to the given maximum duration of 3 minutes⁵, i.e., the longer the duration of a vision video, the higher the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10a).

Finding 2: ...(1) *negatively* related to a non-compact ($p = .013, Exp(\beta) = .505 < 1$) and (2) *positively* related to a compact representation of a vision ($p = .018, Exp(\beta) = 1.599 > 1$).

Interpretation: We can reject the specific null hypothesis $H4_0$. (1) means: The lower the value for *focus*, i.e, the less compact a vision video represents a vision, the lower the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10b).

(2) means: The higher the value for *focus*, i.e., the more compact a vision video represents a vision, the higher the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10b).

Finding 3: ...(1) *positively* related to unnecessary ($p = .000, Exp(\beta) = 2.779 > 1$) and (2) *negatively* related to very necessary prior knowledge ($p = .000, Exp(\beta) = .331 < 1$).

Interpretation: We can reject the specific null hypothesis $H6_0$. (1) means: The lower the value for *prior knowledge*, i.e., the less prior knowledge is necessary to understand a vision video, the higher the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10c).

(2) means: The higher the value for *prior knowledge*, i.e., the more prior knowledge is necessary to understand a vision video, the lower the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10c).

Finding 4: ...(1) *positively* related to intelligible ($p = .001, Exp(\beta) = 2.043 > 1$) and (2) *positively* related to very intelligible aspired goals of a vision ($p = .000, Exp(\beta) = 3.831 > 1$). *Interpretation*: We can reject the specific null hypothesis $H7_0$. (1) and (2) mean: The higher the value for *clarity*, i.e., the more intelligible the aspired goals of a vision represented in a vision video, the higher the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10d).

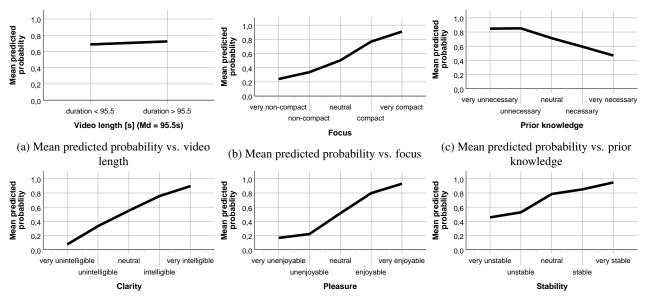
Finding 5: ...(1) *negatively* related to an unenjoyable ($p = .000, Exp(\beta) = .245 < 1$), (2) *positively* related to an enjoyable ($p = .001, Exp(\beta) = 2.043 > 1$), and (3) *positively* related to a very enjoyable vision video ($p = .000, Exp(\beta) = 5.572 > 1$). *Interpretation*: We can reject the specific null hypothesis *H*11₀. (1) means: The lower the value for *pleasure*, i.e., the less enjoyable a vision video is to watch, the lower the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10e).

⁴https://www.ibm.com/de-de/products/spss-statistics

⁵We have to remark that the used vision videos had a maximum duration of 2:35 minutes. It is possible that a much longer duration may have a negative impact on the overall quality of a vision video.

Table 15: Details of the logistic regression model (The light gray cells show that the respective quality characteristic is a statistically significant predictor.)

Predictor	β	Standard	Wald's	df	n	$Exp(\beta)$	95% Confidence interval		
rieulcior		error	χ^2	aj	р	Exp(p)	Lower value	Upper value	
Video length	.020	.004	22.863	1	.000	1.020	1.012	1.029	
Focus (F)			16.282	4	.003				
F: Non-compact	683	.276	6.109	1	.013	.505	.294	.868	
F: Neutral	214	.205	1.086	1	.297	.807	.540	1.207	
F: Compact	.469	.198	5.627	1	.018	1.599	1.085	2.357	
F: Very compact	.515	.272	3.585	1	.058	1.673	.982	2.852	
Prior knowledge (PK)			38.838	4	.000				
PK: Unnecessary	1.022	.213	22.926	1	.000	2.779	1.829	4.223	
PK: Neutral	.203	.168	1.450	1	.229	1.225	.881	1.703	
PK: Necessary	216	.187	1.338	1	.247	.806	.559	1.162	
PK: Very necessary	-1.104	.227	23.714	1	.000	.331	.212	.517	
Clarity (C)			36.644	4	.000				
C: Unintelligible	446	.265	2.829	1	.093	.640	.381	1.076	
C: Neutral	.113	.230	.239	1	.625	1.119	.713	1.757	
C: Intelligible	.714	.223	10.247	1	.001	2.043	1.319	3.164	
C: Very intelligible	1.343	.259	26.876	1	.000	3.831	2.306	6.367	
Pleasure (PS)			72.749	4	.000				
PS: Unenjoyable	-1.408	.285	24.431	1	.000	.245	.140	.428	
PS: Neutral	147	.219	.453	1	.501	.863	.562	1.325	
PS: Enjoyable	.914	.216	17.828	1	.000	2.493	1.631	3.810	
PS: Very enjoyable	1.718	.302	32.248	1	.000	5.572	3.080	10.081	
Stability (ST)			39.391	4	.000				
ST: Unstable	-1.006	.200	25.231	1	.000	.366	.247	.542	
ST: Neutral	.181	.214	.717	1	.397	1.199	.788	1.823	
ST: Stable	.270	.255	1.118	1	.290	1.309	.795	2.158	
ST: Very stable	1.233	.536	5.287	1	.021	3.432	1.200	9.816	
Constant	048	.253	.035	1	.851	.954			



(d) Mean predicted probability vs. clarity (e) Mean predicted probability vs. pleasure (f) Mean predicted probability vs. stability

Figure 10: Relationships between the mean predicted probability that the subjects perceive the overall quality of a vision video as good and each significant predictor

(2) and (3) mean: The higher the value for *pleasure*, i.e., the more enjoyable a vision video is to watch, the higher the like-lihood that the subjects perceive the overall quality of a vision video as good (see Figure 10e).

Finding 6: ...(1) *negatively* related to an unstable ($p = .000, Exp(\beta) = .366 < 1$) and (2) *positively* related to a very stable vision ($p = .021, Exp(\beta) = 3.432 > 1$).

Interpretation: We can reject the specific null hypothesis $H15_0$. (1) means: The lower the value for *stability*, i.e., the less stable a vision presented in a vision video, the lower the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10f).

(2) means: The higher the value for *stability*, i.e., the more stable a vision presented in a vision video, the higher the likelihood that the subjects perceive the overall quality of a vision video as good (see Figure 10f).

8.4. Evaluation of the Logistic Regression Model

We need to evaluate the obtained logistic regression model regarding its effectiveness and soundness to draw a clear conclusion about the global null hypothesis gH_0 . Below, we present the four required evaluations of a logistic regression model according to the reporting format by Peng et al. [106].

8.4.1. Overall Model Evaluation

We compared the obtained model with the intercept-only model, so-called null model. The null model serves as the baseline since it contains no predictors. Consequently, the null model would predict all observations to belong to the largest outcome category. The obtained logistic model provides a better fit to the data if it shows a significant improvement compared to the null model. We investigated whether there is such an improvement by using the *Likelihood Ratio* test (see Table 16). The test indicated that the obtained logistic model is significantly better than the null model ($\chi^2(21) = 450.85$, p = .000).

Table 16: Significance and quality of the logistic regression model

Model	χ^2	df	р				
Overall model evaluation							
Likelihood ratio test	450.851	21	.000				
Goodness-of-fits test							
Hosmer-Lemeshow test	13.169	8	.106				
<i>Note.</i> Nagelkerke's $R^2 = 0.54$, effect size $\eta^2 = 0.54$							

8.4.2. Statistical Tests of Individual Predictors

For each predictor, the logistic regression analysis performed a *z*-test to investigate the statistical significance of the individual predictors. According to Table 15 (light gray cells), all six characteristics *video length*, *focus*, *prior knowledge*, *clarity*, *pleasure*, and *stability* are statistically significant predictors of the overall quality of a vision video.

8.4.3. Goodness-of-fit Statistics

The goodness-of-fit statistics include the inferential Hosmer-*Lemeshow* (H-L) test and the descriptive measure R^2 defined by Nagelkerke [109]. These statistics investigate the fit of the logistic model against the actual outcomes, i.e., whether the perceived overall quality of a vision video is good. For the H-L test, the *p*-value should be greater than .05 since the null hypothesis of this test assumes the model fits the data. The R^2 measure explains how much variation of the dependent variable is account for by the predictors in the model. R^2 ranges from 0 to 1. The closer the R^2 value is to 1, the more variability in the actual data set can be explained by the model. The R^2 value can be converted to the effect size η^2 to assess the practical relevance of the findings. According to Table 16, the Hosmer-Lemeshow test showed that the obtained model fits the data well $(\chi^2(8) = 13.17, p = .106)$. The R^2 value is 0.54. Thus, all six predictors in the model explained 54.0% of the variability of the perceived overall quality of a vision video. The effect size value $(\eta^2 = 0.54 > 0.20)$ indicates a large practical relevance of the model according to Cohen [110].

8.4.4. Validations of Predicted Probabilities

A logistic regression model can be used to predict the probability that the dependent variable belongs to the desired group of its two possible groups. Based on the predicted probabilities, the model classifies each entry of the analyzed data set into one of the two groups. In general, the desired group is associated with a higher probability and the other group with a lower probability. However, the exact distinction between high and low depends on the individual data set. In our case, using the six significant predictors, the model predicts the probability that subjects perceive the overall quality of a vision video as good. The resulting classification of the model is compared with the actual classification of the analyzed data set to determine the accuracy of the logistic regression model. This accuracy can be expressed as a measure of association and a classification table.

An established measure of association is the *c*-statistic. The c-statistic represents the proportion of pairs with different observed groups for which the model correctly predicts a higher probability for observations with the desired group (perceived overall quality is good) than for observations without the desired group (perceived overall quality is bad). This measure ranges from 0.5 to 1. While 0.5 means that the model is not better than assigning observations randomly to the groups, 1 means that the model always assigns higher probabilities to observations with the desired group than to observations without the desired group. For the obtained model, the *c*-statistic is 0.89 (see Table 17). This means that for 89.0% of all possible pairs of vision video assessments - one with an overall quality rated as good and one with an overall quality rated as bad – the model correctly assigned the higher probability to those assessments which rated a vision video as good.

Besides the measure of association, a classification table illustrates the validity of predicted probabilities (see Table 17). The classification table shows the practical results of applying the logistic regression model on the actual data set. For each entry in the data set, the model calculates the predicted probability

Table 17: Observed and predicted frequencies for overall vision video quality by logistic regression with cutoff value of 0.705

Observed		Pre	dicted	
		Overall quality		% Correct
		Bad	Good	
Overall	Bad	231	50	82.2 (Specificity)
quality Good		127	544	81.1 (Sensitivity)
Overall c	orrect p	81.4		
<i>Note</i> . c -statistic = 0.89				

and classifies the entry into one of the two possible groups of the dependent variable. The classification depends on a defined cutoff value. This cutoff value typically corresponds to the proportion of entries in the actual data set that rated the dependent variable according to the desired group. In our case, the cutoff value is 0.705 corresponding to the proportion of entries which rated the overall quality as good. Thus, the model classified an entry as *good* if the predicted probability was greater than the cutoff value and otherwise as bad. A classification table presents three important proportions: specificity, sensitivity, and overall correct prediction rate. The specificity measures the proportion of correctly classified observations without the desired group, i.e., perceived overall quality is bad. The sensitivity measures the proportion of correctly classified observations with the desired group, i.e., perceived overall quality is good. The overall correct prediction rate measures the proportion of all correctly classified observations.

The specificity (82.2%) and the sensitivity (81.1%) show that the prediction of entries which rated the overall quality as bad was slightly more accurate than the prediction of entries which rated the overall quality as good. However, in both cases, we have a high accuracy of correct predictions. This observation is supported by the overall correct prediction rate which is 81.4%. This is an improvement of 10.9 percentage points compared to the null model which has an overall correct prediction rate of 70.5%. Based on the *c*-statistic and the results of the classification table, we can conclude that the obtained logistic regression model has high accuracy in predicting whether the subjects perceive a vision video as good.

8.5. Summary: Binary Logistic Regression

The binary logistic regression resulted in a significant model $(\chi^2(27) = 476.01, p = .000)$ that contains six characteristics (video length, focus, prior knowledge, clarity, pleasure, and stability) all of which are significant predictors of the perceived overall quality of a vision video. The other nine characteristics of the quality model for vision videos (image quality, sound quality, plot, essence, clutter, completeness, intention, sense of responsibility, and support) are not significant and thus do not affect the likelihood that the subjects perceive the overall quality of a vision video. All predictors of the obtained model explain 54.0% of the variability of the perceived overall quality of a vision video. Thereby, the effect size $\eta^2 = 0.54$ indicates a large practical relevance of the obtained model. The model correctly classifies 81.1% of the entries in the actual data set

where the overall quality was assessed as good and 82.2% of entries where the overall quality was assessed as bad, resulting in an overall correct prediction rate of 81.4%. Based on these results, we conclude that the obtained logistic regression model is effective and sound. These findings allow us to reject the null hypothesis gH_0 and accept the alternative hypothesis gH_1 . According to the logistic regression results, six quality characteristics (concretely three vision and three video characteristics) covering all three dimensions of our proposed quality model for vision videos affect the likelihood that the subjects perceive the overall quality of a vision video as good from a developer's point of view. Therefore, we conclude that the proposed quality model for vision videos is of fundamental relevance (see section 8.1.1). We reached this conclusion with multiple evidence:

- (1) The logistic regression model is significantly better than the null model (see section 8.4.1).
- (2) All six quality characteristics included in the logistic regression model are significant predictors of the perceived overall quality of a vision video (see section 8.4.2).
- (3) The logistic regression model fits the data well and has a large practical relevance (see section 8.4.3).
- (4) The logistic regression model has high accuracy in predicting whether a vision video is perceived as good or not (see section 8.4.4).

As an answer to our research question, we can summarize:

Answer: Six out of the 15 individual characteristics of the proposed quality model are statistically significantly related to the overall quality of vision videos. In particular, the better each of the six characteristics is fulfilled the higher is the likelihood that the overall quality of a vision video was perceived as good.

9. Threats to Validity

We report threats to validity divided by the two phases of our research approach: *literature reviews* and *evaluation*. We considered threats to construct, external, internal, and conclusion validity according to Wohlin et al. [103].

9.1. Literature Reviews: Threats to Validity

9.1.1. Construct Validity

We performed two literature reviews which are probably one of the most simplified methods to fast and easily investigate literature compared to more complex methods such as a systematic literature review. However, this type of literature review is still a systematic approach. Although this simplified method has its weaknesses, its systematic reflection is nevertheless a useful and proven means for developing a valid body of knowledge [3]. Due to this simplified investigation of literature, we do not claim to present comprehensive systematic literature reviews on video production guidelines as well as software project vision. The goal of these initial literature reviews was not to achieve a comprehensive overview of all existing literature. Instead, we wanted to propose a first quality model for vision videos grounded and reflected on a valid body of knowledge. While we examined six generic video production guidelines for the video characteristics (see section 5.4), we examined ten books and nine journal articles for the vision characteristics (see section 6.4). We verified the deduced characteristics of both literature reviews by evaluating the reliability of two raters using Cohen's kappa. In both cases, the calculated Cohen's kappa value shows an almost perfect raters' agreement. We are therefore confident that the identified categories and sub-categories in the analyzed literature represent major themes in terms of vision and video characteristics. However, the entire elaboration of the quality characteristics of vision videos is based only on the literature reviews. This use of one single method causes a mono-method bias. There is a lack of extraction of information about the quality characteristics of vision videos from practitioners producing vision videos. For example, other researchers working on the use of vision videos as well as the students, who produced the videos which we used in the evaluation, might be potential sources. Their experience in video production might help to verify the already known quality characteristics as well as identify additional characteristics not yet considered in the literature. This investigation requires the use of further methods such as questionnaires, focus groups, or brainstorming sessions. As future work, we plan this kind of expert evaluation. In particular, we want to conduct a delphi study. This type of study is a specialized form of survey using a questionnaire to achieve consensus between researchers and practitioners on a particular topic [111].

9.1.2. External Validity

The selected method of literature review restricts the generalizability of our findings. We cannot guarantee that the proposed quality characteristics of videos and visions are complete since the literature reviews carried out are not systematic literature reviews and therefore not all relevant literature should be identified. However, to the best of our knowledge, this article provides the first quality model for assessing the rather ill-defined concept of (vision) *video quality* which is based on mutually supportive references. Although the identified characteristics are only an initial proposal, the resulting quality model provides a viable basis for future refinements and extensions.

9.1.3. Internal Validity

The results of the literature reviews are based on six generic guidelines for video production and ten books as well as nine journal articles on software project vision. The selection of literature is probably the most crucial threat to internal validity since any bias in the selection affects the accuracy and quality of the final results. We mitigated this threat to validity by following specified search processes with defined exclusion and inclusion criteria. As part of the search process, the third authors reviewed the work the first authors to ensure the relevance and suitability of the literature used. In addition, two raters classified all extracted passages of both literature studies on their own by assigning the respective deduced characteristics. The calculated *Cohen's kappa* values show an almost perfect raters' agreement. For these reasons, we are confident that we selected

suitable literature that deals with video and vision characteristics. However, the number of analyzed guidelines, books, and journal articles is rather small and thus restricts the validity of the deduced characteristics. For the characteristics of videos, we consciously decided to focus on generic guidelines to deduce common characteristics of videos since we did not find any publication defining characteristics of videos. We excluded guidance focusing on specific kinds of videos, such as tutorials or demonstrations, to reduce any potential bias which might have been caused by a specific application context. For the vision characteristics, we identified several publications describing what constitutes a vision. We analyzed a larger number of publications on software project vision since we decided that a characteristic of a vision should be supported by at least three different sources to increase the reliability of the findings.

9.1.4. Conclusion Validity

The reproducibility of both literature reviews is limited due to their respective search process. We found the generic video production guidelines by performing a web search using the web search engines Google Scholar and Google. The literature on software project vision results from a manual search in an internal library as well as suggestions of the third author of this article regarding additional journal articles and books whose relevance for the literature review is based on his expertise. Therefore, both search processes can be hardly reproduced. However, we must emphasize that both literature reviews were not designed to identify all relevant literature in a reproducible manner as would be the case in a systematic literature review. A systematic literature review requires a more comprehensive and complex search process. We decided to perform the simplified literature reviews since we were interested in a valid body of knowledge as a starting point to develop a grounded and reflected quality model for vision videos. The results of both literature reviews are in turn based on the subjective interpretation of the coded data from the guidelines and publications by the authors of this article. We cannot completely exclude the misinterpretation of the coded data. However, we mitigated this threat to validity with a clear strategy. Two authors coded all data independently from each other and all authors cross-checked, discussed, and jointly agreed on the deduced characteristics after multiple iterations. We verified the identified characteristics of both literature reviews by asking two raters to code each extracted passages based on the respective deduced categories. The calculated reliability of the raters' classification ($\kappa_{video} = 0.81$ and $\kappa_{vision} = 0.84$) indicated an almost perfect agreement in both cases. Thus, we are confident that the deduced characteristics result from the analyzed guidelines, books, and journal articles.

9.2. Evaluation: Threats to Validity

9.2.1. Construct Validity

Although we used eight different vision videos of real projects with real customers, we had a mono-operation bias. All videos were created in the context of the *Software Project* course at Leibniz Universität Hannover. Thus, the videos did not convey a comprehensive overview of the complexity in practice. Nevertheless, the videos were from real projects. Therefore, we expected a sufficient realistic complexity for a first evaluation. Apart from the duration of the videos, all data was collected with the single use of an assessment form which caused a mono-method bias. The use of one single subjective method only allows restricted explanations of our findings. However, we focused on the use of subjective judgments since asking humans for their opinion is considered as the ultimate standard and right way to assess video quality [35]. Conducting the experiment with all subjects at the same time caused an interaction of different treatments. Although we instructed the subjects to assess each video for itself without any comparison with the other ones, we cannot exclude that later assessments of videos were influenced by previous ones. We had to conduct the experiment with all subjects at the same time since there was no other option to handle the assessment of all eight vision video by all 139 subjects during the course. The given task of assessing the overall quality and individual quality characteristics of vision videos implied to analyze the relationships between both aspects. Thus, we had an interaction of testing and treatment. We could not exclude that the subjects tried to guess the potential outcome what might have affected their ratings. We did not expect any notable impact on the overall results due to the assessment of 14 characteristics by over 100 subjects. This threat to validity might have been mitigated by two separate groups. While the first group only assess the overall quality, the second group assess the individual characteristics. However, this type of evaluation has several disadvantages. First, two separate groups require spatial separation. Otherwise, the subjects notice that they evaluate different aspects. Second, the subjects who only rate the overall quality would be much faster than the other ones which in turn may affect the other group who assess the 14 individual characteristics. Unfortunately, we had only the permission to carry out the evaluation in one 60-minute appointment of the Software Project course. Thus, we did not have the time to perform an individual session with each of the two groups since watching and assessing all eight vision videos already required the entire 60 minutes (see section 8.1.5). Furthermore, we would have needed a second lecture hall which accommodates 70 people (half of the subjects). This lecture hall would also need to have the same projector and sound system since the display devices have a major impact on the perceived video quality [31]. Such a second lecture hall was not available since the evaluation took place during the lecture period. For these reasons, the chosen design was the only possible one.

9.2.2. External Validity

The selected subjects and the eight vision videos of real projects produced a good level of realism. The undergraduate students were close to their graduation, actively developed software at the time of the experiment, and had on average 2.4 years of experience as developers. Thus, they were suitable to assess the vision videos from a developer's point of view. However, in contrast to professionals, the subjects formed a more homogeneous group which restricted the generalizability of the results. Furthermore, not only the point of view of a developer is important since other stakeholders and members of a developerment team also belong to the target audience of vision videos.

The presented findings are restricted to the point of view of a developer and do not need to hold for other roles, such as stake-holders or video producers. The experimental setting caused an interaction of setting and treatment. Watching a vision video in a lecture hall with over 100 people is not a typical setting compared with an industrial environment. We had to accept this threat to validity to conduct the experiment. The given task of sharing the vision of the particular project had also no pragmatic value for the subjects. As the next step in technology transfer from academia to industry, future evaluations need to be conducted in real projects with different roles belonging to the target audience of vision videos.

9.2.3. Internal Validity

Maturation is one crucial threat to internal validity. The whole experiment lasted 60 minutes which might affect the subjects negatively by getting tired or bored. We had to accept this threat to validity since the constraints of the Software Project course did not allow any other setting to conduct the experiment. However, we only lost 20 out of 139 subjects due to incomplete assessments forms. Thus, we assume that the duration of the experiment was still acceptable for most of the subjects. The way of testing presented a further threat to validity since there might be a learning effect. The subjects repeated the same assessment for eight different vision videos one after the other. Thus, the later assessments might be affected by the previous ones. The used assessment form for instrumentation is another potential threat to validity. In the case of bad design and wording, the evaluation might be affected negatively. We refined and tested the assessment form in a pilot study with 18 subjects to improve the instrumentation. In addition, we explained the assessment form and quality characteristics to all subjects, asking the subjects to ask questions at any time if they needed clarification. We restricted the selection of subjects on computer science students who were active participants in the Software Project course. In this way, we ensured that the subjects actively develop software and thus have the point of view of a developer. All subjects participated voluntarily in our evaluation. There was no financial reward and the participation did not influence the success of passing the course. Thus, there was little incentive to participate without being self-motivated. Nevertheless, even self-motivated subjects are a threat to validity since they might be more motivated and suited for the evaluation than the entire population.

9.2.4. Conclusion Validity

The validity of any scientific evaluation highly depends on the reliability of measures. Besides the video length measured in seconds, all other characteristics were assessed subjectively using an assessment form. A good wording, instrumentation, and instrumentation layout were crucial for the validity of the findings. We performed a pre-test of the assessment form with a small group of 18 subjects to verify and improve the wording and instrumentation. Nevertheless, most of the data was based on subjective judgments which reduced the reliability and reproducibility. We consciously decided on this kind of assessment since the subjective judgment of video quality is the ultimate and right way to assess video quality [35]. In contrast to typical video quality assessment experiments with 15 to 30 subjects, we had 139 subjects to increase the reliability of our measurements. By conducting the experiment in a lecture hall with all 139 subjects at the same time, we ensured the reliability of treatment implementation. Thus, all subjects watched the eight videos under the same conditions which mitigated the risk that the implementation was not similar for all subjects. The subjects formed a more homogeneous group than professionals from industry. This counteracted the threat of erroneous conclusion. A more homogeneous group mitigated the risk that the variation due to the subjects' random heterogeneity was larger than due to the investigated treatments. In turn, the subjects' homogeneous is seldom homogeneous due to their different backgrounds.

10. Discussion

Although videos are a frequently proposed solution to communicate and document a vision (or parts of it), there is a lack of guidance on how to produce a good video. This lack of guidance impedes the applicability of every given approach that focuses on the use of videos as a documentation option. Whether a video is good or not depends on its perceived quality by the target audience. However, *video quality* is a rather ill-defined concept due to numerous influencing factors.

Below, we divided this section into three parts to discuss the following three aspects individually: (1) the proposed quality model for vision videos (see section 10.1), (2) the evaluation carried out in academia (see section 10.2), and (3) our resulting ongoing future work (see section 10.3).

10.1. The Quality Model for Vision Videos

In this article, we propose a quality model for vision videos in analogy to the ISO/IEC FDIS 25010:2010 [32] for system and software quality models. Thus, we want to provide a first structured overview of the concept of vision video quality. For this purpose, we break down vision video quality into individual quality characteristics with familiar labels and concise definitions. We had the objectives to present a quality model for vision videos that can be used to (a) evaluate given vision videos and (b) guide video production by software professionals.

For goal (a), we provide a hierarchical decomposition of vision video quality. This representation provides a convenient breakdown of the overall quality of vision videos into its quality characteristics. According to literature, all identified quality characteristics constitute a good vision video and thus need to be assessed to evaluate its overall quality.

For goal (b), we propose a mapping of the individual quality characteristics to the single steps of the video production and use process. This perspective provides orientation and guidance by showing which quality characteristics are crucial for a particular step. Thus, the representation can be used as a checklist to ensure the comprehensive treatment of all dimensions of vision video quality during the entire process. We developed the quality model by combining the results of two literature reviews on the characteristics and intentions of vision and video. We decided to proceed by analyzing existing knowledge in the form of generic guidelines on video production since all authors of this article lack detailed knowledge of video production. We have to note that we did not find any publication providing a comprehensive definition of video characteristics. In contrast, we found several publications on software project vision whose joint analysis resulted in a detailed description of what constitutes a vision. Thus, our findings are based on consistent and mutually supportive references. We strengthened the confidence in our findings by calculating the inter-rater reliability for the deduced characteristics of both literature reviews.

Despite all these efforts to objectively derive the quality model for vision videos, a potential researcher bias remains. The resulting quality model is based on our subjective interpretation of the considered guidelines and publications. As a consequence, the quality model is a theoretical description of potentially relevant characteristics of a vision video. Hence, we do not claim that the proposed quality model is complete. Instead, this model is a first starting point to better understand what constitutes a good vision video for its respective purposes. We provide a clearer definition of video quality in the context of representing software project visions by video. As future work, we plan to conduct an expert evaluation of the proposed quality model for vision videos. Thus, we can match our findings with the opinions, expectations, and experiences of experts in RE and video production to validate, refine, and extend the model.

10.2. Evaluation in Academia

Such an expert evaluation requires that the quality model as a candidate solution is sound. For this purpose, we conducted an evaluation with 139 undergraduate students in the Software Project course at the Leibniz Universität Hannover. The results of this evaluation indicate that there are clear correlations between individual quality characteristics and the likelihood that the perceived overall quality of vision videos is good. In particular, the findings validate obvious and logical relationships. It is not surprising that a vision video is more likely to be perceived as good if it is enjoyable to watch the video (pleasure). Furthermore, it is obvious that the less prior knowledge is necessary to understand a vision video, the higher the likelihood that a video is perceived as good since the video can be understood more easily. For the vision characteristics focus, clarity, and stability the conclusions are similar. The more compact, clearer, and more stable a vision video is, the more the essence and aspired goals of the vision are consistently presented. The relationship between a longer video length and the likelihood that the overall quality is perceived as good seems surprising at first. According to Broll et al. [41], a 3-minute video appears as short but should still be presented in shorter clips to avoid that the viewers become mentally inactive. This recommendation corresponds to the findings of Guo et al. [112] which yielded that Massive Open Online Course (MOOC) videos are viewed at most 6 minutes, regardless of total video length. For longer videos, viewers watch less than half of a video. In consideration of these findings, the identified relationship between video length and overall quality

seems plausible. The used vision videos had a mean duration of 1:43 minutes and a minimum and maximum duration of 1:09 minutes and 2:35 minutes. Thus, all used vision videos were shorter than the recommended upper limits. We assume that the videos with a duration closer to the given maximum of 3 minutes are perceived as better since they may provide more information and time to process and understand this information than shorter videos. This assumption is supported by Owens and Millerson who stated: "If the shots [and thus the video] are too brief, they may flick past the viewer's eyes without entering the brain" [29, p. 143]. However, we have to remark that depending on the content of a vision video even a longer duration may have a negative impact on its perceived overall quality. According to Owens and Millerson [29], if longer videos contain too many topics, they cannot address these contents adequately. In contrast, if longer videos cover too few topics, they appear to be slow and labored. Both cases negatively affect the target audience and their perception of the overall video quality either since they do not understand the video or get bored.

Although we found no relationships between the likelihood that the overall quality of a vision video is perceived as good and the nine characteristics *image quality, sound quality, plot, essence, clutter, completeness, intention, sense of responsibility,* and *support,* we cannot exclude that there are relationships.

In contrast, we assume that there are specific reasons why we could not find these relationships. First of all, the teams produced the used vision videos with similar simple equipment, i.e., smartphones. Thus, all assessed vision videos have comparable image quality and sound quality resulting in barely noticeable differences. One could argue that professional equipment might have caused a better quality and thus clearer differences. However, on the one hand, our research focus is on the simplicity regarding the equipment used as well as knowledge and skills required to simplify the production and use of vision videos in RE for software professionals. On the other hand, different researchers [27, 41, 113] already showed that vision videos with a lower image and sound quality due to the use of simple equipment such as smartphones, tablets, and digital camcorders are completely sufficient for the purposes in RE. Owens and Millerson [29] support these views by emphasizing that it is important to know how to communicate visually no matter how professional the equipment is. Nevertheless, we presume that a vision video with a very poor image and sound quality affects its perceived overall quality negatively. Furthermore, we assume that the experimental design and the chosen point of view of developers have led to difficulties to adequately assess the other seven characteristics. All videos were only watched once. Therefore, we suppose that the subjects might not be able to directly recognize and assess the structured presentation (plot), the important core elements (essence), potentially disrupting and distracting elements (clutter) as well as whether the vision is complete or not (completeness). The subjects might also be confused about why we ask them whether the video is suitable for the given task (intention) since the experiment implied that this aspect is fulfilled. The given task also had no pragmatic value for the subjects why there was no need for them to support the vision (support). In contrast to our subjects who only watched

the video, a video producer might be more concerned whether the legal regulations are fulfilled (*sense of responsibility*) since this role is responsible and legally liable.

Nevertheless, the key finding of this evaluation is not individual relationships. Instead, the more important insight is that we found significant correlations between individual quality characteristics and the likelihood that the subjects perceive the overall quality of a vision video as good. Based on the results of the logistic regression, we rejected the global null hypothesis. This rejection, in turn, substantiates the fundamental relevance of the proposed quality model for vision videos. Therefore, we are confident that we developed a valid and sound solution that is sufficient to serve as a viable basis for future refinements and extensions.

10.3. Future Work

As previously mentioned, one part of our future work is an expert evaluation to verify the quality characteristics and possibly identify additional characteristics. In addition to this evaluation, we plan to work on two further topics: (a) analysis of interactions and (b) operationalization of the quality model.

The topic (a) focuses on the analysis of interactions among the quality characteristics and their impact on the overall vision video quality. The logistic regression performed only indicates what proportion of the change in the overall vision video quality can be explained by the change in the individual quality characteristics included in the regression model. This analysis does not take into account whether the individual characteristics influence each other and thus the overall quality. For example, a vision video that contains more relevant core elements (higher *essence*) may be less compacted (lower focus) and longer (higher video length) since more content needs to be presented. Based on our data set, an analysis of interactions among the quality characteristics could be done with the multivariate analysis of variance (MANOVA). However, this analysis requires an interval-scaled dependent variable, i.e., the overall vision video quality needs to be metric. Although several objective video quality metrics are interval-scaled (see 3.2), none of them is widely applicable and universally recognized. Consequently, we must first either determine which of the existing objective metrics best reflects the subjectively perceived vision video quality or develop a new interval-scaled metric. When we have such an interval-scaled metric, we can do an analysis of interactions with our data set.

The topic (b) focus on two investigations to enhance the practical utility of the quality model by revealing how individual quality characteristics can be useful in practice.

First, we plan to create an overall set of recommendations on vision video production based on the extracted passages from the literature reviews. Each recommendation is linked to one or more quality characteristics as well as one or more steps of the production and use process. Thus, we can provide two different perspectives on the overall set of recommendations. On the one hand, this set can show all recommendations for a specific quality characteristic. On the other hand, a user can find all recommendations which are important in a specific process step. Both perspectives can help software professional with their video production. They provide guidance on what to consider regarding either a particular characteristic or process step.

Second, we are currently developing a software tool which supports continuously collecting assessment data for generic quality characteristics during the entire video playback [114]. Established subjective video quality assessment methods ultimately determine video quality based on the average of all subjects' assessments. However, these assessments consist only of one single value that the respective subject assigns to the entire video. Thus, these established methods do not lend themselves to detailed analyzes of videos to determine how specific implementations of individual quality characteristics exactly affect the viewers' quality assessment. In contrast to the established methods, our software tool is intended to support such a detailed analysis of videos to provide fine-grained insights into the interrelationships of the specific implementation of a quality characteristic and its impact on the viewers' quality assessment. Based on these insights, we expect to conclude how quality characteristics should be implemented in a video so that they lead to an overall video quality that is perceived as good. These conclusions may help to specify the recommendations more precisely by providing substantiated rationales. These rationales, in turn, enhance the practical utility of the recommendations and thus of the quality model.

11. Conclusion

A clearly defined and shared vision serves as a basis for emerging a dialog between all stakeholders to define the scope of the future system. Although a vision is supposed to support communication, it is mainly documented in a textual representation which insufficiently supports a rich knowledge transfer. Therefore, different researchers proposed the use of video representing a vision or parts of it as a documentation option for communication, so-called vision videos. Despite several years of research on the use of vision videos in RE, the required video production is often considered a secondary task. There is a lack of knowledge of what constitutes a good video for representing a vision. In general, video quality is a complex and still insufficiently defined concept due to the wide variety of influencing factors.

Inspired by the ISO/IEC FDIS 25010:2010 [32] for system and software quality models, we propose a first quality model for vision videos that can be used to evaluate given vision videos and guide the video production by software professionals. The insights of two literature reviews on the characteristics and intentions of video and vision resulted in a hierarchical decomposition of vision video quality. We cover all three quality dimensions (representation, content, and impact) comprising 15 characteristics at the lowest level of the quality model. Besides the hierarchical decomposition, we present a mapping of the individual quality characteristic to the steps of the video production and use process. This representation is intended to serve as a checklist for ensuring the comprehensive treatment of vision video quality by providing orientation and guidance during the entire process. In an evaluation, we investigated whether the 15 quality characteristics are related to the overall quality of vision videos. According to the findings, there are significant correlations between individual quality characteristics and the likelihood that the subjects perceive the overall quality of a vision video as good. These relationships substantiate the fundamental relevance of the proposed quality model for vision videos.

In particular, our work provides a clearer definition of the hitherto ill-defined concept of *video quality* in the context of representing a software project vision. The proposed quality model is intended to engage the attention of software professionals on characteristics of vision video quality. We offer a basis for estimating the consequent effort and activities needed to produce a good video at moderate costs and with sufficient quality. The benefit of the model is its support of software professionals to identify and specify the quality characteristics that they believe are relevant for their particular vision video. When we know which quality characteristics are relevant for a particular vision video, we can specify requirements, criteria for their satisfaction and corresponding measures to guide the video production and evaluate the resulting video.

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Appendix A. Overview of Vision Videos in RE

The Table A.18 is presented on the next page.

Appendix B. Data Set

Table B.19: Detailed description of the data set - Part 1

		Overall	quality	In total
		Bad	Good	
Total s	ample (N)	281	671	952
Vicion	video choroctoristic	Overall	quality	In total
Vision video characteristic		Bad	Good	III totai
<u>y</u>	Very bad	9	2	11
Image quality	Bad	38	18	56
l lb a	Neutral	68	73	141
lage	Good	95	229	324
In	Very good	71	349	420
ty	Very bad	21	25	46
ilali	Bad	51	88	132
լին	Neutral	70	97	167
Sound quality	Good	83	201	284
Sc	Very good	56	260	316
Video length	Mean [s]	106.03	102.26	103.38
Vic len	Std. Deviation [s]	26.26	24.98	25.40

Paper	Supported RE activities	Parts of a vision	Video content	Audience	Producer	Guidance
[5]	Problem definition Goal definition Elicitation Validation	Problem & Solution	Work practice Visionary scenario	Customer User RE Analyst	Video producer	No
[27]	Elicitation Validation	Solution	Visionary scenario	Customer RE Analyst	RE Analyst	No
[37]	Elicitation Validation Documentation	Solution	Project vision Visionary scenario	Stakeholder	RE Analyst	No
[19]	Elicitation Documentation	Solution	Prototype Visionary scenario	User Developer	RE Analyst	No
[28]	Problem definition Elicitation Validation	Problem & Solution	Work practice Visionary scenario Implementation	Stakeholder	Team member	Yes
[38]	Problem definition Elicitation Validation	Problem & Solution	Work practice Visionary scenario Implementation	Stakeholder Team member	Team member	Yes
[17]	Problem definition Goal definition Elicitation Documentation	Problem	Environment	Decision maker	RE Analyst	No
[18]	Elicitation	Problem	Work practice	Developer User	Team member	No
[115]	Goal definition	Problem	Work practice	Team member Stakeholder	RE Analyst	No
[43]	Problem definition Goal definition Elicitation Validation	Problem & Solution	Work practice Visionary scenario	User Manager Designer	Designer	Yes
[116]	Elicitation Documentation	Problem	Environment	Stakeholder	RE Analyst	No
[44]	Elicitation	Problem	Work practice	RE Analyst	RE Analyst	Yes
[39]	Elicitation Documentation	Problem	Work practice	RE Analyst User	RE Analyst User	No
[41]	Elicitation	Problem & Solution	Project vision Visionary scenario	Stakeholder	Video producer	Yes
[117]	Goal definiton Elicitation	Problem	Environment	Domain expert	No information	No
[4]	Elicitation Validation	Problem & Solution	Project vision Visionary scenario	Customer Supplier	Video producer	No
[42]	Elicitation Validation	Solution	Visionary scenario	Customer Developer	Video producer	No
[40]	Elicitation	Problem	Environment Work practice	RE Analyst	User	No
[118]	Elicitation Validation	Solution	Prototype Visionary scenario	Stakeholder	RE Analyst	No
[119]	Documentation	Problem & Solution	Project vision	Developer	Team member	No

Table A.18: Overview of related work on vision videos in RE

Vision video characteristic		Overall quality		Tre 4 s 4 s 1
		Bad	Good	In total
Focus	Very non-compact	19	6	25
	Non-compact	57	29	86
	Neutral	94	95	189
	Compact	85	281	366
	Very compact	26	260	286
Plot	Very bad	12	3	15
	Bad	37	26	63
	Neutral	79	74	153
	Good	119	299	418
	Very good	34	269	303
	Very unnecessary	18	100	118
dge	Unnecessary	32	184	216
Prior knowledge	Neutral	87	216	303
P Non	Necessary	77	112	189
- ×	Very necessary	67	59	126
	Very unintelligible	25	2	27
~	Unintelligible	68	34	102
Clarity	Neutral	76	93	169
	Intelligible	78	244	322
	Very intelligible	34	298	332
	Very little	23	12	35
e	Little	58	41	99
Essence	Neutral	100	170	270
Es	Much	76	263	339
	Very much	24	185	209
	Very little	69	140	209
5	Little	92	136	228
Clutter	Neutral	89	233	322
U U	Much	27	109	136
	Very much	4	53	57
ss	Very incomplete	23	14	37
ene	Incomplete	53	73	126
Completeness	Neutral	80	96	176
	Complete	85	230	315
	Very complete	40	258	298
Pleasure	Very unenjoyable	15	3	18
	Unenjoyable	67	19	86
	Neutral	106	112	218
	Enjoyable	75	295	370
	Very enjoyable	18	242	260

Table B.21: Detailed description of the data set - Part 3

Vision video characteristic		Overall quality		In total
		Bad	Good	in totai
Intention	Very unsuitable	10	4	14
	Unsuitable	38	11	49
	Neutral	107	89	196
	Suitable	95	326	421
	Very suitable	31	241	272
Sense of responsibility	Very non-compliant	77	150	227
	Non-compliant	102	170	272
	Neutral	85	252	337
	Compliant	11	67	78
	Very compliant	6	32	38
Support	Totally disagree	5	3	8
	Disagree	30	17	47
	Neutral	76	100	176
	Agree	121	263	384
	Totally agree	49	288	337
Stability	Very unstable	56	47	103
	Unstable	130	145	275
	Neutral	63	231	294
	Stable	27	155	182
	Very stable	5	93	98

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