# Online Supplement for "Appointment Scheduling and the Effects of Customer Congestion on Service"

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## Proof of Lemma 1

**Proof:** Here and throughout the appendix, we let  $C_i(\omega)$  denote the completion time for customer i in scenario  $\omega$  and  $\triangle$  is the difference operator. We have  $|\triangle C_1(\omega)| = 0$  as  $a_1 = 0$ ,  $W_1(\omega) = 0$  and  $\delta_1(W_1(\omega)) = 0$  by assumption. Assuming  $||\triangle a|| \le h$  where h is a constant number, we have the following inequalities:

$$|\triangle W_2(\omega)| \le |\triangle C_1(\omega) - \triangle a_2| \le |\triangle C_1(\omega)| + |\triangle a_2| \le h,$$
(EC-1a)

$$|\Delta \delta_2(W_2(\omega))| \le L(\omega) |\Delta W_2(\omega)| \le L(\omega)h, \tag{EC-1b}$$

$$|\triangle C_2(\omega)| = |\triangle a_2 + \triangle W_2(\omega) - \triangle \delta_2(W_2(\omega))|$$
  
$$\leq |\triangle a_2| + |\triangle W_2(\omega)| + |\triangle \delta_2(W_2(\omega))| \leq (L(\omega) + 2)h, \quad (\text{EC-1c})$$

where inequality (EC-1a) is from the definition of waiting time, inequality (EC-1b) is from Assumption 1 where  $L(\omega)$  is a constant defined in Assumption 1, and inequality (EC-1c) is from the definition of completion time. By induction, we have

$$|\Delta W_i(\omega)| \le |\Delta C_{i-1}(\omega)| + |\Delta a_i| \le (L(\omega) + 3)^{i-2} h, \qquad (\text{EC-2a})$$

$$|\Delta \delta_i(W_i(\omega))| \le L(\omega) |\Delta W_i(\omega)| \le L(\omega) \left(L(\omega) + 3\right)^{i-2} h, \qquad (\text{EC-2b})$$

$$|\triangle C_i(\omega)| \le |\triangle a_2| + |\triangle W_2(\omega)| + |\triangle \delta_2(W_2(\omega))| \le (L(\omega) + 1) (L(\omega) + 3)^{i-2} h.$$
(EC-2c)

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Thus,  $W_i(\omega)$  and  $\delta_i(W_i(\omega))$  are Lipschitz-continuous in **a**. Letting  $K = (L(\omega) + 3)^{n-1}$ , we have  $\Delta W_i(\omega) \leq Kh$ ,  $\Delta \delta_i(W_i(\omega)) \leq Kh$ , and  $\Delta C_i(\omega) \leq Kh$  for all *i* and  $\omega$  and thus  $O(\omega) \leq Kh$ . As a result, we have the following inequality:

$$|\triangle f(\mathbf{a},\omega)| \le \sum_{i=2}^{n} \alpha_i |\triangle W_i(\omega)| + \sum_{i=2}^{n} \beta_i |\triangle \delta_i(W_i(\omega))| + |\triangle O(\omega)|, \quad (\text{EC-3a})$$

$$\leq \left(\sum_{i=2}^{n} \alpha_i + \sum_{i=2}^{n} \beta_i + 1\right) Kh.$$
 (EC-3b)

Therefore,  $f(\mathbf{a}, \omega)$  defined as (2a) is Lipschitz-continuous in **a**.

### Proof of Lemma 2

**Proof:** The sample path cost function,  $f(\mathbf{a}, \omega)$ , is differentiable everywhere except at points with one of the following conditions:

- (i) customer *i* arrives at exactly when i-1 completes, i.e.,  $a_{i-1} + W_{i-1}(\omega) + \xi_{i-1}(\omega) \delta_{i-1}(W_{i-1}(\omega)) = a_i$ ,
- (*ii*) the last customer, n, completes at exactly when the session ends, i.e.,  $a_n + W_n(\omega) + \xi_n(\omega) \delta_n(W_n(\omega)) = d$ ,
- (*iii*)  $\delta_i(W_i(\omega))$  is nondifferentiable at  $W_i(\omega)$ .

Conditions (i) and (ii) occur with probability zero because  $\xi_i(\omega) - \delta_i(W_i(\omega))$  is a continuous random variable with finite density according to Assumption 3.  $W_i(\omega)$  is also a random variable that is independent of  $a_i$  and d. Condition (iii) also occurs with probability zero because the set of nondifferential points of  $\delta_i(W_i(\omega))$  is finite according to Assumption 2. As a result,  $f(\mathbf{a}, \omega)$  is differentiable everywhere except at finite saddle points at measure 0.

## Proofs of Theorem 1 and Lemma 3

We omit to prove Theorem 1 and Lemma 3 as similar proofs can be found in the literature, e.g., proofs of Theorem 1 and Lemma 4 in Zhang and Xie (2015).

#### Proof of Theorem 2

**Proof:** We first prove equation (3): we let  $\epsilon$  denote a sufficiently small positive constant. When  $W_i(\omega) = 0$  and  $a_i$  is increased by  $\epsilon$ ,  $W_i(\omega)$  and  $\delta_i(W_i(\omega))$  are unchanged, but  $C_i(\omega)$  is increased by  $\epsilon$ , and thus  $f(\mathbf{a}, \omega)$  is increased by  $\lambda_{i+1}\epsilon$ . When  $W_i(\omega) > 0$  and  $a_i$  is increased by  $\epsilon$ ,  $W_i(\omega)$  and  $\delta_i(W_i(\omega))$  are decreased by  $\epsilon$  and  $\delta'_i(\omega)\epsilon$ , respectively, the start time of customer i is unchanged, and thus  $C_i(\omega)$  is increased by  $\delta'_i(\omega)\epsilon$ . As a result,  $f(\mathbf{a}, \omega)$  is decreased by  $[\alpha_i + \delta'_i(\omega)(\beta_i - \lambda_{i+1})]\epsilon$ . We next prove equation (4): when  $W_i(\omega) = 0$  and  $C_{i-1}(\omega)$  is increased by  $\epsilon$ ,  $W_i(\omega)$  is unchanged.

and thus  $f(\mathbf{a}, \omega)$  is unchanged. When  $W_i(\omega) > 0$  and  $C_{i-1}(\omega)$  is increased,  $W_i(\omega)$  and  $\delta_i(W_i(\omega))$  are increased by  $\epsilon$  and  $\delta'_i(\omega)\epsilon$ , respectively, the start time of customer i is increased by  $\epsilon$ , and thus  $C_i(\omega)$ is increased by  $(1 - \delta'_i(\omega))\epsilon$ . As a result,  $f(\mathbf{a}, \omega)$  is increased by  $[\alpha_i + (1 - \delta'_i(\omega))\lambda_{i+1} + \delta'_i(\omega)\beta_i]\epsilon$ . When i = n + 1 and  $C_{i-1}(\omega)$  is increased by  $\epsilon$ , the overtime,  $O(\omega)$ , is increased by  $\epsilon$  if  $O(\omega) > 0$ , and unchanged if  $O(\omega) = 0$ .

## Proof of Theorem 3

**Proof:** When  $a_i$  is increased,  $\triangle C_i(\omega) \ge 0$  and thus  $\triangle W_{i+1}(\omega) \ge 0$ . According to Assumption 4,  $\triangle \delta_{i+1}(\omega) \le \triangle W_{i+1}(\omega)$ , and thus  $\triangle C_{i+1}(\omega) = \triangle W_{i+1}(\omega) - \triangle \delta_{i+1}(\omega) \ge 0$ . By induction, we have  $\triangle C_j(\omega) \ge 0$ ,  $\triangle W_j(\omega) \ge 0$ ,  $\forall j > i$ , and  $\triangle O(\omega) > 0$ .

### Proof of Lemma 4

**Proof:** When both  $W_i(\omega)$  and  $I_i(\omega)$  are positive, the decrease of both  $W_i(\omega)$  and  $I_i(\omega)$  results in less waiting time and nonincreasing completion time for customer *i* according to Assumption 4, and thus it does not increase waiting time for the remaining customers. As a result, without increasing the total cost,  $W_i(\omega)$  and  $I_i(\omega)$  can be decreased until either of them reaches zero, suggesting the complementary slackness constraints (8j)-(8k) automatically hold when the optimal solution is achieved.

## Proof of Theorem 4

**Proof:** Under Assumptions 4-5, increasing the service time for customer *i* does not reduce waiting time for the remaining customers and thus there is no reduction in the total cost. Therefore,  $\hat{\delta}_i(\omega) \ge \delta_i(W_i(\omega))$  when the optimal solution is achieved. On the other hand, constraints (8d)-(8e) jointly enforce  $\hat{\delta}_i(\omega) \le \delta_i(W_i(\omega))$ ; as a result,  $\hat{\delta}_i(\omega) = \delta_i(W_i(\omega))$  automatically holds for each *i* and  $\omega$ . Under Assumptions 4, constraints (8j)-(8k) can be removed according to Lemma 4. Therefore, model (8) reduces to the convex program (9).

### References

Zhang, Zheng, Xiaolan Xie. 2015. Simulation-based optimization for surgery appointment scheduling of multiple operating rooms. *IIE Transactions* 47(9) 998–1012.