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### 'Making such bargain'

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1	'Making such bargain': Transcribe Bentham and the quality and cost-effectiveness of
2	crowdsourced transcription <sup>1</sup>
3	Tim Causer, <sup>2</sup> Kris Grint, <sup>3</sup> Anna-Maria Sichani, <sup>4</sup> and Melissa Terras <sup>5</sup>
4	
5	<u>§1. Introduction and context</u>
6	
7	Research and cultural heritage institutions have, in recent years, given increasing
8	consideration to crowdsourcing in order to improve access to, and the quality of, their digital

9 resources. Such crowdsourcing tasks take many forms, ranging from tagging, identifying,

10 text-correcting, annotating, and transcribing information, often creating new data in the

11 process. Those considering launching their own cultural heritage crowdsourcing initiative are

12 now able to draw upon a rich body of evaluative research, dealing with the quantity of

13 contributions made by volunteers, the motivations of those who participate in such projects,

14 the establishment and design of crowdsourcing initiatives, and the public engagement value

15 of so doing (Haythornthwaite, 2009; Dunn and Hedges, 2012; Causer and Wallace, 2012;

16 Romeo and Blaser, 2011; Holley, 2009). Scholars have also sought to posit general models

17 for successful crowdsourcing for cultural heritage, and attempts have also made to assess the

18 quality of data produced through such initiatives (Noordegraaf et al, 2014; Causer and Terras,

19 2014b; Dunn and Hedges, 2013; McKinley, 2015; Nottamkandath et al, 2014). All of these

20 studies are enormously important in understanding how to launch and run a successful

21 humanities crowdsourcing programme. However, there is a shortage of detailed evaluations

22 of whether or not humanities crowdsourcing—specifically crowdsourced transcription—

23 produces data of a high enough standard to be used in scholarly work, and whether or not it is

24 an economically viable and sustainable endeavour. Focusing upon the economics of

25 humanities crowdsourcing may appear somewhat crass amidst discussions of its public

engagement value, and of the opening up of research and resources to the wider community,
but it is vital to have some idea of the economics of humanities crowdsourcing if cultural
heritage institutions and research funding bodies—ever governed by budgets and bottom
lines—are to be persuaded to support such (potentially) valuable initiatives.

30 This paper takes the award-winning crowdsourced transcription initiative, Transcribe 31 Bentham, as its case study. We have, in a prior discussion about Transcribe Bentham, made 32 some tentative findings in this regard, based upon data from 1,305 transcripts produced by 33 volunteers between 1 October 2012 and 19 July 2013 (Causer and Terras, 2014b). The 34 present paper expands upon, and moves beyond, these exploratory findings by introducing 35 data from a further 3,059 transcripts, which were submitted between 20 July 2013 and 27 36 June 2014, all of which were produced by volunteers using an improved version of the 37 Transcribe Bentham interface, the 'Transcription Desk'. The additional data allows us to 38 make conclusions about the impact of this improved interface, about which we could only earlier speculate. That these 4,364 transcripts were gathered over a period of twenty months, 39 40 also allows us to identify long-term trends about the rate of volunteer participation and the 41 quality of submissions.

42 By examining these 4,364 transcripts, we seek to address some of the most fundamental questions about crowdsourcing in the humanities. Are volunteers' contributions of the 43 44 required standard for public display and searching, and to form the basis of scholarly 45 research? Would it not be more advisable to divert the resources assigned to designing, 46 producing, and evaluating a crowdsourcing platform, and recruiting and managing 47 volunteers, and checking their contributions, into employing experts to do the job? Does 48 crowdsourcing make economic sense, that is, can large numbers of transcripts be produced on 49 an economical basis, and will the investment made in doing it ultimately ever pay off?

50 The remainder of this first section will provide an overview of previous studies in the 51 economics of crowdsourcing, before briefly introducing Transcribe Bentham and its purpose. 52 Section 2 will examine the volume of work carried out by volunteer transcribers, and account 53 for fluctuations in transcription rates during the period under examination (and beyond). 54 Using the transcript dataset, section 3 will assess the quality of work submitted by volunteers, 55 and section 4 will examine the efficiency of Transcribe Bentham's quality control process, 56 the economics of the project, and how *Transcribe Bentham*—and, by extension, 57 crowdsourced transcription more generally-could offer significant cost-avoidance potential 58 in the long-term. As a result, this paper contributes to our understanding of the benefits of 59 humanities crowdsourcing by providing a robust and detailed analysis of the economic 60 models upon which it operates.

61

#### 62 <u>§1.1 Previous work</u>

Outside the realm of humanities crowdsourcing there are extensive discussions of the 63 64 economics of crowdsourcing focusing in the main on examining online marketplaces such as the Amazon Mechanical Turk platform, where users are asked to carry out atomised tasks in 65 return for some small monetary reward.<sup>6</sup> Topics considered include how remuneration rates 66 affect recruitment in paid crowdsourcing (Horton and Chilton, 2010), the Mechanical Turk 67 68 marketplace as a space for 'experimental economists and researchers conducting natural field 69 experiments' (Chandler and Kapelner, 2013), and the establishment of models for 70 understanding worker motivations (Kaufmann et al, 2011). The ethics of paid crowdsourcing 71 have come under scrutiny, with Mechanical Turk offering 'an average of \$2/hour with no 72 benefits or worker protections' (Kittur et al, 2013), while the use of Mechanical Turk in generating academic research data has also been questioned (Matsakis, 2016). Meanwhile, 73 74 the *Turkopticon* internet browser extension seeks to help 'the people in the "crowd" of

crowdsourcing watch out for each other—because nobody else seems to', and to 'avoid shady
employers' by allowing them to rate each *Amazon Turk* task provider on several criteria
including 'communicativity', 'generosity', and 'fairness'.<sup>7</sup>

78 Discussions of paid crowdsourcing, while interesting, are not directly relevant or 79 applicable to voluntary crowdsourcing in the cultural heritage and humanities context. The 80 tasks asked of, for example, the typical Mechanical Turk user, such as transcribing up to 35 seconds of audio, or categorising several images for a total return of US\$0.05, appear to carry 81 little in the way of inherent enjoyment.<sup>8</sup> While those working in the *Mechanical Turk* 82 83 marketplace might be assumed to be motivated primarily by remuneration, volunteers in 84 humanities crowdsourcing projects consistently report that a key factor in their participation, 85 aside from the intrinsic enjoyment of the task at hand, is the opportunity to contribute to 86 something which will be of enduring benefit to others (Causer and Wallace, 2012; Dunn and 87 Hedges, 2012). As Lascarides and Vershbow note in relation to the New York Public 88 Library's What's On the Menu? project, cultural heritage crowdsourcing 'is about 89 contribution, not consumption. It is less persuasion, more a call to action' (Lascarides and 90 Vershbow, 2014). Humanities and cultural heritage crowdsourcing, then, is typically reliant 91 upon voluntary labour and places no pressure—or should place no pressure—upon 92 participants to contribute; participation, and how to participate, is entirely at the discretion of 93 the user. As such, initiatives such as Transcribe Bentham can tap into a well-spring of motivated altruism in a way that a corporation or a *Mechanical Turk* task provider simply 94 95 cannot. (Causer and Wallace, 2012; Ridge, 2014; Yang and Lai, 2010; Nov, 2007). 96 Therefore, when we discuss the economics of cultural heritage and humanities crowdsourcing 97 in what follows, this should be understood as the sustainability and cost-effectiveness of the 98 volunteer-fuelled endeavour.

99

#### 100 §1.2 Transcribe Bentham

101 Since launching to the public in September 2010, Transcribe Bentham has recruited volunteers from around the world to help UCL's Bentham Project<sup>9</sup> transcribe the enormous 102 103 manuscript archive of the philosopher and reformer, Jeremy Bentham (1748–1832). While 104 there are now a great number of humanities crowdsourcing initiatives, *Transcribe Bentham* is 105 among the most demanding of its contributors (Terras, 2015; Terras, 2016). Volunteers are 106 asked to carry out two interconnected tasks, each of which is daunting enough itself: first, the 107 transcription of eighteenth- and nineteenth-century handwritten manuscripts; and second, the encoding of these transcripts in Text Encoding Initiative-compliant XML.<sup>10</sup> Despite the 108 109 inherent challenge of both tasks for participants who typically have no prior experience of 110 either, Transcribe Bentham's volunteers have successfully transcribed and encoded over 111 19,000 manuscript pages, many of which are complicated to varying extents by deletions, 112 interlineations, marginalia and other compositional features, as well as Bentham's frequently 113 awful handwriting.

114 Transcripts produced by Transcribe Bentham volunteers feed into scholarly work in 115 two interconnected ways. In the first instance, transcripts checked and approved—after 116 meeting certain quality control standards—by *Transcribe Bentham* staff are uploaded to UCL 117 Library's free-to-access digital repository alongside the respective manuscript images, to facilitate public searching and access.<sup>11</sup> Second, volunteer transcribers contribute to the 118 production of the new, critical edition of the Collected Works of Jeremy Bentham.<sup>12</sup> The 119 120 edition is based upon both Bentham's published works and unpublished manuscripts held by 121 UCL Library's Special Collections (c. 60,000 folios, or c. 85,000 manuscript pages) and the 122 British Library (c. 12,500 folios, or c. 15,000 manuscript pages), and will supersede the 123 inadequate and incomplete eleven-volume edition of Bentham's works published between

124 1838 and 1843 (Schofield, 2009; Causer and Terras, 2014b). It is anticipated that the

125 Collected Works will run to approximately eighty volumes.

Transcripts produced by volunteers are being, and will be, used as a starting point by 126 127 researchers editing volumes of the Collected Works, and transcribers will be fully credited in 128 any volume to which they contribute. Since the majority of the Bentham Papers are 129 untranscribed, there is the scope to make exciting new discoveries about Bentham's life and 130 thought. Volunteers have transcribed to completion Box 150 of UCL's Bentham Papers— 131 which are arranged into 174 archival boxes-which contains Bentham's work in drafting the Thames River Police Bill of 1798.<sup>13</sup> Among these manuscripts, one transcriber identified a 132 133 startling passage, in which the admittedly conservative Bentham of the 1790s, alarmed by the 134 Terror in Revolutionary France, praised the British government's illiberal Treason Act of 1795 as 'a second Magna Charta'.<sup>14</sup> In addition, volunteer transcripts are now also being used 135 136 in the editing of Bentham's writings on the history of Australia, convict transportation, and 137 colonialism (Causer, 2016).

*Transcribe Bentham* was initially supported by a twelve-month Arts and Humanities Research Council (AHRC) grant. This funding supported the development, by the University of London Computer Centre, of the MediaWiki based Transcription Desk crowdsourcing platform, the digitisation of around 15,000 manuscript pages, and the salaries of two full-time Research Associates to co-ordinate and evaluate the initiative. The AHRC grant expired at the end of April 2011 and, from then until 30 September 2012, *Transcribe Bentham* was supported by some small-scale, internal UCL funding (Causer and Terras, 2014b).

The initiative subsequently secured a two-year grant from the Andrew W. Mellon
Foundation's 'Scholarly Communications' programme, which ran from 1 October 2012
through to 30 September 2014. This grant was, in large part, to evaluate the efficiency of
crowdsourced transcription, and will ultimately have supported the digitisation of almost all

the remainder of the UCL Bentham Papers, along with an estimated 15,000<sup>15</sup> manuscript 149 150 pages of the British Library's Bentham Papers. Support from the Mellon Foundation also 151 allowed the University of London Computer Centre to make improvements to the 152 Transcription Desk, which were designed to make participation more straightforward for 153 volunteers. The key changes included the introduction of an image viewer allowing the 154 rotation of the manuscript image, 'maximise' and 'minimise' buttons to let the user take 155 advantage of as much screen space as possible, and the introduction of a tabbed user interface 156 (Causer and Terras, 2014b). The tabbed interface allows volunteers to instantly switch 157 between their transcript and a live preview of how it will look when saved, showing how the 158 TEI-encoded parts of the text are rendered and displayed. Before the fuller data on which this 159 paper is based was available, we speculated that the second iteration of the Transcription 160 Desk, launched on 15 July 2013, would assist volunteers in more easily understanding how 161 the TEI mark-up works, and thereby reduce the number of inconsistencies or encoding errors 162 made by volunteers, and in turn make the process of checking submitted transcripts more 163 efficient (Causer and Terras, 2014b). With the additional data gathered for this paper, we are 164 now able to test this thesis, and will discuss the impact of the second iteration of the 165 Transcription Desk in Sections 3 and 4.

166

#### 167 §2. Quantity of work

168 By any measure, *Transcribe Bentham* volunteers have contributed a colossal amount of work

169 over the lifetime of the project. At the time of writing—20 November 2017—19,287

170 manuscripts had been transcribed or partially-transcribed by volunteers.<sup>16</sup> Between 1 October

171 2012 and 27 June 2014 alone, they transcribed over 1.6 million words, including TEI mark-

172 up (Table 2.1). Such was the rate of volunteer participation during the final six months of the

173 Mellon Foundation-funded period (Period B in Table 2.1), that it is now conceivable that the

- 174 entirety of the Bentham Papers could be fully transcribed in the relatively near future (see
- 175 Section 4.2).

Period	Total words transcribed by	Total words transcribed by	Average number of words per	Average number of words per
	volunteers, excluding	volunteers, including	transcript, excluding	transcript, including
	mark-up	mark-up	mark-up	mark-up
1 Oct 2012 to 27 June	1,180,829	1,618,973	271	371
2014 (Overall)				
1 Oct 2012 to 14 July	418,344	586,789	325	456
2013 (Period A)				
15 July 2013 to 27	762,485	1,032,184	248	336
June 2014 (Period B)				

- 176 Table 2.1: Quantity of words transcribed by volunteers, 1 October 2012 to 27 June 2014, excluding and including TEI mark177 up
- 178 During the two years funded by the Mellon Foundation, the tremendous progress made
- by volunteers can be best illustrated by a comparison of transcription rates. As shown in
- 180 Table 2.2, overall, an average of 52 manuscripts were transcribed or partially transcribed each
- 181 week from 8 September 2010 through to 30 September 2014. The Mellon Foundation-funded
- 182 Period 2, in comparison, saw an average of 64 manuscripts transcribed or partially-
- 183 transcribed each week.

Period	Manuscripts transcribed/partially-	Average weekly rate (Yearly
	transcribed	rate)
(Overall) 8 Sept 2010	10,986	52 (2,704)
to 30 Sept 2014		
(1) 8 Sept 2010 to 30	4,412	41 (2,132)
Sept 2012		
(2) 1 Oct 2012 to 30	6,574	64 (3,328)
Sept 2014		

- 184 **Table 2.2:** comparison of transcription rates (overall) since *Transcribe Bentham* launched, (1) prior to funding from the
- 185 Mellon Foundation, and (2) during the period supported by the Mellon Foundation

187 Though the transcription rate for Period 2 was somewhat greater than during Period 1, 188 it does not appear, at first glance at least, significantly greater than the overall transcription 189 rate. However, splitting the 24 months funded by the Mellon Foundation into two parts, 190 Periods A and B, indicating when volunteers respectively used the first and second iterations 191 of the Transcription Desk, reveals a dramatic disparity in the transcription rate (Table 2.3 and 192 Chart 2.1). During Period A volunteers transcribed or partially-transcribed an average of 34 193 manuscripts each week, while during Period B, this rose to an average of 81 per week. How, 194 then, might we account for this great increase in participation?

Period	Manuscripts transcribed/partially-	Average weekly rate (yearly	
	transcribed	rate)	
(A) 1 Oct 2012 to 14	1,372	34 (1,768)	
July 2013			
(B) 15 July 2013 to 30	5,202	81 (4,212)	
Sept 2014			

Table 2.3: comparison of transcription rates under Mellon Foundation funding, divided into two periods, in which
volunteers used (A) the first iteration of the Transcription Desk, and (B) the improved, second iteration

197

198 The introduction of the second iteration of the Transcription Desk at the start of Period 199 B did lead, as we had hoped (Causer and Terras, 2014b), to a slightly increased level of 200 participation, though the effect proved short-lived. The real driving force behind the 201 increased rate of participation was instead making available, on 15 March 2014, the first 202 batch of the British Library's Bentham manuscripts. From then, Transcribe Bentham 203 experienced an extraordinarily high and sustained level of participation, the likes of which it 204 had never seen before, even greater than was evidenced in the wake of a New York Times 205 article about the project in late December 2010 (Causer, Tonra, and Wallace, 2012; Cohen, 206 2010). From 15 March 2014 through to 30 September 2014, an average of 129 manuscript

[Type here]

186

207 pages were transcribed or partially-transcribed each week, far exceeding our hopes that an

208 'upgraded Transcription Desk and ongoing publicity campaign' might 'recruit enough

- volunteers to produce between 75 and 100 transcripts per week' (Causer and Terras, 2014b).
- 210



211 212

Fig. 2.1: *Transcribe Bentham* progress, 8 October 2010 to 30 September 2014, showing the number of
 manuscripts transcribed or partially-transcribed, and the total number of transcripts which have been checked
 and approved by *Transcribe Bentham* staff.<sup>17</sup>

216

But why would the British Library's Bentham Papers be such an attraction? Around 60% of these manuscripts consist of letters not only to and from Jeremy Bentham himself, but his friends and family, including his father Jeremiah,<sup>18</sup> his mother Alicia,<sup>19</sup> his younger brother Samuel,<sup>20</sup> his sister-in-law Maria Sophia,<sup>21</sup> and his nephew, the famous botanist George Bentham.<sup>22</sup> The letters of Samuel Bentham, the notable engineer and naval architect, who spent a decade from 1780 travelling widely in Russia in the service of Catherine the Great and Prince Potemkin, are a tremendous historical resource in and of themselves

224 (Christie, 1993; Morriss, 2015). Samuel devised the 'central inspection principle', in his case 225 to supervise a workforce, which his elder brother later adapted for his panopticon prison 226 scheme. Moreover, the correspondence demonstrates the sheer breadth of Jeremy Bentham's 227 connections and his personal, intellectual and political interests, with correspondents ranging 228 from prime ministers to his tenants, and people as varied as the English abolitionist William 229 Wilberforce, Tsar Alexander I of Russia, the biographer Harriet Grote, and the Guatemalan 230 politician and philosopher José del Valle. In short, the letters drew in new users and acted as 231 a 'gateway' to further participation. Correspondence manuscripts are often shorter, of more 232 straightforward layout, and are more legible than many of the philosophical documents 233 typically found within the UCL Bentham Papers. Perhaps most importantly, the letters are of 234 human interest and they are, usually, self-contained documents, with a beginning and an end, in a way that the typical UCL manuscript is not.<sup>23</sup> 235

236 The correspondence saw the recruitment of a number of new volunteers who went on to 237 become 'Super Transcribers' (that is, someone who contributes or has contributed significant 238 numbers of transcripts on a regular basis), who were drawn in by the correspondence before 239 moving on to the philosophical material when more confident. The introduction of the letters 240 also stimulated Transcribe Bentham's existing Super Transcribers to increase their rate of 241 participation. Instrumental to this recruitment and encouragement were two entries posted on 242 the British Library's Untold Lives blog, which receives an average of around 16,500 visits per 243 month. The first post acted as an introduction, offering volunteers the opportunity to 'uncover 244 Bentham's more personal side' (Grint and Causer, 2014a). In response, two volunteers, who 245 went on to become Super Transcribers, wrote of their experience of transcribing letters describing Bentham's childhood (Jonker and van der Zwaag, 2014),<sup>24</sup> including one letter 246 which Jeremiah Bentham described, to his absent wife, how the infant Jeremy 'kiss'd' a note 247 'from his dear Mama'.<sup>25</sup> 248

249 The second post on Untold Lives provided a few examples which volunteers had 250 transcribed (Grint and Causer, 2014b), including a rather intense love-letter from Jeremiah 251 Bentham to his future wife, Alicia Whitehorne, in which he described how when they were 252 apart 'so slowly do the Sluggish Minutes now creep forward—such is the Difference caus'd by mighty Love!'.<sup>26</sup> By comparison, a quarter-page advertisement placed in the December 253 254 issue of *History Today* magazine for £350—on the basis that its readership is of a similar 255 demographic and has a similar range of interests to our Super Transcribers—was much less 256 successful than anticipated, as it recruited only one volunteer who went on to become a Super Transcriber.<sup>27</sup> 257

258

#### 259 §3. The accuracy of volunteer transcription

260 It is more than evident, as we have discussed elsewhere (Causer and Terras, 2014b), and as 261 will be demonstrated in detail in this section, that contributors to Transcribe Bentham take 262 great care to ensure that their work is as accurate as possible before submitting it for 263 checking. In our previous discussions of Transcribe Bentham, we have always highlighted 264 the extremely high standard of volunteer transcription, though in making such conclusions we 265 have relied upon our subjective experience of checking transcripts. We can, of course, point 266 to the fact that 94% of all transcribed or partially-transcribed manuscripts have been 267 approved by Transcribe Bentham staff at the time of writing but now, thanks to the more 268 extensive quantitative data gathered for this paper, we can demonstrate-just how reliable the 269 products of crowdsourced transcription can be.

270

271 <u>§3.1 Methodology</u>

The following findings are based upon the 4,364 checked and approved transcripts submitted
between 1 October 2012 and 27 June 2014. Data was collected during the first twenty months

of the Mellon Foundation-funded period, and analysed during the final four months of that
 period. The data was entered into an Excel spreadsheet and consists of the following metrics
 and variables:

The name of the volunteer who submitted the transcript and, if applicable, the
 names of those who had previously worked on it.<sup>28</sup> The experience of volunteers is
 a key factor in accounting for the quality of both the text of the transcript and the TEI
 mark-up. Super Transcribers typically make fewer errors, and their transcripts
 generally take less time to check, than those of less experienced volunteers.

In whose hand the manuscript was written. Most manuscripts in the Bentham
 Papers are in Bentham's own hand, though a significant proportion were written by
 copyists, editors, and Bentham's correspondents. A manuscript written by Bentham is
 typically more difficult to transcribe and encode than a fair-copy sheet, as the former
 is more likely to contain complex compositional and structural features. Deciphering
 Bentham's handwriting can be a significant challenge, particularly as it deteriorated
 markedly later in his life.

The number of words in the transcript, excluding the TEI mark-up. The amount
 of text to be transcribed is another factor in accounting for the number of transcription
 errors, as well as the time it can take to check a transcript. Lengthy manuscripts are
 likely to have been written by Bentham himself, and so more likely to contain
 complex compositional features.

The number of words in the transcript, including the TEI mark-up. Adding TEI mark-up to a transcript is a far from a trivial task, particularly when dealing with complex features such as multiple or nested interlineations. Transcripts containing a greater amount of mark-up typically take longer to check, and are more likely to require alteration than those containing less mark-up.

• The number of alterations and/or corrections made to the text of the transcript

by *Transcribe Bentham* staff before it was approved. If few or no alterations were
made, then we can assume that the volunteer coped well with the transcription task,
and less well if many alterations were required. A high number of alterations could
suggest that the transcriber was inexperienced, that the manuscript was difficult to
decipher, or that sections of the manuscript were not transcribed.

The number of alterations and/or corrections made to the TEI mark-up of the transcript by *Transcribe Bentham* staff before it was approved. If few or no changes were required, then we can assume that the volunteer coped well with the encoding task. A high number of alterations could suggest that the volunteer coped less well, and/or that manuscript was of significant complexity and/or length.

• The time spent checking a transcript and making alterations and/or corrections. If a transcript was checked and approved quickly by *Transcribe Bentham* staff, we can assume that it was transcribed and encoded to a high standard and required few alterations, and/or that the manuscript may not have been a complex one. Transcripts which took a significant amount of time to check generally required a greater number of alterations to both text and, more particularly, the mark-up. This metric is vital for assessing and cost-effectiveness of the quality-control process.

317

When checking a transcript the aim is to ensure that the text is accurate compared to the original manuscript, and that the TEI mark-up is valid, consistent, and well formed, with alterations and corrections made where considered necessary. In judging whether or not a transcript should be approved, we decide whether the transcript is suitable for public viewing and searching via UCL Library's digital repository, and whether the transcript will form a viable basis for future editorial work. The quality control process is, as we have suggested

324 elsewhere, an 'unavoidably impressionistic and subjective judgement' on our part. Few 325 transcripts will be absolutely perfect, but the checking process 'does ensure that locked transcripts are a reliable guide to the contents of the manuscripts' (Causer and Terras, 2014b). 326 By way of example, let us take the assessment of the transcript of JB/116/396/001.<sup>29</sup> 327 328 First, the date on which the transcript was checked was entered into the spreadsheet, and it 329 was recorded that the manuscript was written in Bentham's hand. The number of words were 330 recorded, first including, then excluding, the TEI mark-up. JB/116/396/001 was thus 331 comprised of 192 words including TEI mark-up (or 111 words excluding the TEI mark-up). 332 A digital timer was started to record how long it took to check the transcript. Three 333 alterations were made to the text: in the first line of the transcript, the 'I' transcribed by the user was replaced with a 'Q',<sup>30</sup> the word 'respects' in the first line of the second paragraph 334 was replaced with 'reports', and 'Brumbury' further down the same paragraph was replaced 335 with 'Bunbury'.<sup>31</sup> The TEI mark-up required only two alterations: a set of unclear word tags 336 337 (<unclear></unclear>) were removed from around 'S.P' in the first line as the transcriber's 338 suggestion was correct, and the closing tag of the interlineation 'presents his compliments' 339 ('</add>') had not been included, and was added. The timer was stopped, and the transcript 340 saved, whereupon it was recorded that it had taken 195 seconds (3 minutes and 15 seconds) to check and approve it.<sup>32</sup> The transcript was then locked, and a notification message was left 341 342 on the submitting volunteer's user page to inform them that the transcript had been approved. 343 In the following discussion, where we refer to an 'average', this is a mean average. 344 Table 3.1 provides an overview of the quality-control process. The key finding is that 345 while the average number of alterations to the text required before approval only slightly 346 improved in Period B compared to Period A, the average number of alterations needing to 347 made to the TEI mark-up halved. In the remainder of this section, we explain these 348 differences, and the extent of staff intervention required when correcting transcripts.

Period	Total number of	Total number of	Total number of	Average number	Average
	alterations to	alterations to text	alterations to	of alterations to	number of
	transcripts	of transcripts	mark-up of	text of transcripts	alterations to
			transcripts		mark-up of
					transcripts
(Overall) 1 Oct	34,335	13,279	21,056	3	5
2012 to 27 June					
2014 (Overall)					
(A) 1 Oct 2012 to	15,656	5,260	10,396	4	8
14 July 2013					
(B) 15 July 2013	18,679	8,019	10,660	3	4
to 27 June 2014					

349

Table 3.1: summary of the extent of alterations made to the text and TEI mark-up of 4,364 checked and approved

transcripts, 1 October 2012 to 27 June 2014

351

#### 352 <u>§3.2 Accuracy of the text of transcripts</u>

Over the entire assessment period—1 October 2012 to 27 June 2014—only <u>1% (13,279)</u>—a

tiny 1% of the 1,180,829 words (excluding TEI mark-up) collectively transcribed by

volunteers required any alteration by staff, and a transcript required only an average of 3

356 alterations to its text before being approved.<sup>33</sup> The quality of volunteer transcription was

357 clearly extremely high (Fig. 3.1 and Table 3.2).



Fig. 3.1: changes made to the text of transcripts during the quality control process during Period A (1 October 2012 to 14
 July 2013), and Period B (15 July 2013 to 27 June 2014)<sup>34</sup>

361

362 Overall, 46% (1,995) of transcripts were approved without requiring any changes to the 363 text, a further 40% (1,765) required one to five changes each, and 6% (263) needed between 364 six and nine alterations each. It was a very small-minority of transcripts—8% (341)—which 365 needed ten or more alterations to the text before approval. Such extensive alteration to the 366 text was typically required in cases where the volunteer had been unable to read portions of 367 the manuscript, or where they had missed a small section or a marginal note or notes which the checker subsequently added. For example, the bottom-right quadrant of JB/100/001/001 368 369 had not been transcribed when it was submitted, and was added by the checking member of

staff.<sup>35</sup> This added a further 114 words to the text of the transcript, but the rest of the
transcript had been transcribed to a very high standard.

The standard of transcription was already high during Period A, when transcripts required an average of 4 alterations to the text before being accepted, but it improved still further during Period B, when an average of 3 alterations were required before a transcript was approved. During Period A, 39% of transcripts (506) were approved without any alteration to the text, 41% (533) required one to five alterations each, and 11% (96) needed between six and nine changes. Only 12% (153) required ten or more alterations each before being accepted.

379 During Period B, a greater proportion of transcripts—48% (1,995)—were accepted 380 without any alteration to the text. 40% (1,232) required one to five alterations each, 5% (167) 381 needed between six and nine changes, and a mere 6% (188) needed ten or more alterations 382 before being accepted. This appreciable improvement in the already excellent standard of 383 transcription can best be accounted for by the increased proficiency of Super Transcribers, 384 but perhaps also because about a third of the transcripts worked on during Period B were correspondence sheets from the British Library. These are sometimes-but by no means 385 386 consistently-easier to decipher than UCL Bentham manuscripts; sheets written by Samuel<sup>36</sup> and Jeremiah Bentham<sup>37</sup> can certainly both be challenging, and anything in the hand of the 387 388 elderly Jeremiah can cause problems to the transcriber (Table 3.2).

Penner	No. of manuscripts	Average no. of	Average no. of	Average time to
		alterations to text	alterations to mark-	check and approve
			up	transcript (seconds)
Jeremy Bentham	1,465	3	4	177
Samuel Bentham	235	1	1	127
Jeremiah Bentham	54	2	2	116
Fair-copy manuscripts	863	2	4	97

- Table 3.2: comparison of the efficiency of the quality-control process for manuscripts, in the hands of Jeremy, Jeremiah and
   Samuel Bentham, and fair-copy manuscripts<sup>38</sup>
- 391
- 392

#### 393 §3.3 Accuracy of the TEI mark-up

- 394 Though volunteers coped admirably well with adding TEI mark-up to their transcribed
- 395 manuscripts, this task has nevertheless caused them more difficulty than transcription, and
- 396 hence more in the way of work for *Transcribe Bentham* staff than was required to check the
- text of transcripts.



398

Fig. 3.2: changes made to the mark-up of transcripts during the quality control process during Period A (1 October 2012 to
14 July 2013), and Period B (15 July 2013 to 27 June 2014)<sup>39</sup>

401

402 During Period A, 23% (299) of transcripts were approved without any alteration to the
403 mark-up, 42% (536) required between one and five alterations, and 11% (146) needed
404 between six and nine changes. 24% (307) of Period A transcripts needed ten or more

405 alterations each before they were approved, and a disproportionate, and unsustainable in the 406 long-term, amount of staff time was spent checking them: it took 57 hours, 39 minutes and 30 407 seconds to check and approve these 307 transcripts, or 45% of all the time spent checking 408 transcripts during Period A. It was, then, by reducing the frequency of mark-up errors made 409 by transcribers, rather than attempting to achieve slight improvement in the excellent 410 standard of transcription, that we would see the greatest efficiency savings. As we had hoped 411 it would before the required data was available to test it (Causer and Terras, 2014b), the improved, second iteration of the Transcription Desk, in making it more straightforward to 412 see the workings of the TEI mark-up, appears to have had the desired effect (Fig. 3.2). 413 414 The difference between Periods A and B is stark. During Period B, 35% (1,080) of 415 transcripts were approved without the need for any alteration to the mark-up, a greater 416 proportion than during Period A. 47% (1,460) needed between one and five alterations, while 417 9% (274) of transcripts required between six and nine alterations each. Only 8% (261) of 418 Period B transcripts needed ten or more alterations, and a much-reduced amount of staff time 419 was spent checking these transcripts requiring more extensive alteration: it took 31 hours and 420 7 minutes, or 26% of the total time spent checking transcripts during Period B, to work 421 through and approve these 261 transcripts. That volunteers made fewer errors in applying TEI 422 mark-up to their transcripts during Period B than Period A is attributable to their increased 423 experience and proficiency at the encoding task, facilitated in large part by the second, 424 improved iteration of the Transcription Desk.

425

#### 426 §4. The economics of *Transcribe Bentham*

#### 427 <u>§4.1 Efficiency of the quality-control process</u>

428 As noted in Section 2, the major driver of increased participation was the availability of the

429 British Library Bentham Papers. As Section 3 has demonstrated, it was the improvements

made to the Transcription Desk which facilitated a reduction in the frequency of errors made
by volunteers when encoding their transcripts, and this reduction was the key in increasing
the efficiency of the quality-control process.

433 From 1 October 2012 through to 27 June 2014, staff spent a total of 890,274 seconds 434 (247 hours, 17 minutes and 54 seconds) checking and approving transcripts, with it taking an average of 207 seconds (3 minutes and 27 seconds) to check a transcript (Table 4.1).<sup>40</sup> To be 435 fully illustrative, this overall figure needs to be broken down once more into the two periods 436 437 representing the use of the two iterations of the Transcription Desk, so that the impact of the 438 second iteration can be more clearly seen. In doing so, we can also move beyond our 439 previous, tentative observations on the efficiency of the quality control process, in which we 440 found that it took an average of around 6 minutes for a staff member to check and approve a 441 transcript (Causer and Terras, 2014b).

442

Period	Total time spent on quality	Number of	Average time spent
	control, seconds (hours and	transcripts	checking a
	minutes)	checked and	transcript, seconds
		approved for	
		which data is	
		available	
(Overall) 1 Oct 2012 to 27 June	890,274 (247 hours, 17 mins and 54	4,364 (data for	207 seconds
2014	secs)	4,309)	
(A) 1 Oct 2012 to 14 July 2013	463,992 (128 hours, 53 mins and 12	1,288 (data for	364 seconds
	secs)	1,275)	
( <b>B</b> ) 15 July 2013 to 27 June	426,282 (118 hours, 24 mins and 42	3,076 (data for	141 seconds
2014	secs)	3,034)	

443 **Table 4.1:** Staff time spent on the quality control process, 1 October 2012 to 27 June 2014<sup>41</sup>



444

Fig. 4.1: time (in seconds) spent checking and approving transcripts, 1 October 2012 to 27 June 2014, comparing the first
 and second iterations of the Transcription Desk<sup>42</sup>

447 It took an average of 364 seconds (6 minutes and 4 seconds) to check a transcript 448 submitted during Period A, when volunteers used the first iteration of the Transcription Desk. 449 38% (482) of these 1,275 transcripts were checked at or below the overall average checking 450 time of 207 seconds (3 minutes and 7 seconds). Though only 17% (213) of these transcripts 451 took 600 seconds (10 minutes) or more to check, they took up a disproportionate amount of 452 the overall checking time, most of which was spent amending the TEI mark-up. Of the 128 453 hours, 53 minutes and 12 seconds spent checking these 1,275 transcripts, 57 hours, 26 454 minutes and 12 seconds—or 45% of all the time spent checking transcripts during Period A— 455 was spent dealing with these 213 transcripts. The amount of time spent upon checking these 456 more complex transcripts was simply unsustainable, and had to be reduced, and it was in 457 assisting volunteers to reduce the frequency of encoding errors which was the key to 458 improving the efficiency of the quality control process. 459 Increased efficiency was indeed achieved during Period B, with our best estimates

being far exceeded: Period B transcripts took an average of 141 seconds (2 minutes and 21

seconds) to check,<sup>43</sup> almost two and-a-half times less than the average checking time during
Period A.

During Period B, 81% (2,452) of the 3,034 transcripts for which data was available
were checked and approved at or below the overall average checking time of 207 seconds per
transcript, a far greater proportion than during Period A. But the key point is that during
Period B a tiny-2% (73) of approved transcripts required more than ten minutes of attention.
These 73 transcripts took a total of 19 hours, 3 minutes and 43 seconds to check, or 16% of
the total time of 118 hours, 24 minutes and 42 seconds spent checking transcripts during
Period B.

Also requiring consideration in this discussion is that those checking the transcripts
became more proficient at the task over time. Though care was taken to ensure that
consistency was maintained throughout the period when the data was recorded, there is no
accurate measurement to assess the efficiency of the individual moderators.

474 In summary, by the end of Period B the Transcribe Bentham quality control process 475 was more efficient than ever, and volunteer transcribers were producing work of a 476 professionally high standard. The average checking time per transcript was greatly reduced, 477 to the extent that almost two and-a-half times as many transcripts were checked by staff 478 during Period B than in Period A in a shorter overall time. This striking improvement had 479 two major causes. First, and most importantly, was the increased user-friendliness of the 480 second iteration of the Transcription Desk. This led to the increased proficiency, particularly 481 in adding TEI mark-up to transcripts, of Super Transcribers, and a concomitant reduction in the time spent checking the average transcript. Second, it is worth noting that transcripts 482 483 submitted during Period A were, on average, around 80 words longer excluding mark-up, and 484 120 words longer including mark-up, than those submitted during Period B. Yet this

485 difference in length cannot alone, as we have shown in this section, adequately account for486 the increased efficiency of the quality control process.

487

#### 488 <u>§4.2 Cost avoidance</u>

489 In Section 3 we established that one of the major concerns about crowdsourced transcription, 490 namely the quality of work produced by volunteers, need not be a worry (at least in the case 491 of *Transcribe Bentham*). Using the data presented above, in this section we will attempt to fill 492 a gap in the literature by addressing the other major reservation about crowdsourced 493 transcription, whether or not it is an economically viable and sustainable endeavour, by 494 examining the economics of running a volunteer-supported crowdsourcing project. 495 Transcribe Bentham does, as we will show, offer the potential for significant long-term cost 496 avoidance.

497 Before beginning this discussion, any analysis must consider the £589,000 invested in Transcribe Bentham by the Arts and Humanities Research Council and the Andrew W. 498 499 Mellon Foundation. About £192,000 of this money was spent on digitising the Bentham Papers at UCL and the British Library, and about £80,000 on software development. The 500 501 remainder was spent on storage, equipment, and academic salaries. So, while establishing and 502 developing Transcribe Bentham did not come cheaply, institutions wishing to crowdsource 503 transcription of their own material can now take advantage of the freely-accessible code for the Transcription Desk, a tried-and-tested platform for collaborative transcription.<sup>44</sup> Using the 504 505 Transcription Desk—or one of the other freely-available crowdsourced transcription platforms such as *Scripto* or *FromThePage*<sup>45</sup>—could allow institutions to significantly 506 507 mitigate start-up costs, although the implementation and customisation of any of these 508 platforms would necessarily require some degree of investment. If an institution already had 509 digital images of their collections to hand, then costs could be mitigated even further.

510 Transcribe Bentham's long-term sustainability and cost-effectiveness did not seem 511 particularly apparent when, based upon our first six months of testing, we made some rather 512 pessimistic preliminary observations. From 8 September 2010 through to 8 March 2011, 513 volunteers transcribed or partially-transcribed 1,009 manuscripts, at an average rate of 168 514 per month, or 35 per week. Had the two full-time Research Associates then employed on the 515 project instead spent six months transcribing manuscripts on a full-time basis, they could 516 reasonably have been expected to produce around 2,400 transcripts between them, working at 517 more than twice the rate of the volunteer transcribers then participating. Based on this 518 observation, we concluded that Transcribe Bentham did not seem 'particularly cost-effective, 519 at least in the short-term'. We did, however, note that volunteers had carried out a great deal 520 of work during those first six months and that there were future grounds for optimism: 521 volunteers would become more proficient at transcription and encoding, staff would become 522 more experienced and efficient in checking transcripts, and there was scope for the 523 transcription rate to increase as more volunteers joined the project (Causer, Tonra, and 524 Wallace, 2012). It must be noted, however, that these preliminary conclusions about the 525 efficiency of Transcribe Bentham were impressionistic estimates, as we did not then collect 526 anything approaching the detailed data which has been discussed in this paper. 527 As noted in Sections 3.2, 3.3, and 4.1, Transcribe Bentham volunteers were, by 27 June 528 2014, producing extremely high-quality transcripts at a faster rate than ever before, while the 529 quality-control process had never been more efficient. Yet this was only achieved after four 530 years of developing and sustaining *Transcribe Bentham*, and similar, complex crowdsourcing 531 programmes should be thought of as longer-term projects which can capitalise on gained 532 expertise, on the part of both participants and project managers. This has obvious 533 implications for planning and sustaining such projects, in a sector where budgets are limited.

534 It is sometimes suggested to the *Transcribe Bentham* team that the expense of running 535 the project could be reduced by devolving the task of checking transcripts to experienced 536 volunteers. We broached this topic in assessing *Transcribe Bentham*'s first six months, 537 speculating that in the future 'volunteer-moderators' might check submissions, which would 538 then 'only require a brief checking over by editorial staff' before being approved (Causer, 539 Tonra, and Wallace, 2012). We have, however, since discarded this idea-. It is clear from 540 conversations with Super Transcribers that they were not remotely attracted by the prospect 541 of checking the submissions of fellow transcribers, nor of having their own transcripts 542 checked by another volunteer. Transcribers overwhelmingly prefer instead to continue to 543 transcribe with support from Transcribe Bentham staff, contact with whom is greatly valued. 544 Just as important is an ethical consideration: volunteers generously donate their time to 545 Transcribe Bentham by transcribing, and suddenly changing the nature of the project by 546 asking them to check transcripts as well—a service which has been provided for so long by 547 experienced staff—would likely be perceived as directly exploitative and a breach of trust, 548 would damage the volunteer/staff relationship, and potentially create problematic hierarchies 549 within the volunteer transcriber community. As such, as long as Transcribe Bentham 550 continues, transcripts will be checked by Bentham Project staff.

551 Yet Transcribe Bentham can still offer significant cost-avoidance potential, while 552 maintaining staff support of volunteers. This can best be seen when comparing the potential 553 cost of researchers transcribing the manuscripts against the cost of researchers checking 554 volunteer-submitted transcripts. It is estimated that transcripts of around 100,000 pages will 555 be required before the UCL and British Library Bentham Papers are fully transcribed. If a Senior Research Associate (UCL Grade 8, national UCU spine point 38)<sup>46</sup>)—i.e. the level at 556 557 which the project co-ordinator was then employed—transcribe the estimated 61,110 558 manuscript pages outstanding as of 30 September 2014, this would cost a minimum of

£1,121,063, including on-costs (that is, including National Insurance and superannuation contributions).<sup>47</sup> This calculation assumes that it would take an average of 45 minutes to transcribe a manuscript, and at an average cost of £18.35 per transcript. It also assumes that a funding body or bodies would be willing to provide money purely to fund transcription for many years which is, to say the least, a forlorn hope.

564 By the close of Period B, it took an average of 141 seconds to check and approve a transcript, which works out at around £0.97 of a Senior Research Associate's time, including 565 566 on-costs. If the checking task were delegated to a Transcription Assistant (UCL Grade 5 567 Professional Services staff, national spine-point 15) then the cost of checking the average Period B transcript would be approximately £0.52, including on-costs.<sup>48</sup> If hourly-paid 568 569 graduate students (UCL Grade 4, Professional Services staff, national spine point 11) were given the task, then the average Period B transcript could be checked for about £0.44.49 These 570 571 calculations do, of course, assume that the people at each of these grades have appropriate 572 levels of experience and expertise, and that it would take them the same amount of time to 573 check the average transcript, so these are 'best case' scenarios.

574 The cost-avoidance potential of Transcribe Bentham is particularly great in the case of 575 lengthy and complex manuscripts. The transcript of folio 62 from Box 107 of UCL's 576 Bentham Papers, for example, took 39 minutes and 44 seconds for a Senior Research 577 Associate to check and approve, or about £16.20 of their time, including on-costs. Assuming 578 that it would take the same amount of time for a Transcription Assistant or an hourly-paid 579 graduate student to check, this would amount to around £8.64, including on-costs, and £7.28, 580 of their respective times. Had a Senior Research Associate been asked to transcribe this 581 manuscript from scratch, then it would have taken perhaps two hours, at a cost of around £50. 582 If, as noted above, it would cost at least £1,121,063, including on-costs, to employ a 583 Senior Research Associate to produce the remaining 61,110 transcripts required, then Table

584 4.2 shows the potential costs which could be avoided if the remainder of the UCL and British 585 Library Bentham Papers were transcribed by volunteers and checked by Transcribe Bentham 586 staff at the three levels. It should be noted that these cost avoidance projections are for the 587 checking and approving of transcripts only; they do not include the time required for the 588 management of the Transcription Desk, nor the cost of hosting, maintenance, and regular 589 upgrades of the transcription platform, nor of the long-term storage and management of data 590 resulting from the project.

591

Transcripts checked by	Total cost of checking transcripts	Potential cost avoidance
Senior Research Associate	£59,277	£1,061,786
Transcription Assistant	£31,777	£1,089,286
Hourly-paid graduate student	£26,888	£1,094,175

592

Table 4.2: potential cost-avoidance afforded by Transcribe Bentham, if the remainder of the Bentham Papers were 593 transcribed by volunteers and checked by staff of the three above grades

594

595 Even after deducting the £589,000 of financial support already given to Transcribe 596 Bentham, then there remains the potential to avoid costs of around £500,000 if the remainder 597 of the Bentham Papers were transcribed by volunteers and checked by staff. In the longer 598 term, there would be on-going, additional cost-avoidance as, when producing a volume of the 599 Collected Works of Jeremy Bentham, time is built-in to each funding proposal for the 600 identification and transcription of all pertinent manuscripts, which may be scattered 601 throughout the Bentham Papers. Having available draft transcripts of all required manuscripts 602 for a particular volume could save anywhere up to six months' worth of staff time per 603 volume, and could have the effect of making such funding proposals more competitive. As at 604 least another forty volumes of the Collected Works are required before the edition is 605 complete, then the eventual cost-avoidance resulting from Transcribe Bentham will far 606 outweigh the initial investment in the initiative. In addition, the public engagement value of

the initiative is incalculable, and has contributed to a greater awareness of Bentham's life andthought, and a higher public profile for Bentham Studies, than ever before.

609 The increased rate of participation in, and efficiencies of, Transcribe Bentham have 610 also caused us to revise our estimates of how soon the remainder of the Bentham Papers 611 might be fully transcribed. Thanks to the work of Transcribe Bentham's volunteers, that day 612 could arrive sooner than anyone might ever have anticipated (Table 4.3). The Bentham 613 Project began using electronic word processors to transcribe manuscripts in 1984 and since 614 then, through to September 2010-i.e. before the advent of *Transcribe Bentham*-some 615 28,000 page transcripts were produced by Bentham Project researchers, at an average rate of 616 1,076 per year, dependent upon the availability (or otherwise) of funding, from a variety of 617 sources, for editorial work. If Transcribe Bentham never existed, and assuming there was 618 money available to fund a consistent rate of transcription, then the Bentham Papers would not 619 be fully transcribed until 2081 at the very earliest.

	Average no. of transcripts per	Earliest date when all pages
	year	would be transcribed
Without Transcribe Bentham (i.e.	1,076	2081
if all transcription was done by		
researchers)		
Overall Transcribe Bentham	2,704	2036
transcription rate (8 Sept 2010—30		
Sept 2014)		
1 Jan 2014—30 Sept 2014	5,564	2025
Transcribe Bentham transcription		
rate		

620

Table 4.3: projected dates at which the remaining untranscribed portion of the UCL and BL Bentham Papers (estimated

621 61,110 page transcripts as of 30 September 2014) would be completed, comparing transcription rates

622

623 We previously estimated—based on our earlier, limited data—that if volunteers 624 continued to transcribe at the rate they had done from the launch of Transcribe Bentham on 8 625 September 2010 through to 19 July 2013, that is at a rate of 2,024 transcripts per year, then 626 the remainder of the Bentham Papers could be fully-transcribed by 2049 (Causer and Terras, 627 2014b). If we now extend this analysis to encompass 8 September 2010 to 30 September 628 2014, i.e. up to the end of the Mellon Foundation grant, volunteers worked on an average of 629 2,704 transcripts per year. If that pace could be maintained, then the Bentham Papers would 630 be completely transcribed in 2036—considerably sooner than our previous best estimate. 631 However, should volunteers maintain the rate of transcription which they managed 632 between 1 January and 30 September 2014, when the worked at a rate of 5,564 transcripts per 633 year, then the Bentham Papers could be fully transcribed by 2025. The prospect of providing 634 digital access to a fully-transcribed Bentham Papers, a resource of enormous historical and 635 philosophical importance, to researchers and the general public by the mid-2020s, was an impossibility only a decade ago. This would be a remarkable achievement, and a true 636 637 testament to the skilled and engaged work of *Transcribe Bentham*'s volunteers.

638

#### 639 §5. Conclusion

640 Crowdsourcing is not a panacea. In order to be successful it must be carefully planned and 641 integrated into a wider research agenda and public engagement strategy, rather than simply 642 being done for its own sake. The rationale for crowdsourcing must be clearly explained and 643 articulated to volunteers: after all, why would anyone choose to get involved if there was no defined use and end result for the data? It should also be acknowledged that there is always 644 645 the risk, despite the most careful planning, a project may fail to attract sufficient numbers of 646 volunteers, or volunteers may not participate in a consistent manner over a long period of 647 time.

648 Transcribe Bentham has, we believe, demonstrated the potential benefits of 649 crowdsourced transcription for large manuscript collections, which include public engagement with research and scholarship, and significant cost-avoidance. A key finding is 650 651 that improving the Transcription Desk did not increase the rate of participation-, and that an 652 interface in and of itself is unlikely to be a significant factor in recruiting regular contributors 653 to a project. The Transcription Desk is, of course, vital in supporting the work of Super 654 Transcribers and infrequent contributors alike, and improvements made were in response to 655 their suggestions and requests for functionality. The task was made more straightforward for 656 volunteers, and the reduction in encoding errors which the improvements facilitated made the 657 quality-control process more straightforward and more efficient for project staff, and hence 658 increase Transcribe Bentham's cost-avoidance potential.

659 In the case of Transcribe Bentham, content was the key. It was availability of new and 660 varied manuscripts in the shape of the British Library's Bentham correspondence, which joined the important philosophical material, and helped to generate publicity, draw in new 661 662 volunteers, and drive a dramatic increase in the rate of participation. Any successful 663 crowdsourcing project must, we conclude, marry an excellent interface which can be altered 664 in response to the needs of users, with exciting and interesting content. The Bentham correspondence has helped to promote a more nuanced picture of Bentham himself. Here was 665 666 a man with a keen sense of humour, for instance, as he teasingly told his friend John Lind in 1776: 'A bottle of burgundy I have reserved to moisten your fat guts with'.<sup>50</sup> The work of 667 volunteers is helping to undermine the reputation with which Bentham has long been saddled, 668 669 that of a cold calculator of pleasures and pains.

670 Our experience of *Transcribe Bentham* carries with it other general recommendations 671 for large-scale crowdsourcing for cultural heritage. Such a programme is most likely to 672 become fully efficient and effective in the long-term, and should be thought of as such.

673 Volunteers should be supported by a point, or points, of contact, in the form of a moderator or 674 project manager, to encourage participation and ensure that they feel valued. The 675 sustainability of the crowdsourcing platform must be considered, and the platform improved 676 and updated in the light of volunteer feedback. All of this requires an ambitious and well 677 thought-through project plan at the very beginning, and ongoing institutional support, 678 commitment, and resources to successfully meet the crowdsourcing programme's goals, or it 679 is unlikely that the cost-avoidance or, indeed, any other aims will be obtained. 680 Crowdsourced transcription is now an integral part of the work of the Bentham Project, 681 and the creation of the new edition of the Collected Works of Jeremy Bentham. Volunteer-682 produced transcripts have proven to be of an extraordinarily high standard, and Transcribe 683 Bentham will, in the long-run, be cost-effective, despite the initial heavy investment. 684 *Transcribe Bentham* has also led to participation in the European-funded *tranScriptorium*<sup>51</sup> and Recognition and Enrichment of Archival Documents (READ)<sup>52</sup> projects, which are 685 686 developing and exploiting solutions for the indexing, searching and full transcription of 687 historic handwritten manuscripts using modern Handwritten Text Recognition (HTR) 688 technology. We could never have anticipated that the work of volunteer transcribers would be 689 used as 'ground truth' data for training HTR models, or that we would envisage and test a 690 transcription interface in which volunteers could ask an HTR engine for suggestions for words which they were struggling to decipher.<sup>53</sup> The prospect of making this technology 691 692 available to volunteers could lead to further, unanticipated, efficiencies and cost-avoidance in 693 the future.

In summary, it is clearly a complex task to evaluate the efficiencies and economics of cultural heritage crowdsourcing. This paper has offered several metrics which might be used in evaluating the success (or otherwise) of such endeavours, in terms of the cost of crowdsourcing, the time spent checking submissions, and the quality of the work produced by

- 698 volunteers. These metrics may be of general use when conceptualising crowdsourcing in the
- 699 cultural and heritage sectors. While it has taken a little time and patience, and a not
- inconsiderable amount of money, to get to this point, *Transcribe Bentham* is now more
- successful than ever. For the field of crowdsourced transcription more generally, we might
- well conclude that if we can successfully crowdsource Bentham's manuscripts, then we can
- conceivably crowdsource any body of historical documents.
- 704

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707

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724

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- 733
- 734

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<sup>6</sup> At 10.30am BST on 5 August 2015 there were 1,626 'Human Intelligence Tasks' available for Amazon *Mechanical Turk* users to choose from. Over a hundred offered no payment at all, and around 600 offered a reward of somewhere between US\$0.01 and \$0.10.

<sup>7</sup> <u>https://turkopticon.ucsd.edu</u>, last accessed 30 July 2015. The neologism 'Turkopticon' does, of course, invoke Bentham's panopticon prison scheme, in which transparency was a fundamental principle.

<sup>8</sup> Chandler and Kapelner (2013) found that where *Mechanical Turk* workers were told that their

contributions were 'meaningful', such as 'helping cancer researchers identify tumor cells', then the

workers increased the quantity of their work (though there was no change in its quality).

<sup>9</sup> <u>http://www.ucl.ac.uk/bentham-project/</u>, last accessed 12 August 2015.

<sup>10</sup> <u>http://www.tei-c.org/index.xml</u>, last accessed 11 April 2016.

<sup>11</sup> <u>http://www.ucl.ac.uk/library/bentham</u>, last accessed 2 August 2015.

<sup>12</sup> The first two volumes of the *Collected Works* were published in 1968.

<sup>13</sup> Bentham worked on the Thames Police Bill with the London police magistrate, Patrick Colquhoun. It was enacted in 1800, establishing the Thames River Police as the first regular, professional police force in the world.

<sup>14</sup> Quinn, 'Box 150: progress update' (2015). The Treason Act of 1795 (36 Geo. III. c.7) made it high treason for an individual to plot or attempt to inflict harm, death, or imprisonment upon the monarch. It

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<sup>&</sup>lt;sup>1</sup> This quotation is from J. Bentham (1787). *Defence of Usury; Shewing the Impolicy of the present legal restraints on the terms of pecuniary bargains*. London, p. 2.

was accompanied by the Seditious Meetings Act (36 Geo. III. c.8), which made it illegal to hold a public meeting comprised of more than fifty individuals.

<sup>15</sup> Funding from the Mellon Foundation also provided for the creation of detailed metadata for the British Library's Bentham Papers.

<sup>16</sup> For an up-to-date account of *Transcribe Bentham*'s progress, see the regular progress updates issued at <a href="http://blogs.ucl.ac.uk/transcribe-bentham/">http://blogs.ucl.ac.uk/transcribe-bentham/</a>.

<sup>17</sup> The period funded by the Mellon Foundation is divided into the sections highlighted in red and green. The first highlighted section (1 October 2012 to 14 July 2013) indicates the period in which volunteers used the first iteration of the Transcription Desk, while the second highlighted section (15 July 2013 to 30 September 2014) indicates the period in which volunteers used the second iteration.

<sup>18</sup> Jeremiah Bentham (1712–92)<u>was a</u>-, lawyer, but derived most of the family's income through property.
 <sup>19</sup> Alicia Grove (?–1759) and Jeremiah Bentham married in 1745. They had seven children, but only

Jeremy and Samuel survived childhood.

<sup>20</sup> Samuel Bentham (1757–1832) was the youngest of Jeremiah and Alicia's children.

<sup>21</sup> Maria Sophia Fordyce (1765–1858) married Samuel Bentham in 1756. She prepared and edited Samuel's biography, which was published in 1862.

<sup>22</sup> George Bentham (1800–84) was a botanist and fellow (and later, president) of the Linnaean Society. He lived for a while with his uncle, Jeremy, and edited some of his works. Jeremy, being unmarried and childless, left much of his estate to George.

<sup>23</sup> A typical UCL Bentham manuscript may not, taken on its own, make a great deal of sense. It is only when it is compiled and edited into a larger and coherent text that is significance is likely to become clear.

<sup>24</sup> These two transcribers had, by 30 September 2014, worked on 380 transcripts between them.

<sup>25</sup> Jeremiah Bentham to Alicia Bentham, 26 April 1750, <u>http://www.transcribe-</u>

bentham.da.ulcc.ac.uk/td/JB/537/011/001, last accessed 3 August 2015.

<sup>26</sup> Jeremiah Bentham to Alicia Whitehorne, 24 August 1745, <u>http://www.transcribe-</u>

bentham.da.ulcc.ac.uk/td/JB/537/004/001, transcribed by Peter Hollis, version dated 11.21, 31 March

2014. The letter continues across the next five pages.

<sup>27</sup> For the demographics, motivations, and interests of *Transcribe Bentham* volunteers, see Causer and Wallace, 2012. For the demographics and interests of *History Today* readers, see the magazine's

advertising information pack at

http://www.historytoday.com/sites/default/files/HT.MediaPack2015.pdf, last accessed 3 August 2015. <sup>28</sup> It is also important to keep accurate records of the work carried out by volunteers, in order to recognise their work where required (for example, in the preface to a volume of Bentham's *Collected Works*).

<sup>29</sup> <u>http://www.transcribe-bentham.da.ulcc.ac.uk/td/JB/116/396/001</u>, transcribed by Lea Stern, revision dated 01.36, 28 November 2012. This is the version of the transcript submitted by the volunteer transcriber, prior to any editorial intervention.

<sup>30</sup> 'Q.S.P'-, an acronym for the Bentham family home at Queen's Square Place, Westminster, into which Bentham moved when his father, Jeremiah, died in 1792. In their letters, Jeremy and his younger brother Samuel frequently referred to Jeremiah as 'Q.S.P'.

<sup>31</sup> Sir (Thomas) Charles Bunbury (1740–1821), Member of Parliament for Suffolk, 1761–84, and 1790–
1812. Bunbury was interested in prison reform and convict transportation, and corresponded with
Bentham on these topics.

<sup>32</sup> It should be noted that the recorded time spent checking a transcript does not include time expended upon creating XML files, providing feedback to users, updating the website, nor actually recording the data itself.

<sup>33</sup> Based on 4,364 checked and approved transcripts.

<sup>34</sup> Data was available for 1,288 transcripts submitted during Period A, and 3,076 submitted during Period

B. The jagged lines indicate a change of scale on the chart.

<sup>35</sup> Compare revision dated 12.40, 20 December 2012 (checked by *Transcribe Bentham* staff) with that dated 16.07, 19 December 2012 (submitted by Peter Hollis), <u>http://www.transcribe-</u>

bentham.da.ulcc.ac.uk/td/index.php?title=JB/100/001/001&action=history.

<sup>36</sup> For example, <u>http://www.transcribe-bentham.da.ulcc.ac.uk/td/JB/538/395/001</u>, transcribed by S.D. Croft, revision dated 16.54, 7 May 2015.

<sup>37</sup> For example, <u>http://www.transcribe-bentham.da.ulcc.ac.uk/td/JB/541/193/001</u>, transcribed by S.D. Croft, revision dated 16.23, 5 August 2015.

<sup>38</sup> Manuscripts which were penned by more than one person, e.g. a fair-copy manuscript which was annotated by Jeremy Bentham, were discounted from these calculations. 'Fair-copy manuscripts' refers to

those written by unknown copyists, as well as Jeremy Bentham's known amanuenses John Flowerdew Colls, Richard Doane, Richard Smith, and John Koe.

<sup>39</sup> Data was available for 1,288 transcripts submitted during Period A, and 3,076 submitted during PeriodB. The jagged lines indicate a change of scale on the chart.

<sup>40</sup> It must be noted that all times given in this paper are for the checking of transcripts only. They do not include time spent maintaining and updating the website, creating XML files of the transcripts, supporting volunteers, publicity, and other tasks associated with running a project like *Transcribe Bentham*.

<sup>41</sup> The 'average time spent checking a transcript' was based on a calculation using transcripts for which data was available. That there is a discrepancy between the number of transcripts checked and approved, and the number for which data is available, is owing to a software crash and the loss of recorded data.
<sup>42</sup> Though 4,363 transcripts were checked and approved from 1 October 2012 to 27 June 2014, data was available for 4,309 of them owing to a software crash. The jagged lines indicate a change of scale.
<sup>43</sup> Based on 3,404 transcripts for which data was available.

<sup>44</sup> Transcription Desk code, <u>https://github.com/onothimagen/cbp-transcription-desk</u>. For implementations of the Transcription Desk, or parts thereof, please see the *Edvard Munchs Tekster Digitalt Arkiv*, <u>http://www.emunch.no/wiki/index.php/Edvard Munchs tekster</u>, and *Letters of 1916: Creating History* project, <u>http://dh.tcd.ie/letters1916/about/acknowledgements/</u>. All accessed 2 August 2015.

<sup>45</sup> Scripto: <u>http://scripto.org/</u>; *FromThePage*: <u>http://beta.fromthepage.com/</u>. Both last accessed 11 May 2016.
<sup>46</sup> For the salary scale, see <u>http://www.ucl.ac.uk/hr/salary\_scales/final\_grades14-15.php</u>, last accessed 10 April 2016.

<sup>47</sup> The total cost of this likely to be somewhat greater, as the figure does not take into account the staff member's progression through UCL's salary spine points, nor inflation and other salary increases over time, and so the cost of employing them would typically increase each year until they reach the top of Grade 8. This progression through the scale and subsequent increase in the cost of employment is also applicable to the Transcription Assistant and hourly-paid graduate students discussed below. See the UCL salary grade structure at <u>http://www.ucl.ac.uk/hr/salary\_scales/final\_grades.php</u>, last accessed 12 April 2016.

<sup>48</sup> A Transcription Assistant would, typically, be a graduate student.

<sup>49</sup> On-costs are not applicable to hourly-paid staff.

<sup>50</sup> Bentham to Lind, 12 September 1776, <u>http://www.transcribe-</u>

bentham.da.ulcc.ac.uk/td/JB/538/058/002, transcribed by Ohsoldgirl, revision dated 17.13, 8 April 2014.

See also Wheatley (1831, 2015), in which the elderly Bentham exhibits a pleasingly sarcastic sense of humour.

<sup>51</sup> <u>http://transcriptorium.eu</u>, last accessed 4 August 2015. *tranScriptorium* ran from 1 January 2013 to 31 December 2015.

<sup>52</sup> <u>http://read.transkribus.eu</u>, last accessed 12 April 2016. *READ* runs from 1 January 2016 to 31
 December 2018.

<sup>53</sup> *TSX*, <u>http://www.transcribe-bentham.da.ulcc.ac.uk/TSX/desk</u>, last accessed 5 August 2015.

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