



**HAL**  
open science

## **VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates**

Domitile Lourdeaux, Zoubida Afoutni, Marie-Hélène Ferrer, Nicolas Sabouret, Virginie Demulier, Jean-Claude Martin, Laurence Bolot, Vincent Boccara, Romain Lelong

### ► To cite this version:

Domitile Lourdeaux, Zoubida Afoutni, Marie-Hélène Ferrer, Nicolas Sabouret, Virginie Demulier, et al.. VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates. 19th International Conference on Intelligent Virtual Agents (ACM IVA 2019), 2019, Paris, France. pp.241-243, 10.1145/3308532.3329418 . hal-03195504

**HAL Id: hal-03195504**

**<https://hal.science/hal-03195504>**

Submitted on 11 Apr 2021

**HAL** is a multi-disciplinary open access archive for the deposit and dissemination of scientific research documents, whether they are published or not. The documents may come from teaching and research institutions in France or abroad, or from public or private research centers.

L'archive ouverte pluridisciplinaire **HAL**, est destinée au dépôt et à la diffusion de documents scientifiques de niveau recherche, publiés ou non, émanant des établissements d'enseignement et de recherche français ou étrangers, des laboratoires publics ou privés.

## **VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates**

Domitile Lourdeaux, Marie-Hélène Ferrer, Nicolas Sabouret, Virginie Demulier, Romain Lelong, Reviatch France, Zoubida Afoutni

### ► **To cite this version:**

Domitile Lourdeaux, Marie-Hélène Ferrer, Nicolas Sabouret, Virginie Demulier, Romain Lelong, et al.. VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates. 19th International Conference on Intelligent Virtual Agents (IVA), 2019, Paris, France. 10.1145/nnnnnnn.nnnnnnn . hal-03195504

**HAL Id: hal-03195504**

**<https://hal.archives-ouvertes.fr/hal-03195504>**

Submitted on 11 Apr 2021

**HAL** is a multi-disciplinary open access archive for the deposit and dissemination of scientific research documents, whether they are published or not. The documents may come from teaching and research institutions in France or abroad, or from public or private research centers.

L'archive ouverte pluridisciplinaire **HAL**, est destinée au dépôt et à la diffusion de documents scientifiques de niveau recherche, publiés ou non, émanant des établissements d'enseignement et de recherche français ou étrangers, des laboratoires publics ou privés.

# VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates

Domitile Lourdeaux  
domitile.lourdeaux@hds.utc.fr  
Alliance Sorbonne université,  
Université de technologie de  
Compiègne, CNRS, Heudiasyc UMR  
7253, France

Zoubida Afoutni  
Zoubida.Afoutni@hds.utc.fr  
Alliance Sorbonne université,  
Université de technologie de  
Compiègne, CNRS, Heudiasyc UMR  
7253, France

Marie-Hélène Ferrer  
marie-helene.ferrer@intradef.gouv.fr  
Institut de Recherche Biomédicale des  
Armées  
France

Nicolas Sabouret  
nicolas.sabouret@limsi.fr  
LIMSI, CNRS, Univ. Paris-Sud,  
Université Paris Saclay  
France

Virginie Demulier  
virginie.demulier@limsi.fr  
LIMSI, CNRS, Univ. Paris-Sud,  
Université Paris Saclay  
France

Jean-Claude Martin  
jean-claude.martin@limsi.fr  
LIMSI, CNRS, Univ. Paris-Sud,  
Université Paris Saclay  
France

Laurence Bolot  
laurence.bolot@limsi.fr  
LIMSI, CNRS, Univ. Paris-Sud,  
Université Paris Saclay  
France

Vincent Boccara  
vincent.boccara@limsi.fr  
LIMSI, CNRS, Univ. Paris-Sud,  
Université Paris Saclay  
France

Romain Lelong  
romain.lelong@reviatech.com  
REVIATECH  
France



Figure 1: Virtual advanced medical post

## ABSTRACT

Health care delivery in military conflict, in peacekeeping missions or in the aftermath of disaster, implies high stress environments with danger exposures, life-threatening events and high levels of work demand. Crisis and emergency risk communication remains a real challenge. The rapid response of emergency medical teams has an important role to play in preventing serious adverse events.

P

During critical events, medical errors can be related to human or system factors, including ineffective team leadership, non-standardized team communication, a lack of global situation awareness, poor use of resources and inappropriate triage and prioritization. The VICTEAMS project aims at building a virtual environment for training rescue team leaders to non-technical skills. Depending on the leader abilities, the virtual characters playing the subordinates (e.g. nurses) reproduce a variety of behaviors like erroneous actions, followership attitudes or stress-based behaviors. A pedagogical director tailors the difficulty according to the dynamic profile of the learner.

## CCS CONCEPTS

• **Computing methodologies** → **Planning and scheduling**; **Cognitive science**; **Multi-agent systems**; **Intelligent agents**; **Virtual reality**; *Vagueness and fuzzy logic*.

## KEYWORDS

Virtual Reality, Training, Autonomous Virtual Agents, Medical, Leader, Team, mass casualty management

### ACM Reference Format:

Domitile Lourdeaux, Zoubida Afoutni, Marie-Hélène Ferrer, Nicolas Sabouret, Virginie Demulier, Jean-Claude Martin, Laurence Bolot, Vincent Boccara, and Romain Lelong. 2019. VICTEAMS: a virtual environment to train medical team leaders to interact with virtual subordinates. In *Proceedings of ACM Conference (IVA'19)*. ACM, New York, NY, USA, 3 pages. <https://doi.org/10.1145/nnnnnnn.nnnnnnn>

## 1 INTRODUCTION

Rescue missions (conflict, peacekeeping, natural disasters) involve stressful environments where some decisions can make the difference between life and death. A quick response of the medical teams plays an important role in achieving optimal care and preventing serious adverse events. However, this time pressure can increase the level of stress, impacting the performance on tasks requiring information recovery and selection, shared attention, working memory capacity and decision making. This is why training in managing complex crisis situations is a challenge for trainers. Virtual environments for training provide useful complementary tools to existing training. Such existing training sessions train medics to physically perform technical gestures on tangible manikins (eg. SIM3G manikins). Life-size role-playing simulations also exist to train these teams to non-technical skills (leadership, teamwork, situational intelligence, communication and decision-making). But they are difficult to organize and are very costly. Finally, desktop non-immersive simulations (e.g. XVR) are available but do not support the training of non technical skills (eg. how to interact with expressive subordinates). The goal of VICTEAMS is to provide immersive virtual environments to easily create training situations for non-technical skills that include a strong collective dimension during a mass casualty management.

The VICTEAMS project aims to create a virtual environment for the training of medical leaders in non-technical skills, such as communication, stress management and leadership. The design of this type of immersive environment dedicated to medical simulation requires the work of a multidisciplinary team of experts, involving multiple skills (virtual reality, artificial intelligence, cognitive psychology, ergonomics, pedagogy, computer science, motion capture, military medicine and emergency medicine). In this interactive learning environment, the learner (medical leader) is immersed in a virtual environment and interacts with autonomous virtual characters. These characters play the role of the medical team members and must be able to have natural interactions with each other. Although the learner can act directly on the environment and on the victims, she has to learn to manage her team, to delegate actions, to manage her stress but also her team, to supervise and to collect information. In order to manage her team, she has to interpret the virtual characters behaviors (non-verbal, verbal, technical and non-technical behaviors). To produce unpredictability and stimulate the learner, depending on the training objectives, different type of errors must occur, both at the technical level (for example: poor material preparation) and at the non-technical level (for example:

poor communication, attentional focus). Errors need to be coherent with the skills and the behavioral profile of the virtual characters.

## 2 RESEARCH TOPICS

### 2.1 Ergonomic studies

As part of the VICTEAMS project, we sought to understand the role of non-technical skills in decision making during crisis management. The scope of the definition of non-technical skills was unclear and the question of their articulation with technical skills was little or not studied. VICTEAMS made it possible to define precisely the concept of non-technical skills, to model them, and to question how they are articulated with so-called technical skills [2].

### 2.2 Orchestration

The specification of possible unfoldings of events in a simulation is essential for human learning in a virtual environment. This allows both to propose and orchestrate personalized learning situations and also to bring the learner toward relevant and educative scenarios. We focused on the dynamic generation of scenarios and their execution in a virtual environment. For that, we aim at a set of objectives that are often contradictory: the **freedom of action of the user**, the generation of **various scenarios that respect the authorial intent**, the **narrative control** and the **capacity of the system to adapt to deviations from the learner**. The different approaches of interactive storytelling tackle more or less some of these objectives, but it is difficult to satisfy them all, and this is the challenge of our work. In addition to these objectives, we also aim at facilitating the **modeling of the narrative content**, which is still a real issue today when it comes to model complex environments such as the ones related to crisis management. We propose an **emergent** approach where the scenario experienced by the learner will emerge from the interactions between the learner and our narrative system MENTA [16], [13], [14], [15]. MENTA is in charge of the **narrative control** by proposing a set of adjustments (on the simulation) fulfilling the narrative objectives selected by the trainer (e.g. a list of specific skills). These adjustments take the form of a prescribed scenario generated by MENTA via a **planning** engine coupled with **fuzzy cognitive maps** through a macro-operator **FRAG**. FRAG is used to model FRAGment of the scenario in the form of scripted sequences of actions/events. The originality of our approach is due to a strong coupling between planning and graphical models. It preserves the exploration capability and the generative power of a planning engine (contributing to generate **various** and **adaptable** scenarios), while facilitating the **modeling of narrative content** and the **authorial intent**. To do so fragments of the scenario scripted by the author are used during the planning process.

### 2.3 Autonomous Virtual Characters

[6] states that "human errors are inevitable but it is possible to reduce, detect and mitigate them". It is therefore essential to learn how to detect errors as in many cases, human operators are able to control their consequences. [1] is interested in unforeseen situations and distinguishes two types: possible situations that can be anticipated as similar situations have happened before and unthought situations that will require more cognitive resources to

be resolved. This is why, within the VICTEAMS project, we have developed a virtual environment for the training of medical team leaders where the learner has to detect and correct her teammates errors. Teammates are represented by virtual characters in order to increase the proportion of possible situations related to unthought situations. The team leader must ensure the smooth conduct of the collective task as to facilitate the teamwork. In order to do so we wish her to identify behaviors which are representative of real behaviors. We have identified important characteristics as: type of communicators, stress resistance, type of followership (proactive vs passive). We propose to use, within a collective work situation of a virtual environment for training, an action selection engine to generate erroneous behaviors in order to recreate these learning situations [11], [10], [9], [8], [12] [7]. Errors may take the form of: poor communication, bad perception of the situation or non-compliance with the regulation in an emergency situation.

## 2.4 Non-verbal behaviors

Interactions in teamwork and their efficiency are based on a hierarchical system including vertical dyads. VICTEAMS studies leadership through the social roles linked to the hierarchical status of the vertical dyad (i.e., leader for the chief and follower for the subordinate). The influence of followers on leaders and leadership is more and more considered. However, the follower's behaviors are still unexplored. This multidisciplinary work (i.e., psychology and computer science) tries to highlight the influence of the follower's behavior on the leader, and the underlying process of this influence. To do so, we have used the follower's non-verbal behaviors (CNV) as the social clues that can influence the leader and her behaviors. We have applied here the principles of social cognition to study the cognitive evaluation made by the leader. We have worked on the implicit followership theories (IFTs), that is the activation of the characteristics used to categorize followers (eg. how a given leader believe that a follower should behave). Results from studies conducted during the project suggest that some characteristics displayed in CNV (i.e., dominance and support) can activate the leaders' IFTs [17]. Moreover, the cognitive evaluation of the leader seems to influence her leadership behavior [4], [3], [5].

## 3 VIRTUAL ENVIRONMENT

The virtual environment in which the learner is immersed represents an advanced medical post with a HTC Vive Pro HMD. The area in which the wounded are taken when removed from the crisis zone. The figure 1 shows a visual of this medical post's interior. The learner has a menu of actions and communication to interact with her virtual team and to perform certain actions herself. This environment has been developed by REVIATECH. The space occupied by the demonstration is around 3mx3m. We need two electrical outlet (located 3 meter away), a table and a chair.

## 4 ACKNOWLEDGMENTS

The VICTEAMS project (ANR-14-CE24-0027) has received funding from the French National Research Agency (ANR), the French Defence Procurement Agency (DGA) and is labelled by the Labex MS2T. The authors would like to thank the Picardie region and the European Regional Development Fund (ERDF) 2014/2020 for the

funding of this work. The authors thank the PhD students (Lauriane Huguët-Morel, Remi Lacaze-Labadie, Renaud Delmas, Guillaume Demary), the CEA-LIST and the operational partners of the project (the Brigade des Sapeurs-Pompiers de Paris and the French Military Health Service Academy). The opinions or assertions expressed here in are the private views of the authors and are not to be considered as official or as reflecting the views of the French Military Health Service.

## REFERENCES

- [1] Lucie Cuvelier. *De la gestion des risques à la gestion des ressources de l'activité: étude de la résilience en anesthésie pédiatrique*. PhD thesis, Conservatoire national des arts et métiers-CNAM, 2011.
- [2] Renaud Delmas. Nature des compétences non techniques du leader médical à la prise en charge d'afflux massif de victimes : une étude à partir du point de vue des formateurs. In *Thèse de doctorat, Université Paris-Saclay*, 2019.
- [3] Guillaume Demary. Évaluation cognitive du leader dans une dyade hiérarchique: des comportements non verbaux du suiveur aux comportements de leadership. In *Thèse de doctorat, Université Paris-Saclay*, 2018.
- [4] Guillaume Demary, Virginie Demulier, and Jean-Claude Martin. Leader/suiveur : quel impact du stress et des différences interindividuelles sur le processus de catégorisation du leader, lors d'une situation de crise. In *Journal Scientifique des Jeunes Chercheurs en Psychologie*, 2015.
- [5] Guillaume Demary, Stéphane Dubourdieu, Coralie Berenguer, Jean-Claude Martin, Laurence Bolot, Francis Beguec, Benoit Frattini, and Virginie Demulier. Comportements non verbaux pour des subordonnés virtuels passifs vs. proactifs d'une équipe médicale: analyse de vidéos de simulation.
- [6] Rhona Flin, Jeanette Winter, and Michelle Raduma Cakil Sarac. Human factors in patient safety: review of topics and tools. *World Health*, page 2, 2009.
- [7] Lauriane Huguët, Domitile Lourdeaux, and Nicolas Sabouret. Présentation du projet victeams. In *Poster at Workshop on Artificial Compagnon, Affect and Interaction*, 2016.
- [8] Lauriane Huguët, Domitile Lourdeaux, and Nicolas Sabouret. VICTEAMS: une équipe de personnages virtuels autonomes pour la formation au sauvetage de blessés. July 2017. Poster.
- [9] Lauriane Huguët, Domitile Lourdeaux, and Nicolas Sabouret. Moteur de sélection de tâches pour des personnages virtuels autonomes non omniscients. In *Workshop Affects, Compagnons Artificiels et Interaction*, Porquerolles, France, June 2018.
- [10] Lauriane Huguët, Domitile Lourdeaux, Nicolas Sabouret, and Marie-Hélène Ferrer. Perturbed communication in a virtual environment to train medical team leaders. In *Poster at 22nd Medicine Meets Virtual Reality*, 2016.
- [11] Lauriane Huguët, Nicolas Sabouret, and Domitile Lourdeaux. "errare humanum est": simulation of communication error among a virtual team in crisis situation. In *International Conference on Cognitive Informatics and Cognitive Computing*, 2016.
- [12] Lauriane Huguët, Nicolas Sabouret, and Domitile Lourdeaux. Simuler des erreurs de communication au sein d'une équipe d'agents virtuels en situation de crise. In *Rencontres des jeunes chercheurs en Intelligence Artificielle (RJIA 2016)*, Actes Rencontres des Jeunes Chercheurs en Intelligence Artificielle, Clermont-Ferrand, France, June 2016.
- [13] Rémi Lacaze-Labadie, Domitile Lourdeaux, and Mohamed Sallak. Heuristic approach to guarantee safe solutions in probabilistic planning. In *29th IEEE International Conference on Tools with Artificial Intelligence (ICTAI 2017)*, 2017 IEEE 29th International Conference on Tools with Artificial Intelligence Proceedings, Boston, United States, November 2017.
- [14] Rémi Lacaze-Labadie, Domitile Lourdeaux, and Mohamed Sallak. Planification probabiliste : une heuristique pour garantir des solutions sûres. In *Rencontres des Jeunes Chercheurs en Intelligence Artificielle (RJIA 2017)*, Actes des Rencontres des Jeunes Chercheurs en Intelligence Artificielle, Caen, France, July 2017.
- [15] Rémi Lacaze-Labadie, Domitile Lourdeaux, and Mohamed Sallak. Génération de scénario : planification avec un opérateur défini par un modèle graphique. In *Journées Francophones sur la Planification, la Décision et l'Apprentissage pour la conduite de systèmes (JFPDA 2018)*, Nancy, France, July 2018.
- [16] Domitile Lourdeaux, Azzeddine Benabbou, Lauriane Huguët, and Rémi Lacaze-Labadie. Humans: suite logicielle pour la scénarisation d'environnements virtuels pour la formation à des situations socio-techniques complexes. In *3e Conférence Nationale sur les Applications Pratiques de l'Intelligence Artificielle (APIA 2017)*, pages 61–68, 2017.
- [17] Thomas Sy. What do you think of followers? examining the content, structure, and consequences of implicit followership theories. *Organizational Behavior and Human Decision Processes*, 113(2):73–84, 2010.